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BEFORE THE ARIZONA CORPORATION COMMISSION

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IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY
FOR THE ESTABLISHMENT OF JUST AND
REASONABLE RATES AND CHARGES
DESIGNED TO REALIZE A REASONABLE
RATE OF RETURN ON THE FAIR VALUE
OF THE PROPERTIES OF TUCSON
ELECTRIC POWER COMPANY DEVOTED
TO ITS OPERATIONS THROUGHOUT THE
STATE OF ARIZONA AND FOR RELATED
APPROVALS.

DOCKET NO. E-01933A-15-0322

Arizona Corporation Commission
DOCKETED

JUN 24 2016

DOCKETED BY

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY
FOR APPROVAL OF ITS 2016 RENEWABLE
ENERGY STANDARD AND TARIFF
IMPLEMENTATION PLAN.

DOCKET NO. E-01933A-15-0239

**NOTICE OF FILING STAFF'S DIRECT
TESTIMONY REGARDING RATE DESIGN
AND COST OF SERVICE**

The Utilities Division ("Staff") of the Arizona Corporation Commission ("Commission") hereby submits the Direct Testimony regarding Rate Design and Cost of Service of Staff witnesses Howard Solganick, Michael J. McGarry, Robert G. Gray, Matt Connolly, and Eric M. Van Epps.

A confidential version of Howard Solganick's Direct Testimony regarding Rate Design and Cost of Service is being provided under seal to the Commissioners, their Policy Advisors, the assigned Administrative Law Judge, the Residential Utility Consumer Office and Tucson Electric Power Company ("Company"). The Company will provide the confidential version to those other parties with whom it has entered into a Protective Agreement in this matter.

RESPECTFULLY SUBMITTED this 24th day of June, 2016.

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DOCKET NO. E-01933A-15-0322

DIRECT
RATE DESIGN TESTIMONY
OF
HOWARD SOLGANICK
ON BEHALF OF THE
UTILITIES DIVISION STAFF
ARIZONA CORPORATION COMMISSION

JUNE 24, 2016

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EXECUTIVE SUMMARY
TUCSON ELECTRIC POWER COMPANY
DOCKET NOS. E-01933A-15-0322 AND E-01933A-15-0239

Mr. Solganick's direct rate design testimony reviews the Tucson Electric Power Company ("TEP" or "Company") proposal for cost of service, revenue allocation, rate design, and modifications to the Lost Fixed Cost Recovery mechanism ("LFCR").

Taking a multi-case view, the Arizona Corporation Commission Utilities Division Staff ("Staff") recommends that the long-term (but not this case) rate design should focus on a three-part rate (customer, demand and energy) including time-of-use ("TOU") to better and more accurately relate rates to underlying costs. For informational and educational purposes only, Staff proposes the Company provide all residential and small general service customers with their monthly On-Peak and Off-Peak demands. Staff recommends that the Company offer customers access to their usage information through a website or other means of access. The Company should also develop an education program to help customers understand their usage information and how customers can manage their usage and change the size of their bills.

Mr. Solganick evaluates TEP's Class Cost of Service Study ("CCoSS") and places its results into perspective, and Staff recommends that it be used as a guide to revenue allocation and a source of unit cost data for rate design.

Mr. Solganick provides the Staff recommendation for the allocation of Staff's recommended rate increase among the six major rate classes. This recommendation is tempered by the concept of gradualism due to the changes in rate base and changes in TEP's proposed cost allocation methodology for generation plant along with the recognition of the purchase of a share of Gila River Unit No. 3.

Based on a review of TEP's application, responses to Staff data requests and consistent with Staff's long-term rate design plan, Mr. Solganick provides recommendations for the rate design for each of TEP's rate classes along with Lifeline, distributed generation, service fees, the Buy-Through provision, Automated Metering Infrastructure ("AMI") Opt-Out customers and the Economic Development proposal of TEP. The impact of Staff's proposed rate design is provided for residential ("RES") and small general service ("SGS") customers.

Staff recommends that the Commission accept TEP's proposal to eliminate the Fixed Charge Option from the LFCR mechanism. Staff recommends that the Commission reject the Company's other LFCR proposals.

INTRODUCTION

Q. Please state your name, occupation, and business address.

A. My name is Howard Solganick. I am a Principal at Energy Tactics & Services, Inc. My business address is 810 Persimmon Lane, Langhorne, PA 19047. I am performing this assignment under subcontract to Blue Ridge Consulting Services, Inc. ("Blue Ridge").

Q. For whom are you appearing in this proceeding?

A. I am appearing on behalf of the Utilities Division Staff ("Staff") of the Arizona Corporation Commission ("Commission").

Q. Have you previously submitted testimony in regulatory proceedings?

A. Yes. I have testified and/or presented testimony (summarized in Exhibit HS-1) before the following regulatory bodies:

- Arizona Corporation Commission
- Delaware Public Service Commission
- Georgia Public Service Commission
- Jamaica (West Indies) Electricity Appeals Tribunal
- Maine Public Utilities Commission
- Maryland Public Service Commission
- Michigan Public Service Commission
- Missouri Public Service Commission
- New Jersey Board of Public Utilities
- Public Utilities Commission of Ohio
- Pennsylvania Public Utility Commission
- Public Utility Commission of Texas

Q. What is the purpose of your rate design testimony?

A. My testimony provides Staff's long-term plan for rate design, analyzes the Class Cost of Service Study ("CCoSS"), Staff's recommended allocation of the revenue increase proposed by Staff, and recommends how the increased revenue should be implemented within the

1 Company's various existing and proposed rates. I also present Staff's recommendations to
2 address Lifeline rates, distributed generation ("DG"), Service Fee charges, Buy-Through
3 provision, Automated Metering Infrastructure ("AMI") Opt-Out and economic development.
4 Finally, I present Staff's recommendations for the existing Lost Fixed Cost Recovery
5 ("LFCR") mechanism.

6
7 **Q. Are you the only Staff witness providing direct rate design testimony in this docket?**

8 **A.** No. The following people will also be providing direct rate design testimony.

- 9
- 10 • Mr. Michael McGarry will be addressing the proposed modifications to the Purchase
 - 11 Power and Fuel Adjustment Clause.
 - 12 • Mr. Bob Gray will be addressing the expansion of the TEP-Owned Rooftop Solar
 - 13 program and the proposed Residential Community Solar program.
 - 14 • Mr. Matt Connolly will be addressing the proposed residential prepay metering
 - 15 program and several compliance requirements.
 - 16 • Mr. Eric Van Epps will be addressing the proposed changes to the Environmental
 - 17 Compliance Adjustor, Demand Side Management Surcharge and the Renewable
 - 18 Energy Standard and Tariff Surcharge.
- 19

20 **DIRECT TESTIMONY**

21 **Q. Please summarize Staff's positions?**

22 **A.** Staff recommends:
23

1 *Long-Term Rate Design Plan*

2
3 Over the long term, rates should be based on costs and recognize the concepts of customer,
4 demand and energy including time-of-use ("TOU"). When changes are made, gradualism
5 should be recognized. The long-term plan is placed into the context of evolving metering
6 and customer information capabilities.

7
8 *Class Cost of Service Study*

9
10 The purposes of a CCoSS are discussed along with the changes in the Company's CCoSS
11 including a new production cost methodology.

12
13 *Revenue Allocation*

14
15 Staff recommends a revenue allocation among the customer classes based on moving all
16 classes to cost of service but recognizing that gradualism is necessary due to the effects of a
17 new production cost methodology and the Company's inclusion into rate base of a portion of
18 the new Gila River Unit No. 3.

19
20 *Rate Design*

21
22 Staff recommends rate designs for each rate schedule and, consistent with the long-term rate
23 design plan, recommends the implementation of optional Three Part-TOU rates for
24 residential and small general service rates customers and a requirement that the Company
25 begin to provide demand information for non-demand rate RES and SGS customers. Staff

1 also highlights areas where the Company should provide further information and justification
2 for its proposals.

3
4 Staff highlights that due to the implementation of the proposed Medium General Service
5 ("MGS") rate class the Commission should keep the rate design portion of the case open to
6 resolve unanticipated customer rate impacts.

7
8 *Miscellaneous Items*

- 9
- 10 • Lifeline – Staff recommends that the level of this discount not be reduced and that
11 the transition of these customers to standard residential rates with the addition of a
12 single discount for Lifeline be continued.
 - 13
14 • Distributed Generation – Staff notes that Commission Docket No. E-00000J-14-
15 0023, which is intended to examine the value and cost of DG, will continue to
16 provide useful information to the parties in this rate case. Therefore, at this time,
17 Staff does not propose any changes to the existing net metering tariff or waivers of
18 the net metering rules but it may update its position in its Surrebuttal testimony or
19 later at the hearing in this case.
 - 20
21 • Service Fee Charges – Staff analyzed the Company's proposals and recommends
22 which fees should apply to Opt-Out customers.
 - 23
24 • Buy-Through – Staff looks forward to the input of other parties and does not object
25 to this mechanism if there are no adverse impacts and no costs to other customers.
26

- 1 • AMI Opt-Out – Staff recommends that a non-transmitting solid-state meter be used
2 to accumulate information needed for billing, customer service and customer
3 education along with recommended charges for the installation of the meter and
4 monthly meter reading.
5
- 6 • Economic Development – Staff supports the establishment of the program but does
7 not support any request for lost revenues.
8

9 *LFCR*

10
11 Based on a review of the Company's application, supporting testimony, and responses to data
12 requests, Staff recommends that the Commission reject the Company's proposed changes to
13 the LFCR mechanism that include:
14

- 15 • Allowing the Company to receive recovery for generation costs;
- 16 • Increasing the recovery for distribution demand costs from 50 percent to 100 percent;
- 17 • Increasing the cap on recovered costs allowed for each year from 1 percent to 2
18 percent;
- 19 • Expanding the LFCR mechanism to include revenues lost from an Alternate
20 Generation or "Buy-Through" provision to be established in the Company's tariff;
21 and
- 22 • Combining the Energy Efficiency ("EE") and DG portions of the mechanism on the
23 customer's bill.
24

25 Based on a review of the Company's application, supporting testimony, and responses to data
26 requests, Staff recommends that the Commission accept the Company's proposed change to
27 the LFCR mechanism to eliminate the Fixed Cost Option.

1 **LONG-TERM RATE DESIGN PLAN**

2 **Q. Are significant changes occurring in the Company's capability to measure how and**
3 **when customers are using energy?**

4 A. Yes. Based upon discussions between Staff and the Company, the Company expects to
5 complete a significant majority (subject to a few geographic limitations) of its installation of
6 AMI by the end of 2016.¹

7
8 **Q. How has electric metering changed over time?**

9 A. Initially there was no metering, and infant utilities charged either a flat rate per customer or
10 charged by the number of light bulbs installed by a customer. This pricing methodology is
11 still used for lighting (and other fixed load) customers because the number and wattage of
12 bulbs can be accurately verified and enumerated. By not using meters, the costs of meters
13 and meter reading do not need to be charged to those customers.

14
15 With the advent of energy meters at a reasonable cost, coupled with a wider range of lighting
16 and appliances, utilities began to charge customers based upon the energy consumed. This
17 type of rate design did not recognize different costs based upon demand (often expressed as
18 load factor). Two customers using identical amounts of energy but with different usage
19 patterns could have different levels of demand and require different amounts of generation,
20 transmission and distribution equipment (at very different costs), and therefore one customer
21 may be undercharged and the other overcharged if demand was not measured and taken into
22 account. Alternatively, two customers who require the same equipment might use very
23 different amounts of energy and again would result in one customer being undercharged and
24 the other overcharged.

25

¹ TEP Response to STF 1.16

1 The introduction of demand meters, which measure peak demand usage within the billing
2 period along with energy consumed, allowed for the introduction of rate forms such as the
3 three-part rate (customer, demand and energy) or a variant (hours of use). The use of the
4 demand meter and associated rates reduced the disparate impact of energy-only rates.
5 Demand meters have generally not been used for residential customers due to the cost of the
6 more complex meter, and the increased complexity of billing and the information that should
7 be provided to the customer. The residential class was often seen as homogenous enough
8 not to have wide usage disparities and therefore the cost of demand meters and their
9 associated rate complexity was not justified.

10
11 For a number of years utilities have been able to measure the consumption of energy over
12 very narrow time periods (hourly or even 15 minute intervals) but the challenge has been
13 recording that data cost effectively and then providing that data to customers so that the
14 customer could decide whether and how to respond and change their usage (energy) or usage
15 pattern (demand). Interval data have been used for load research to provide an
16 understanding of how different customers use energy and the data were typically recorded on
17 magnetic tape and analyzed in bulk. While interval data were suitable for load research
18 purposes, it was difficult to provide the data to a large number of customers at a reasonable
19 cost.

20
21 Similarly, time-of-use meters could accumulate energy usage in a few time-differentiated
22 periods but these data were only recorded and reported as On-Peak, Shoulder and Off-Peak
23 and did not offer much information to the customer, such as when the energy was used on an
24 interval basis.
25

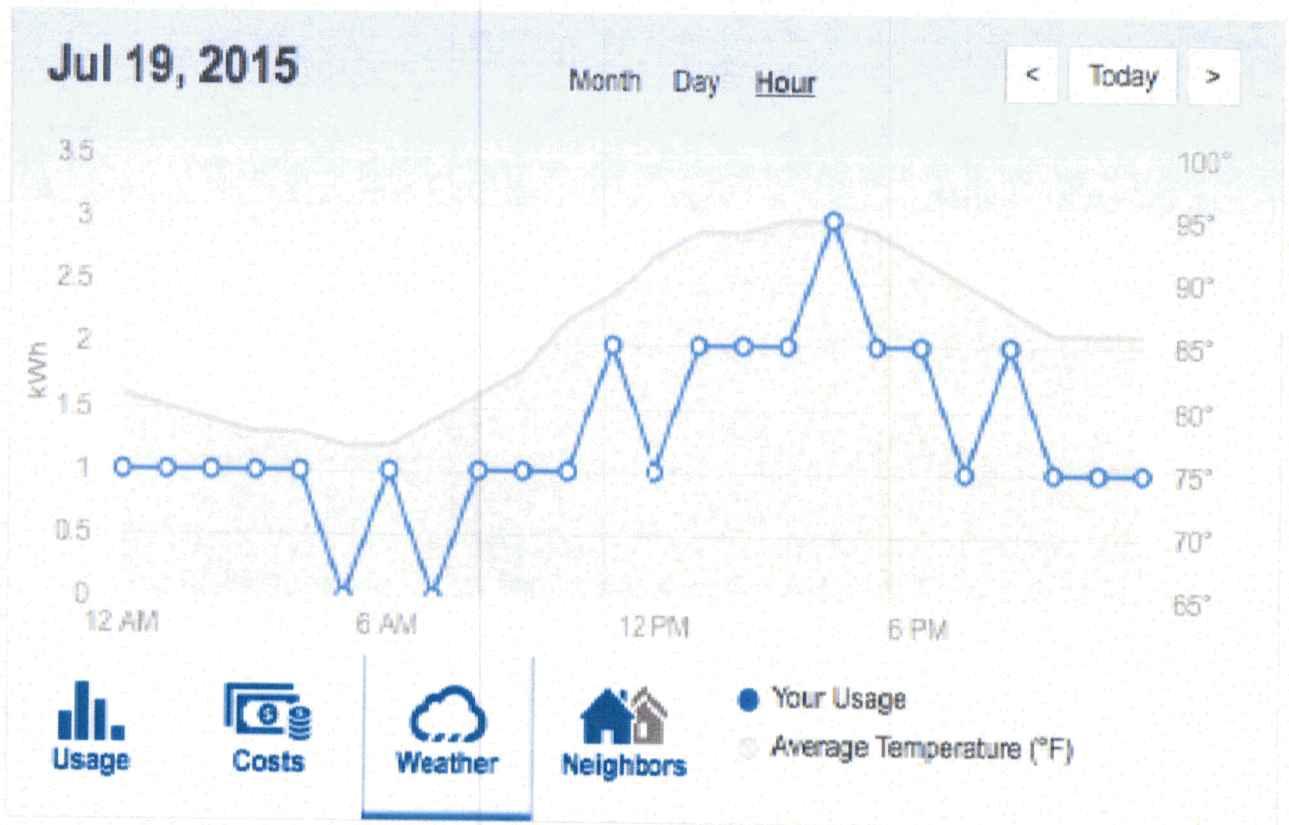
1 AMI has benefited from the declining costs of electronic versus mechanical metering devices
2 and the ability to analyze data on a customer-specific basis. Utilities that have installed AMI
3 often develop meter data management systems that allow for the extraction of energy and
4 demand data for billing purposes. Unfortunately, some AMI planning does not go far
5 enough and some utilities cannot provide individual customers their usage information in a
6 form that supports customers' decisions about how and when to use energy more effectively
7 and efficiently.

8
9 **Q. Can you provide an example of conveying energy information to customers?**

10 A. As a residential customer, my electric utility provides me with access to a portal where I can
11 view my energy consumption.

12
13 On a macro basis, I can view my monthly consumption and compare it to an aggregate
14 grouping of my neighbors and to a more limited aggregate grouping of my most efficient
15 neighbors. The aggregate nature of these data protects my neighbors' privacy, and the portal
16 limits my neighbors' access to my data, protecting my privacy. Various entities have opined
17 that providing this "new" data encourages some customers into becoming more efficient in
18 their use of energy.

19
20 My utility also provides me (with a two-day delay) my hourly energy consumption, which is
21 equivalent to hourly demand. From this timely information, I can determine the peak
22 period(s) of energy usage and then decide if I wish to change my energy timing, intensity
23 and/or usage in the future.
24



Q. How did the confluence of new metering and information capabilities, changing customer characteristics lead Staff to consider a long-term rate design concept?

A. At this point in time, many utilities have the capability to record interval data as a result of the installation of AMI. Some utilities can provide that data to individual customers in a form that is somewhat easily understood, although some customer education is necessary. Residential customers are increasingly becoming non-homogenous as they adopt various forms of heat and distributed generation and as their lifestyles, demographics, and work patterns become increasingly more diverse.

Staff has raised the concept of offering a “plan” of how rate design should evolve so that the parties to this case could provide their input and the Commission could consider a plan in order to provide the Company’s customers advance notice that changes are underway.

1 **Q. Please articulate Staff's long-term rate design "plan".**

2 A. There are a number of principles within this plan.

3
4 Rates should be based on costs derived from class cost of service studies not only at the class
5 level but also to illuminate the unit costs of individual customer, demand and energy rates.
6 Marginal costs should be given some consideration but embedded costs are the focus. There
7 should be a place for test programs to determine if rate design can alter the need for capital
8 investment and/or energy costs. When changes occur, gradualism should be used to temper
9 the short-term impact until the next rate case.

10
11 Rate design should recognize the concepts of customer, demand and energy, and also
12 recognize TOU and seasonality ("Three Part-TOU"). The number of rates available to
13 customers should be minimized to avoid confusion as Three Part-TOU rates allow for cost-
14 based billing of non-homogenous customers within one rate schedule. Inverted rates would
15 be supplanted by the seasonal TOU component and the demand component which
16 recognizes load factor.

17
18 Generation pricing would reflect the marketplace by considering seasonality, TOU, hourly
19 pricing and demand response.

20
21 Rates should be supported by customer-specific usage information collected under extreme
22 privacy and security, but available to customers along with tools to help them see the impact
23 and make decisions. In the long-term, customers might receive cost "warning" using a simple
24 red/yellow/green indication in their home or business and, for example, their demand
25 controllers could access detailed price information online.

26

1 Rate subsidies, as determined appropriate, should be clearly delineated, be based on and
2 computed from standard rates. For example, a Lifeline customer would be billed as a
3 standard residential customer including all trackers and adjustment clauses but also receive a
4 specific discount. Should a Lifeline customer's situation change for the better, the only
5 change would be the removal of the Lifeline discount, which would be easily recognized by
6 that customer. Hence, Staff's plan migrates Lifeline eligible customers to standard residential
7 rates.

8
9 The Commission's Investigation of the Value and Cost of Distributed Generation (Docket
10 No. E-00000J-14-0023) will assist Staff and the parties to determine an adequate
11 methodology and quantification of compensation to potentially replace net metering.
12 Ultimately if DG results in savings across the utility system and differentially for specific
13 geographic areas (feeder), these effects would in time be separately identified using adders.

14
15 **Q. Does the long-term migration of all customers of a class on to a single Three Part-**
16 **TOU rate limit a customer's choice to one alternative?**

17 **A.** Customers have very limited options now. The two-part rate allows the customer to increase
18 or decrease his/her energy consumption to change the total bill. A two-part rate with TOU
19 allows the customer to increase or decrease his/her energy consumption and when that
20 energy is consumed but does not reflect the intensity or magnitude of use. The Three Part-
21 TOU rate allows for a third dimension that the customer can use to affect the intensity of
22 use.

23
24 One customer may come home from work, turn on the air conditioner, shower using hot
25 water from an electric water heater and start the clothes washer all at the same time. A
26 second customer may decide to linger with friends and have dinner out but have the air

1 conditioner begin to cool the home before arrival, shower later in the evening and set the
2 clothes washer to start at 4 AM. The intensity of multiple electric appliances operating
3 together places a greater load on the system than the load of a single appliance. The Three
4 Part-TOU rate prices the consumption and usage pattern differently by charging for both the
5 demand (intensity) and energy consumed separately. In each case, the customers can choose
6 the usage and pattern they wish and be charged appropriately for raising or lowering the
7 utility's costs.

8
9 **Q. What would be the long-term impact of this rate design "plan"?**

10 A. Customers would have greater information available to make their own energy decisions, and
11 rates would more accurately price those decisions and lessen the consequential impact on
12 other customers. Over time, customer and demand charges would gradually increase and
13 energy charges would become "purer" and lower for the distribution component. A
14 customer could reduce costs by adjusting demand and/or by changing energy usage. The
15 customer benefits from tools and education to take the best advantage of new rate forms.

16
17 **Q. Do Three Part-TOU rates increase revenues for the utility?**

18 A. No. If properly implemented the rates are neutral for the utility at the end of the Test Year.
19 However, if customers choose to react to their present usage patterns the utility may see a
20 decrease in revenue.

21
22 **Q. Do Three Part-TOU rates increase costs for customers?**

23 A. If a customer's usage pattern is the same as a "typical" customer then there should be no
24 significant impact as Three Part-TOU rates are implemented. If a customer has an atypical
25 usage pattern then costs may increase (for lower load factor customers) or decrease (for
26 higher load factor) customers.

1 **Q. Are these concepts new or new to the utility?**

2 A. For medium and large customers, demand rates have been the norm and a Three Part-TOU
3 rate is available. Flat rates are still appropriate for fixed, predictable loads such as lighting,
4 cable amplifiers and traffic signals.

5
6 In the previous TEP rate case (Docket No. E-01933A-12-0504), I raised a number of these
7 concepts but did not articulate them as a plan. Similarly, in this case the Company has raised
8 some of these concepts but has not provided the data and education components critical for
9 customer understanding of the Company's proposed residential and small general service
10 demand rates.

11
12 **Q. What are the important principles for the move towards the long-term rate design**
13 **plan?**

14 A. Rate design should not be changed until customers have private, secure, easy, timely and
15 comprehensible access to their usage data.

16
17 **Q. Are you recommending a mandatory transition to Three Part-TOU rates for**
18 **Residential ("RES") and Small General Service ("SGS") customers?**

19 A. No, Staff is not recommending a mandatory transition to Three Part-TOU rates in this case.
20 In the on-going UNS Electric ("UNSE") case (Docket No. E-04204A-15-0142) the
21 consideration of Three Part-TOU rates for RES and SGS customers was conflated with the
22 outstanding issues of net metering and cost shifts related to solar DG customers. Before the
23 impact of the rates at the level of revenue requirements generally accepted by the parties
24 could be considered, customer concerns (both real and alleged) caused UNSE to withdraw
25 the request for mandatory transition to Three Part-TOU rates for Residential and SGS
26 customers. Staff then decided to withdraw its support because forcing a utility into a

1 mandatory rate design change without the utility's support could lead to a flawed and failed
2 transition.

3
4 Therefore, Staff is recommending in this case that an optional Three Part-TOU rate be made
5 available to both RES and SGS customers. This optional rate may be attractive to customers
6 that use energy efficiently and effectively.

7
8 Staff recommends that all RES and SGS customer bills include the customer's monthly On-
9 Peak and Off-Peak demands (although the demand values would not be used for billing
10 unless the customer has chosen the optional demand rate). Making the demand data available
11 on the bill will allow customers to understand the concept of demand without any financial
12 concerns.

13
14 Staff recommends that the Company should develop a customer information portal that
15 would provide all customers with the ability to review their demand and energy consumption
16 and evaluate various optional rate forms so that customers can make informed decisions
17 about rates, energy efficiency and emerging technologies.

18
19 If the information now being measured and accumulated from AMI is not provided to
20 customers then the full benefits of AMI will not be realized.

21
22 **CLASS COST OF SERVICE STUDY**

23 **Q. What is the purpose of a fully allocated cost of service study?**

24 A. Just as the rate case revenue requirements process studies each element of the Company's
25 operations to determine the overall cost to operate the Company efficiently and effectively, a
26 fully allocated cost of service study attempts to determine the individual cost to serve each

1 customer class and subclass. A fully allocated class cost of service study is intended to assist
2 the Commission to allocate revenue requirements among customer classes.

3
4 **Q. How can a regulator use the class cost of service study?**

5 A. Because customer classes use the utility's system on an interrelated or shared basis, regulators
6 have historically used a fully allocated class cost of service study as a guideline to allocate
7 revenue among classes. Regulators typically also consider economic, social, historical and
8 other factors that may affect customers when determining revenue allocation. Such
9 considerations often result in rates that deviate from strict cost of service.

10
11 **Q. Are there limitations to a cost of service study?**

12 A. Yes. A class cost of service study involves judgment and decisions on the part of the
13 practitioner in assigning costs to the various customer classes. In some situations, decisions
14 are made to use a particular allocation factor for a particular account. In other situations, data
15 used to develop an allocation factor are not always complete and/or timely and the
16 practitioner must deal with the resulting uncertainty. Consequently, the cost of service study
17 acts as a guide in revenue allocation and in formulating rate design.

18
19 **Q. Has the Company provided a class cost of service study?**

20 A. Yes. The Company provided its CCoSS based on the Test Year (twelve-month period ended
21 June 30, 2015).² Schedule G provides the individual class returns for the Company's five
22 major service classes (Residential, General Service, Large General Service, Large Power
23 Service and Lighting) along with the proposed 138 kV class.

24

² TEP Filing Schedule G

1 **Q. Have you reviewed the CCoSS presented by the Company?**

2 A. Yes. The CCoSS was provided as Schedules G-1 through 7. I performed a review of the
3 allocations, developed data requests and reviewed the answers to Staff and other parties.
4

5 **Q. Did the Company adjust or normalize its revenues?**

6 A. Yes. The Company used a Test Year (twelve months ending June 30, 2015) and then
7 adjusted it to reflect more normal or appropriate (from the Company's viewpoint)
8 conditions.³
9

10 **Q. Has the CCoSS changed from the prior rate case (Docket No. E-01933A-12-0291)?**

11 A. Yes. The prior CCoSS had six service classes (Residential, Small General Service, Large
12 General Service, Large Light & Power, Mining and Lighting). The Residential, Small General
13 Service and Lighting classes are similar. The Company has created new rate schedules for
14 Medium General Service ("MGS") and 138 kV based on demand and voltage criteria from
15 the SGS and Large General Service ("LGS")⁴ and Large Power Service ("LPS") rate schedules
16 respectively.⁵
17

18 **Q. Are the changes to the service classes appropriate?**

19 A. Yes. The differentiation by demand and voltage proposed by the Company is appropriate.
20 The combination⁶ within this case's CCoSS General Service class of Small General Service
21 and Medium General Service classes should be disaggregated in the Company's next CCoSS
22 as the transition to the MGS rate schedule will have been completed.
23

³ TEP Filing Schedule G-1 Inputs lines 1 to 4; Schedule G-2 lines 38 and 41

⁴ Jones Direct 37:19

⁵ Jones Direct 38:17

⁶ TEP Response to Staff 20.13

1 **Q. Have the Company's capacity resources changed since the last case?**

2 A. Yes. The Company recently purchased a 75 percent share of the Gila River Power Plant Unit
3 No. 3 combined cycle generating plant in concert with its affiliate UNSE.⁷ The Company has
4 changed its fuel mix by decreasing its coal capacity.⁸

5
6 **Q. Please describe the attributes of a typical combined cycle generating unit?**

7 A. A combined cycle generating unit is flexible in that it can start and stop operations (dispatch)
8 easier than a coal or nuclear plant and is generally more thermally efficient than most other
9 forms of fossil and nuclear generation. Typically, combined cycle plants are fueled by natural
10 gas with distillate oil backup.

11
12 **Q. What allocators does the Company use for its power supply expenses within the 2014**
13 **CCoSS?**

14 A. For Other Production Plant, the Company uses the Demand Production ("DPROD")
15 allocator, which is classified exclusively as demand.⁹ For Other Production Expenses, the
16 Company uses the Energy Production Power Supply – Design ("EFUELRD") allocator,
17 which is classified exclusively as energy.¹⁰

18
19 **Q. What allocator methodology did the Company use for DPROD?**

20 A. The Company states that it used an Average and Excess allocator for production plant and
21 expenses.¹¹

22

⁷ Hutchens Direct 7:26

⁸ Hutchens Direct 7:21

⁹ TEP Schedule G-3, Accounts 310-316

¹⁰ TEP Schedule G-4, Account 501

¹¹ Jones Direct 26:3

1 **Q. Has the Company changed the selection of the DPROD allocator since the last case?**

2 A. Yes. Previously, the Company used a Peaks and Average allocator in its 2012 CCoSS.¹²

3
4 **Q. Is the Company's Average & Excess & 4CP allocator a standard production**
5 **methodology?**

6 A. Although the Company stated that it is using an Average and Excess allocator it was non-
7 specific in written testimony about the construction of the allocator. However, the Company
8 provided a table within its testimony showing the impact of various allocators on class
9 returns.¹³ Within this table, the Company describes its Average and Excess allocator as
10 Average & Excess & 4CP, which, based on the title, would be non-standard. Using
11 coincident peaks (one or more) within the average and excess allocator is not a standard or
12 recommended methodology.

13
14 **Q. Why do you say that Average & Excess & 4CP does not appear to be a standard**
15 **methodology?**

16 A. The Electric Utility Cost Allocation Manual indicates:

17
18 "If your objective is – as it should be using this method – to reflect the
19 impact of average demand on production plant costs, then it is a mistake to
20 allocate the excess demand with a coincident peak allocation factor because it
21 produces allocation factors that are identical to those derived using a CP
22 method. Rather, use the NCP to allocate the excess demands."¹⁴

23

¹² Jones Direct 25:27

¹³ Jones Direct 26:6

¹⁴ NARUC Electric Utility Cost Allocation Manual January, 1992, page 50

1 **Q. Did you explore this concern with the Company in the UNSE case?**

2 A. Yes. The Company indicated that the DPROD allocator is a traditional A&E-NCP allocator
3 but is allocating the 4CP value, thus the use of 4CP as an identifier. The Company confirmed
4 this in an email during the UNS case.¹⁵

5
6 **Q. Did the Company's DPROD allocator appear to meet the Company's description of**
7 **an Average and Excess allocator?**

8 A. No. The Company's DPROD allocator may be calculated using 4 CP along with the forms
9 used for average and excess but the result is a 4CP allocator. This can be seen on Tab
10 AvgEx&4CP of the Company's CCOSS which calculates the allocator.¹⁶ The values for
11 AED/4CP and 4CP Allocator are identical. The Company has indicated that the AED
12 methodology was ordered in an Arizona Public Service case¹⁷ (presumably Decision No.
13 69663). However, the methodology as implemented by the Company in this case is
14 functionally the same as 4CP.

15
16 The effects of the equivalent 4 CP allocator can also be seen by Schedule G-1 line 7 where
17 the Lighting class has not been allocated any fuel inventory. Even though the Lighting class
18 has no responsibility under the 4CP portion of average and excess there should be an average
19 component and none is apparent.
20

¹⁵ Email from Craig Jones dated 10/13/15 3:12 AM Item 1

¹⁶ 2015 TEP Schedule G – COSS Competitively Sensitive Confidential.xlsx

¹⁷ Jones Direct 26:4

1 **Q. Did Staff explore the Company's calculation of the Average and Excess-NCP**
2 **allocator?**

3 A. Staff issued additional data requests to explore this issue. The Company subsequently issued
4 a Revised Schedule G (UDR 1.001) that incorporated the expected AED-NCP allocator
5 along with changes to meter allocations and customer allocations.¹⁸
6

7 **Q. What is Staff's recommendation for an appropriate methodology for the DPROD**
8 **allocator?**

9 A. The appropriate methodology is Average and Excess-NCP (noncoincident peaks) as
10 supported by the National Association of Regulatory Utility Commissioners ("NARUC")
11 Manual as noted above. This allocator reflects both average load (energy) and excess load
12 (demand) without algebraically becoming a CP allocator. This methodology is a better fit to a
13 capacity plan that focuses on both energy and capacity (and selects an efficient and flexible
14 generation technology such as Gila River Unit No. 3).
15

16 **Q. Are there disproportional impacts between the present CCoSS and the prior one?**

17 A. As Confidential Exhibit HS-2 shows, the change for the Residential and SGS classes is higher
18 than the change for the Company in total. For example, Net Production Plant increased by
19 47 percent for the Company but 57 percent for the Residential class, 59 percent for the SGS
20 class and 79 percent for the LPS class. Net Distribution Plant increased by 20 percent for the
21 Company but 63 percent for the Residential class, 12 percent for the SGS class and 4 percent
22 for the LPS class.
23

¹⁸ TEP Response to STF 20.11

1 **Q. What is the impact of the Company's change to the DPROD allocator?**

2 A. The use of the new DPROD allocation methodology (A&E-NCP) raises the allocation to
3 lower load factor classes (more costs) compared to the prior Peaks and Average
4 methodology.
5

6 **Q. What is the result of the Company's capacity allocation proposal in this case?**

7 A. The Company CCoSS provides a means to compare the impact of demand allocators
8 (Average & Excess-NCP and Peaks & Average & 4CP) after the Company's proposed
9 increase.¹⁹ Assuming that only the production plant allocation methodology has changed, the
10 class return for the Residential class has gone from 2.50 percent using P&A to 0.92 percent
11 using A&E-NCP; General Service class 20.02 percent using P&A to 19.06 percent using
12 A&E-NCP; Large General Service 20.04 percent using P&A to 25.81 percent using A&E-
13 NCP.
14

15 **Q. Does the Company's allocation of income taxes by class have an impact on the**
16 **returns calculated?**

17 A. Yes. The Company appears to allocate class income taxes on the sum of return times rate
18 base plus operating expenses (without income taxes). Using this methodology, positive taxes
19 are allocated to a class that is not providing enough revenue to cover expenses. An
20 alternative methodology (sometimes used) calculates class income taxes based on the
21 profitability of the class, more akin to how a business is taxed. The Company's methodology
22 magnifies the disparity between positive and negative class returns. However, when all classes
23 have positive returns close to the Company's return the effect is smaller and of less
24 consequence than the other changes discussed above.
25

¹⁹ TEP Revised Schedule G Tab AvgEx&4CP

1 There is no impact from the use of the Company's ratebase tax allocation methodology
2 compared to allocating based on net income before income taxes when all classes reach parity
3 (Unitized Rate of Return ("UROR") = 1.000). However, the impact under present
4 conditions is significant. Assuming Staff's proposed revenue increase and revenue allocation
5 (37.5% of UROR = 1.000) the Residential class UROR would increase from 0.028 to 0.308
6 due to the reallocation of \$ 20.73 million of income tax expense. This approximates to a
7 revenue impact for the Residential class of \$33.63 million.

8
9 **Q. What CCoSS recommendation does Staff have for the Commission?**

10 A. There are two major effects operating in the same direction in this case. While the
11 Company's net distribution plant has increased by 20 percent, net production plant has
12 increased by 47 percent. Simultaneously, the Company has changed its production plant
13 allocation methodology from Peak & Average to Average & Excess-NCP. These two
14 changes magnify the individual impact on classes. Therefore, the Commission should use the
15 Company's CCoSS as a general guideline and invoke gradualism in its class revenue allocation
16 decision for this case.

17
18 **REVENUE ALLOCATION**

19 **Q. What non-cost considerations should the Commission consider during its**
20 **deliberations on revenue allocation?**

21 A. The Commission should consider the relative positions (from the CCoSS) of the classes along
22 with the qualitative issues such as economic conditions for consumers, the business climate
23 for commercial and industrial customers and past practices when deciding what portion of a
24 revenue increase is allocated to each class.

1 **Q. What principles do you generally use to allocate revenue among rate classes?**

2 A. I have used the following principles:

- 3
- 4 • The individual rate classes should be gradually moved toward an UROR of 1.000 over
 - 5 one or more rate cases depending on the frequency of rate cases and the distance of
 - 6 the class' UROR from 1.000.
 - 7 • There should be an upper bound of 150 percent for any class' percentage increase in
 - 8 revenue compared to the overall percentage increase in revenue.
 - 9 • There should be a lower bound of 50 percent for any class' increase compared to the
 - 10 overall increase.
- 11

12 **Q. Are there other concepts that apply in this case?**

13 A. The purchase of the combined cycle generating unit was intended to stabilize energy costs,

14 which provides benefits to all customers. Therefore, it would be inappropriate to reduce

15 rates for any customer class because that would send a confusing message about the new

16 plant expenditure.

17

18 **Q. What is the Company's proposed revenue allocation?**

19 A. Based on Schedule H-1, the Company is proposing to allocate its requested \$109.5 million

20 increase 59.7 percent to the Residential class, 7.3 percent to the General Service class, 34.7

21 percent to the Large General Service class, -2.9 percent to the Large Power Service and

22 138kV classes and 1.1 percent to the Lighting class.

23

24 **Q. Have you modeled various revenue allocations based on Staff's recommended**

25 **revenue requirements?**

26 A. Confidential Exhibit HS-4 models Staff's proposed \$ 49,400,000 increase a number of ways.

27 For comparison purposes the increase was allocated:

- Equal percentage increase (across the board by revenue)
- Moving all of the classes to the same return (UROR equals 1.000)
- Moving the Residential and Lighting classes 50 percent of the amount needed to reach parity (and decrease all other classes by \$9.87 million)
- Moving the Residential and Lighting classes 45 percent of the amount needed to reach parity (and decrease all other classes by \$3.94 million)
- Moving the Residential and Lighting classes 40 percent of the amount needed to reach parity (and increase all other classes by \$1.98 million)
- Moving the Residential and Lighting classes 35 percent of the amount needed to reach parity (and increase all other classes by \$7.91 million)
- Moving the Residential and Lighting classes 33.33 percent of the amount needed to reach parity (and increase all other classes by \$9.89 million)
- Moving the Residential and Lighting classes 30 percent of the amount needed to reach parity (and increase all other classes by \$13.84 million)
- Moving the Residential and Lighting classes 37.5 percent of the amount needed to reach parity (and increase all other classes by \$4.95 million)

The remaining revenues from the other classes (GS, LGS, LPS and 138kV) were allocated based on their respective expected revenues (Test Year Adjusted Margin Revenues²⁰ plus Test Year Proposed Fuel Revenues²¹).

Q. What is Staff's recommendation on revenue allocation?

A. Based upon the present CCoSS, the principles discussed above, the impact of the purchase of the combined cycle plant, the change in allocation methodology and the relative impacts between classes, Staff recommends that the eventual revenue requirements be allocated by increasing the Residential and Lighting classes 37.5 percent of the amount needed to reach parity and increasing all other classes by \$4.95 million (10 percent of the overall increase proposed by Staff) to obtain the total revenue requirement.

As shown on page 1 (lines 30-43) of Confidential Exhibit HS-4, under Staff's recommended revenue allocation the Residential class receives 87.2 percent of Staff's proposed increase

²⁰ TEP Revised Schedule G-1 Inputs line 3

²¹ TEP Revised Schedule G-2 line 40

1 compared to the Company's proposal of 59.7 percent, although Staff's increase is a lesser
2 absolute dollar amount. Under Staff's proposal, all classes receive an increase while the
3 Company's proposal decreased the revenue requirement for the Large Power Service/138kV
4 classes.

5
6 This revenue allocation does not follow my general principles in that the Residential and
7 Lighting classes have negative returns and holding to some of my principals would require
8 four rate cases to reach parity.

9
10 **Q. If Staff's recommended revenue allocation is adopted what will the class returns be?**

11 A. The results of the proposed revenue allocation are forecasted in Confidential Exhibit HS-4.
12 The UROR of the "low UROR" classes (Residential and Lighting) will increase and the
13 UROR of the "high UROR" classes (except the LGS class) will decrease, moving classes
14 towards parity. To decrease the UROR of the LGS class a rate decrease would be needed.

15
16 **Q. Have some classes been subsidized by other classes in the past?**

17 A. Yes. Confidential Exhibit HS-3 summarizes the Company's latest two CCoSS. In the 2011
18 CCoSS, the UROR [line 39] is less than 1.0 for the Large General Service class and negative
19 for the Residential, Large Light & Power and Mining classes indicating subsidization by the
20 Small General Service class. In the present CCoSS, the UROR [line 13] is negative for the
21 Residential class. The Lighting class has been negative in both CCoSS.

22

1 **Q. Please explain why, if the Residential and Lighting classes are being subsidized by**
2 **other classes, Staff is not recommending class revenue increases to bring those**
3 **classes to parity, which would be consistent with the rate design plan Staff is**
4 **recommending and you have detailed above.**

5 A. Staff's plan articulates the concept that "Rates should be based on costs derived from class
6 cost of service studies..."; however, the plan is a long-term plan.

7
8 Confidential Exhibit HS-4 shows that to bring the Residential class to parity would require a
9 class revenue increase of 232 percent of the total increase recommended by Staff and an
10 increase of 7 percent of the total increase recommended by Staff for the Lighting class
11 (significantly higher than the Company's proposal). Confidential Exhibit HS-2 demonstrates
12 that significant changes have occurred between the two CCoSS due to the impacts of the
13 acquisition of a portion of Gila River Unit No. 3 and the changes in various allocators.

14 As explained above, revenue allocation is not just an algorithm-based process but it is
15 tempered by a Commission's evaluation of other factors. Also, Staff's recommendation to
16 move the Residential class towards removing the subsidy allows for the completion of the
17 process in following cases.

18
19 **Q. Does Staff's revenue allocation reflect the late breaking (June 6, 2016) confidential**
20 **information about a significant customer?**

21 A. No. On June 6th the Company provided information on the expected partial closure of a
22 significant customer. This information included "initial projection of the changes to" annual
23 billing determinants (demand and energy) by rate schedule but did not include the breakdown
24 by season or time of use. "The Company expects to make an adjustment in its Rebuttal filing
25 to reduce billing determinants to reflect the known and measureable reduction in sales to this
26 customer."

1 Because the billing determinants were only initial projections and not complete, Staff has not
2 made an estimate of the impact on each class of this still unfolding event. Staff has discussed
3 with the Company a list of information that it expects to need to evaluate this emerging
4 situation. At this time, Staff has not determined its position on the event or the revenue or
5 rate implications.

6
7 **RATE DESIGN**

8 **Q. Please summarize the Company's rate design proposal.**

9 A. The Company's rate design objectives are "To align rate structures with our customers'
10 evolving energy use", "To reduce the level of cross-subsidies between customers" and "To
11 give the Company an appropriate opportunity to recover its fixed costs."²²

12
13 The Company has focused on the use of a three-part rate design (customer, demand and
14 energy charges) that would be mandatory for all new DG customers²³ and optional for other
15 RES and SGS customers.²⁴ The Company suggests that these changes are to better align the
16 Commission's policies with the Company's need for fixed cost recovery and system usage.²⁵
17 The Company is also supporting gradualism when making rate design changes.²⁶ For new
18 DG customers, the Company is proposing monthly bill credits for any excess energy
19 delivered to the Company's system.²⁷
20

²² Hutchens Direct 11:23 – 12:16

²³ Hutchens Direct 18:22, Dukes Direct 8:18

²⁴ Dukes Direct 24:3

²⁵ Hutchens Direct 20:1

²⁶ Hutchens Direct 23:26

²⁷ Hutchens Direct 24:9

1 **Q. What was the Company's primary concern in developing its rate design proposals?**

2 A. As I understand the Company's approach, the focus is the recovery of fixed costs. A concern
3 is expressed that seasonal customers, vacant homes or businesses, and DG customers (with
4 their associated low kWh consumption) limit the Company's ability to recover fixed costs.²⁸

5
6 **Q. Is this focus on fixed costs sufficient to support rate design changes?**

7 A. Yes. If fixed costs are not properly accounted for in the rate design, intra-class subsidies will
8 occur. The challenge is how to and how fast to make the changes. RES and SGS customers
9 have a simple rate design and even the acceptance of TOU rates in these classes has been
10 limited.²⁹ With new rate forms, some customers need education and support to achieve a
11 meaningful transition.

12
13 **Q. Is the Company's unit cost analysis in Schedule G-6-1 Revised useful in evaluating its**
14 **proposed Basic Service Charges?**

15 A. The Company's information shows direct customer costs, an amount that includes meters,
16 billing and collection, meter reading costs and the service line or drop. The Company has
17 indicated that it used a minimum-sized system to allocate portions of the distribution system
18 (such as poles, wires, transformers) to the customer component.³⁰ These costs are included in
19 the customer-related unit costs.

20

²⁸ Dukes Direct 11:10

²⁹ Schedule H-2 approximately 2.3% of residential customers

³⁰ TEP Response to STF 1.38 and STF 1.32

1 **Q. What changes does the Company propose for the Residential Electric Service (Rate**
2 **RES) rate?**

3 **A. The Company** is requesting an increase in the Basic Service Charge from \$10.00 to \$20.00.³¹
4 Energy charges also are proposed to increase,³² and the Company is proposing to eliminate
5 the third and fourth tiers because the tiers are being used for fixed cost recovery.³³
6

7 **Q. What changes does the Company propose for the Residential Time-of-Use (Rate**
8 **RES-TOU) rate?**

9 **A.** The Company is requesting an increase in the Basic Service Charge from \$11.50 to \$20.00 for
10 TOU customers,³⁴ and the addition of a second tier to match the configuration of the RES
11 rate.³⁵
12

13 **Q. What are the residential customer costs?**

14 **A.** The Company's information shows that customer costs are \$17.19.³⁶ This amount includes
15 meters, billing and collection, meter reading costs and the service (line or drop) and the
16 components that form the minimum-sized system.
17

18 **Q. What changes does Staff recommend to the proposed RES residential rate?**

19 **A.** Staff recommends the following modifications of the Company's proposal:
20

- 21 • The existing third and fourth tiers should be eliminated and the remaining inclination
22 should be flattened as the residential customer's load factor increases as usage
23 increases, which does not support inclined rates.³⁷

³¹ Jones Direct 43:9 and 43:27

³² TEP Schedule H-3

³³ Jones Direct 45:1

³⁴ TEP Schedule H-3

³⁵ Jones Direct 45:15

³⁶ TEP Revised Schedule G-6-1 line 24

- 1 • All residential Basic Service Charges should be \$17.00 to approximate the Company's
- 2 costs. With the advent of AMI, residential customers will be using the same meter
- 3 and therefore have the same costs.
- 4
- 5 • The revenue allocated to the Residential class should be collected first by an increase
- 6 in the Basic Service Charge up to the level proposed here, with the remainder (if any)
- 7 recovered by increased energy charges to begin to levelize the tiers. Applying the
- 8 revenue increase to the Basic Service Charge first and eliminating the third and fourth
- 9 tiers will increase recovery of fixed charges and reduce the impact within the LFCR
- 10 mechanism.
- 11

12 **Q. What is the impact on residential customers of Staff's recommendations?**

13 A. Based upon Staff's recommended overall increase in revenue requirements along with its

14 revenue allocation and rate design changes, the average residential RES customers would see

15 an increase of \$6.96 per month or an 8 percent increase as shown in Exhibit HS-5 page 1.

16

17 **Q. What changes does the Company propose for the SGS rate?**

18 A. For SGS customers, the Company is requesting an increase in the Basic Service Charge from

19 \$16.50 and \$17.50 (TOU) to \$30.00.³⁸ The energy charges also are proposed to increase.³⁹

20 This non-demand class will be limited to customers with a maximum energy consumption of

21 24,000 kWh accumulated across two consecutive months.⁴⁰ The unit cost information in

22 Schedule G-6-1 indicates that customer costs for the SGS Class are \$38.43.⁴¹

23

³⁷ Dukes Direct 25:1

³⁸ Jones Direct 46:23

³⁹ TEP Schedule H-3, Page 12

⁴⁰ Jones Direct 47:1

⁴¹ TEP Revised Schedule G-6-1 line 24

1 **Q. What changes does Staff recommend to the SGS rate?**

2 A. Staff recommends the following modifications of the Company's proposal:

- 3
- 4 • The Basic Service Charge should be \$26.80, this amount was determined to meet the
5 reduced revenue requirements for the General Service class.
 - 6
 - 7 • The revenue allocated to the SGS class should be collected first by an increase in the
8 Basic Service Charge up to the level proposed by the Company, with the remainder (if
9 any) recovered by increased energy charges. Applying the revenue increase to the
10 Basic Service Charge first will increase recovery of fixed charges and reduce the
11 impact within the LFCR mechanism.
 - 12
 - 13 • The Company's proposal to move a customer to the new MGS rate "if the customer's
14 consumption meets or exceeds 24,000 kWh in consecutive months" is appropriate as
15 it does not penalize a customer for a single usage excursion.
 - 16

17 **Q. What is the impact on small general service customers of Staff's recommendations?**

18 A. Based upon Staff's recommended overall increase in revenue requirements along with its
19 revenue allocation and rate design changes, general service SGS customers would see
20 increases as shown in Exhibit HS-5 page 2.

21

22 **Q. The existing RES and SGS rates are not Three-Part-TOU rates and therefore are not**
23 **in accordance with the Staff's long-term rate design plan. What do you recommend**
24 **for an initial step?**

25 A. Staff recommends that the Commission approve in this proceeding optional Three-Part-TOU
26 rates for RES and SGS customers. As customers gain experience with these optional rates

1 and see their demand on their monthly bills, the Commission can consider other steps in the
2 Company's next rate case.

3
4 **Q. The Company is proposing the Residential Electric Service Demand (RES-D),**
5 **Residential Electric Service Time-of-Use Demand (RES TOU-D), Small General**
6 **Service Demand (SGS-D) and Small General Service Time-of-Use Demand (SGS**
7 **TOU-D) rates. Do these rates meet Staff's rate design concepts?**

8 A. The Company has not defined the source of the various values and tiers within the proposed
9 demand rates. Also, the demand charge will apply to all time periods. The Company has not
10 explained the theory and background of these rates, and the Company should provide more
11 support in its rebuttal testimony. At present without this information, Staff does not support
12 these rates for any purpose.

13
14 **Q. What is the Company's proposal for a new MGS rate?**

15 A. The Company wants to establish a new MGS rate for existing Small and Large General
16 Service ("LGS") customers with demand between 20 kW and 250 kW.⁴² This rate class will
17 have the same demand measurement and ratchet as the existing LGS class.⁴³ The Company is
18 requesting a Basic Service Charge of \$40.00. Demand charges are proposed to be \$7.00 per
19 kW summer and \$5.00 per kW winter.⁴⁴ The Company is proposing that any customer that
20 exceeds the 250 kW cap "for a billing month will be automatically moved, in the subsequent
21 month to the new LGS rate class. The customer must remain there for at least 12 months
22 without exceeding the 250 kW demand to qualify to move back to MGS."⁴⁵

23

⁴² Jones Direct 37:19 and 43:25

⁴³ Jones Direct 38:1 and 49:3

⁴⁴ TEP Schedule H-3, Page 15

⁴⁵ Jones Direct 47:10

1 **Q. Is the Company's proposal to create a new MGS class and MGS rate schedule**
2 **appropriate?**

3 A. Conceptually, yes. Creating rate classes based on demand (and voltage) is appropriate.
4 However, the Company has indicated that the transition of almost 4,000 SGS customers from
5 the existing non-demand rate to the MGS rate which will include demand charges and a
6 demand ratchet may have adverse impacts for a number of those customers. The Company's
7 filing provides no information about these customers and the impact of the new MGS rate on
8 them. Staff has requested further details about the support and education to be provided to
9 these customers.⁴⁶ The Company has indicated that once the particulars of the new rate
10 (along with more recent usage) have been determined the Company will contact customers
11 that appear to have increases above normal. Potential MGS customers were not provided
12 specific notice of the specific proposed change. Staff conceptually supports the
13 establishment of the MGS class subject to further details about the Company's plans for
14 notice and the education and support program. The Company should address in its rebuttal
15 this significant change for the MGS customers.

16
17 **Q. Is the Company's proposed customer charge for MGS customers appropriate?**

18 A. The unit cost information in Revised Schedule G-6-1 indicates that customer costs for the
19 SGS and LGS Classes respectively \$38.43 and \$536.17.⁴⁷ Unfortunately, the unit costs were
20 not differentiated for the MGS rate class.

21
22 **Q. What changes does Staff recommend to the MGS rate?**

23 A. Staff recommends the following modifications of the Company's proposal:

- 24
25
 - The three-part rate design is appropriate as it reflects Staff's long-term rate design.

⁴⁶ TEP Response to STF 20.08

⁴⁷ TEP Revised Schedule G-6-1 line 24

- 1 • The \$40.00 Basic Service Charge requested by the Company may be too low in light
2 of the mixed CCoSS. However, as a transition this situation is acceptable.
3
- 4 • The ratchet provision proposed for the new MGS rate should be delayed because the
5 Company has not provided detailed information on the impact of the creation of this
6 new rate schedule on the almost 4,000 customers who at present are not subject to a
7 demand charge and demand ratchet.
8
- 9 • The Company's proposal that "any customer exceeding the cap for a billing month
10 will automatically be moved, in the subsequent month, to the new LGS rate class", is
11 abrupt and too short a period to determine if the move is appropriate, nor has the
12 impact been determined. Absent further information, Staff does not support this
13 "one-chance" provision and suggests the Company address this issue in its rebuttal
14 testimony.
15
- 16 • The Company should develop and implement a Medium General Service cost of
17 service class in its next rate case to verify the costs to be used in the future MGS rate
18 design.
19

20 **Q. Is there some risk when significant rate design changes are made?**

21 A. Yes. Rate design changes may have unintended results for "outlier" or "non-normal" MGS
22 customers that do not fit neatly into their apparent customer class. The imposition of a
23 demand ratchet (if approved) may also have unforeseen impacts. These risks are increased
24 when customer notice and outreach is limited or has not been performed.
25

26 Staff recommends, as provided for in the previous TEP settlement (Docket No. E-01933A-
27 12-0291), the Commission should keep the rate design portion of this rate case open for at

1 least 18 months after the completion of the transition to MGS rates to account for
2 unanticipated customer rate impacts that are determined to be inconsistent with the public
3 interest.

4
5 **Q. What changes does the Company propose for the LGS rate?**

6 A. For LGS rate customers, the Company is requesting an increase in the customer charge from
7 \$775.00 and \$950.00 (TOU) to \$1,000.00. Demand charges are proposed to increase from
8 \$15.25 to \$17.50 per kW.⁴⁸ This class will retain the existing a minimum demand of 200 kW,
9 and there will be a demand eligibility cap of 5,000 kW above which the customer will be
10 moved to the LPS-TOU class.⁴⁹

11
12 **Q. Is the Company's increase in the customer charge for LGS customers appropriate?**

13 A. The unit cost information in Revised Schedule G-6-1 indicates that customer costs for the
14 Large General Service Class are \$536.17.⁵⁰

15
16 **Q. What changes does Staff recommend to the LGS rate?**

17 A. Staff recommends the following modifications of the Company's proposal:

- 18
- 19 • The three-part rate design is appropriate as it retains the existing rate structure.
 - 20
 - 21 • The Basic Service Charge should remain at its present level, as the charge requested
22 by the Company is not supported by the unit costs.
 - 23
 - 24 • The revenue allocated to the LGS rate should be collected first by an increase in the
25 demand charge, with the remainder (if any) recovered by increased energy charges.

⁴⁸ TEP Schedule H-3, Page 19

⁴⁹ Jones Direct 47:14

⁵⁰ TEP Schedule G-6-1 line 24

1 Applying the revenue increase to the demand charge first and then to energy charges
2 will increase recovery of fixed charges and reduce the impact within the LFCR
3 mechanism.
4

- 5 • The proposal to impose a maximum demand of 5,000 kW has not been supported in
6 the Company's filing. Absent support indicating the number of customers affected
7 and the extent of the impact, Staff does not support this provision and suggests the
8 Company address this issue in its rebuttal testimony.
9

10 **Q. What rate changes does the Company propose for the LPS customer class?**

11 A. For LPS rate customers, the Company is requesting no change in the \$2,000 Basic Service
12 Charge. The summer On-Peak Demand charge is proposed to decrease from \$20.49 to
13 \$18.00 per kW.⁵¹ This demand class will continue to have a minimum demand of 3,000 kW.⁵²
14 It is important to note that there will only be a TOU rate for LPS customers.⁵³
15

16 **Q. Is the Company's no change in the Basic Service Charge for Large Power Service**
17 **customers appropriate?**

18 A. The unit cost information in Revised Schedule G-6-1 indicates that customer costs for the
19 Large Power Service Class are \$17,490.91.⁵⁴ The difference between the proposed Basic
20 Service Charge and the customer costs is substantial and should be explained by the
21 Company in its rebuttal.
22

23 **Q. What changes does Staff recommend to the LPS rate?**

24 A. Staff recommends the following modifications of the Company's proposal:

⁵¹ TEP Schedule H-3, Page 18

⁵² Jones Direct 48:2

⁵³ Jones Direct 47:19

⁵⁴ TEP Response to STF 2.057, Line 23

- 1 • The three-part rate design is appropriate as it retains the existing rate structure.
- 2 • The Basic Service Charge should move toward a cost based rate subject to the
- 3 Company's rebuttal information.
- 4 • The revenue allocated to the LPS rate should be collected first by an increase in the
- 5 Basic Service Charge, with the remainder (if any) recovered by increased demand and
- 6 then energy charges. Applying the revenue increase to the Basic Service Charge first
- 7 and then to demand charges will increase recovery of fixed charges and reduce the
- 8 impact within the LFCR mechanism.
- 9

10 **Q. Is the Company's proposal for a new 138 kV rate appropriate?**

11 A. The Company is proposing a new 138kV TOU rate for customers able and willing to take
12 service at transmission level voltages. The Company is proposing a Basic Service Charge of
13 \$3,000, demand charges of \$17.15 and \$12.49 per kW (summer and winter respectively) and a
14 minimum demand of 10,000 kW. These rates are similar to the LPS rates.⁵⁵ Schedule H-1
15 shows no customers on this rate, while Revised Schedule G-2 indicates one customer on the
16 rate. While the Company has provided specific details on the development of portions of this
17 rate⁵⁶, it has not provided enough information to render an opinion on the Basic Service
18 Charge and other elements. Staff suggests the Company address this issue in its rebuttal
19 testimony.

20

21 **Q. What changes is the Company proposing for the Lighting Service rate?**

22 A. The Company is proposing a 46 percent increase in certain lighting charges⁵⁷ in order to raise
23 the performance of this underperforming class.⁵⁸ The wattage charge does not define

⁵⁵ Jones Direct 53:20

⁵⁶ Jones Direct 54:17

⁵⁷ TEP Schedule H-3

⁵⁸ Jones Direct 49:17

1 whether it is solely the lamp wattage or if a ballast load is included.⁵⁹ Staff suggests the
2 Company address this issue in its rebuttal testimony.

3
4 **Q. Does Staff agree with the rate changes that the Company has proposed for the**
5 **Lighting Service rate?**

6 A. Revised Schedule G-1 indicates the Lighting class has a return of -13.61 percent compared to
7 a total system return of 5.52 percent.⁶⁰ After the Company's proposed increase the class will
8 still have a negative return.⁶¹ Due to the existing very negative return of the Lighting class it
9 may take several cases to move the Lighting class towards parity with the other rate classes.
10 Consistent with Staff's revenue allocation for the Residential class, Staff is proposing an
11 increase of \$1.377 million⁶² for the Lighting class as compared to the Company's proposed
12 \$1.246 million increase⁶³.

13
14 *Interruptible Rates*

15 **Q. Please describe the Company's interruptible rate proposals?**

16 A. Based on the Company's testimony⁶⁴ and the tariff sheet provided, the Company is not
17 proposing any significant changes in existing interruptible Rider-12.

18
19 *Lifeline*

20 **Q. Please describe the Company's proposal for Lifeline customers?**

21 A. In its last rate case, the Company began a transition to the inclusion of Lifeline customers on
22 existing residential rates but with a fixed Lifeline discount. Under this concept, Lifeline
23 customers can easily determine their discount and the impact on their bills if their financial

⁵⁹ Exhibit CAJ-4 Schedule LTG

⁶⁰ TEP Revised Schedule G-1, line 36

⁶¹ TEP Revised Schedule G-2, line 35

⁶² Staff Confidential Exhibit HS-4, page 1, line 36

⁶³ Staff Confidential Exhibit HS-4, page 4, line 6

⁶⁴ Jones Direct 57:3

1 situation were to improve. The existing \$9.00 Lifeline discount for these Lifeline customers is
2 simple to understand and administer.⁶⁵ However, there are still legacy Lifeline customers
3 (some dating from the mid 1990s with substantial discounts) and there are multiple
4 configurations of the Lifeline discount (27).⁶⁶ The Company is proposing to increase the
5 discount to \$15.00 and further consolidate the 27 rates to five available to new and existing
6 customers and 5 that would apply to existing customers.⁶⁷ For existing frozen Lifeline rate
7 customers, the Company is proposing to use a flat monthly \$15 discount⁶⁸ from the standard
8 residential rates and in some cases also reduce the Basic Service Charge in order to
9 approximate the existing subsidies and limit the increase to an amount similar to non-Lifeline
10 customers.⁶⁹

11
12 **Q. What is the value/cost of the Lifeline discounts?**

13 A. The Company estimates the discounts totaled \$1,798,110 during the Test Year for nearly
14 15,000 Lifeline customers.⁷⁰

15
16 **Q. Does Staff support the Lifeline proposal?**

17 A. In keeping with Staff's long-term plan for rate design, the Staff supports the Company's
18 Lifeline proposal subject to a few concerns.

- 19 • The impact on Lifeline customers of any rate change is dependent on the level of
20 residential rate change and the structure of the residential rates. Staff recommends
21 that the validation of the Lifeline impact and the required discounts be performed
22 after the revenue allocation and residential rate design is finalized.

23

⁶⁵ Jones Direct 58:10

⁶⁶ Jones Direct 58:15

⁶⁷ Jones Direct 57:20

⁶⁸ Jones Direct 57:26

⁶⁹ Jones Direct 59:3

⁷⁰ Jones Direct 58:4

- 1 • The Company should “prove out” that the level of Lifeline discounts after the
2 finalized changes in rates is at or above the Test Year value.
- 3
- 4 • The roster of Lifeline customers should be examined, and any existing Lifeline
5 customer who would be better off (on an annual basis) on the flat monthly discount
6 should be moved to the new Lifeline discount rate.
- 7

8 *Distributed Generation*

9 **Q. Is the Company proposing that all DG customers move to a three part rate?**

10 A. Yes. The Company argues that DG customers are partial requirements customers and the
11 existing two-part rate design is inappropriate for this service.⁷¹

12

13 **Q. Should residential DG customers be moved to the Residential Electric Service**
14 **Demand (Res-D) or Residential Time-of-Use Demand (RES TOU-D) rate at the**
15 **close of this case as requested by the Company?**

16 A. No. Consistent with Staff's long-term rate design plan, the actions taken behind the meter of
17 any customer are not the sole determinant of which rate the customer must use. Staff is
18 awaiting the Commission's decisions in the UNS case (15-0142) and the Value and Cost of
19 Distributed Generation case (14-0023) and may update its position on the appropriate rate for
20 DG customers in rebuttal or later at hearing.

21

22 **Q. What is the Company's proposal for excess energy produced by distributed generation**
23 **and fed back into the Company's system?**

24 A. The Company has proposed a new net metering rider that allows customers with DG to sell
25 monthly excess energy production to the Company at the Renewable Credit Rate.⁷² This

⁷¹ Dukes Direct 5:8

⁷² Dukes Direct 4:26 and Tilghman Direct 10:13

1 proposal would apply to all customers who submitted a completed application after June 1,
2 2015,⁷³ while existing DG customers (and applications submitted before June 1, 2015) would
3 stay on the current rider for up to 20 years from the date of approval.⁷⁴
4

5 **Q. Does the Company's proposal eliminate the banking option for new DG customers?**

6 A. Yes. The Company proposes to pay for energy received with a monthly bill credit.⁷⁵
7

8 **Q. How is the Renewable Credit Rate ("RCR") defined?**

9 A. The Company proposes a RCR of 5.84 cents per kWh, which it argues is equivalent to the
10 most recent utility scale renewable energy purchased power agreement connected to the
11 distribution system. The project in question is due for completion in 2015.⁷⁶
12

13 The Company indicates that it would file an annual RCR update similar to the existing Market
14 Cost of Comparable Conventional Generation when it makes its annual REST filing based on
15 the most recent comparable utility scale purchased power agreement for renewable energy.⁷⁷
16

17 **Q. Is a utility scale photovoltaic facility a reasonable proxy for the value of energy
18 provided by photovoltaic DG?**

19 A. The Company argues that a utility scale photovoltaic facility is a reasonable proxy for
20 photovoltaic DG because it has similar production characteristics (seasonality, time of day
21 and response to weather). If the procurement of the utility scale energy is from one or more
22 independent suppliers, then the resulting price is a reasonable estimate of the market value at

⁷³ Dukes Direct 4:21 and Tilghman Direct 10:20

⁷⁴ Dukes Direct 4:23

⁷⁵ Dukes Direct 4:27

⁷⁶ Tilghman Direct 9:14

⁷⁷ Tilghman Direct 10:6

1 that approximate location at that point in time and for the period of the Purchase Power
2 Agreement ("PPA").

3
4 Excess energy from a photovoltaic DG installation is not entirely representative of a utility
5 scale PV facility because the DG customer is providing the net output equal to the
6 photovoltaic output less any energy consumed by the customer and therefore may have a
7 delivery profile different from a utility scale facility.

8
9 **Q. Did the Company perform a system loss study?**

10 A. Yes. The Company provided a summary of its detailed loss study⁷⁸ (classified as
11 competitively sensitive) that is based on identifying different stages in the transmission and
12 distribution system including transformer losses.

13
14 **Q. Should the purchase price for excess DG energy be adjusted for losses?**

15 A. Yes. Most of the energy the Company generates or purchases should be assumed to transit
16 the Company's transmission system, and for most customers the Company's distribution
17 system. A portion of the energy consumed by a distribution customer is lost from the point
18 of generation to the ultimate customer. Since it is likely that energy is provided by a DG
19 customer to nearby neighbors, losses should be added to the RCR. Based on the Company's
20 loss study summary losses could be substantial (value not included due to confidentiality).

21
22 **Q. What other potential savings and costs are due to the existence of DG?**

23 A. There may be savings in transmission charges; however, the Company has not addressed this
24 issue. Other parties to this case may be able to add to the record in this area.

25

⁷⁸ CONFIDENTIAL TEP Response to STF 1.35

1 Some participants may consider savings from deferred or avoided distribution investment. In
2 the on-going UNS case, the Company has identified a TEP substation⁷⁹ as a possible
3 preferred location for the installation of solar generation along with supporting technologies.
4 If DG can be shown to defer or eliminate required distribution investment, DG customers
5 that provide the needed “support” should receive a locational adder.
6

7 **Q. Does Staff have a recommendation as to how to determine the value of excess energy?**

8 A. It is early in this rate case proceeding and many interested parties have not yet filed their
9 positions on the value of excess energy. Commission Docket No. E-00000J-14-0023, which
10 is intended to examine the value and cost of DG, will continue to provide useful information
11 to the parties in this rate case. Therefore, for the time being, Staff does not propose any
12 changes to the existing net metering tariff or waivers of the net metering rules but it may
13 update its position in its Surrebuttal testimony or later at the hearing in this case.
14

15 Staff does oppose the Company’s reliance on a single Purchased Power Agreement to
16 establish the RCR and also opposes at this time any change in net metering absent the
17 adoption of three-part rates, subject to decisions in the Commission’s value and cost of DG
18 docket.
19

20 Staff notes that in the various cases at this time that the Company and solar industry
21 interveners propose that existing DG solar customers as of a specified date be
22 “grandfathered”. During those proceedings, Staff has offered a number of proposals
23 intended to mitigate the impact on existing solar customers. Staff is not necessarily opposed
24 to some form of grandfathering as a mitigation factor, but is concerned that any form of
25 grandfathering must clearly define the elements of the current rate design that are included in

⁷⁹ UNS Response to STF 2.034

1 grandfathering (such as basic service and energy charges which change after each rate case),
2 establish a fair and reasonable date for delineating which DG customers are grandfathered,
3 define how long a facility is grandfathered based on lifespan or other factors such as return
4 on investment, and not impede the Commission's ability to address rates for these customers
5 in the future. The decision should also close the window on future grandfathering of newer
6 vintage facilities and allow future Commissions the ability to revisit grandfathering at each
7 subsequent rate case.

8
9 *Service Fee Changes*

10 **Q. Please describe the changes proposed by the Company to the TEP Electric Statement**
11 **of Charges?**

12 A. The table below details the changes the Company is proposing. The Company is requesting a
13 new charge for Consumption History Request and Interval History Request on an hourly
14 basis.⁸⁰
15

⁸⁰ Exhibit CAJ-3 Original Sheet 801 and Jones Direct 70:9

Description	Existing Rate	TEP's Proposed Rate
Service Transfer Fee	\$20.00	\$26.00
Customer-Related Meter Re-read	\$20.00	\$26.00
Special Meter Reading Fee (including Customer Self-Reads)	\$20.00	\$26.00
Service Establishment, Reestablishment or Reconnection of Service under usual operating procedures During Regular Business Hours – Single-Phase Service	\$32.00	\$38.00
Service Establishment, Reestablishment or Reconnection of Service under usual operating procedures After Regular Business Hours (includes Saturdays, Sundays and Holidays) – Single-Phase Service	\$57.00	\$61.00
Service Establishment, Reestablishment or Reconnection of Service under usual operating procedures During Regular Business Hours – Three-Phase Service	\$78.00	\$129.00
Service Establishment, Reestablishment or Reconnection of Service under usual operating procedures After Regular Business Hours (includes Saturdays, Sundays and Holidays) – Three-Phase Service	\$216.00	\$271.00
Service Reestablishment under other than usual operating procedures (including Automated Meter Opt-Out Set-Up Fee) – Single Phase Service	\$150.00	\$187.00
Single-Phase Line Extension Charge per Foot	\$17.00	\$17.00
Three-Phase Line Extension Charge per Foot	\$27.00	\$27.00
Underground Differential Line Extension Charge per Foot	\$21.00	\$21.00
PME Switchgear Cabinet	\$20,500.00	\$20,500.00
Meter Test	\$186.00	\$211.00
Returned Payment Fee	\$10.00	\$10.00
Late Payment Finance Charge	1.5%	1.5%
Residential Solar – Company Owned Program Processing Fee	\$250.00	\$250.00
Consumption History Request and Interval History Request	----	\$65.00 an hour

Q. What did you find during your review of the cost support data for these charges?

A. The Company provided a worksheet detailing the underlying costs for each of these charges.⁸¹

The information provided supports the Company's request except as detailed below.

⁸¹ UDR 1.001 2015 TEP Service Fees.xlsx

1 **Q. What did you find during your review of the cost support data for the Service**
2 **Establishment after Regular Business Hours Three Phase charge?**

3 A. The Service Establishment – Regular Business Hours Three Phase entails 1 hour of a
4 Metering Journeymen compared to performing the work after hours using 2 hours of a TEP
5 Lineman. The Company should explain why a Lineman is used for the after hours work
6 when a TEP Metering Journeyman can perform the task After Hours – Single Phase for 1.5
7 hours. The data would indicate that a TEP Metering Journeyman is available after hours and
8 may have different work rules.

9
10 **Q. What other concerns do you have with the Consumption History Request and Interval**
11 **History Request charge?**

12 A. There appears to be some confusion as to when this charge will be applied. The Company
13 states this charge will apply only after the first time a customer requests interval data, but this
14 is not clear on the Statement of Charges.⁸² Also, this charge should not apply if the Company
15 develops a means to allow customers to look up or request their usage information online or
16 through a mobile application that does not require the work of an employee. Finally, Staff
17 recommends that this charge not apply to MGS customers for a period of six months after
18 the mandatory transition of MGS customers.

19
20 **Q. Is the inclusion of Automated Meter Opt-Out Set-Up within the classification of**
21 **Service Reestablishment under other than usual operating conditions appropriate?**

22 A. No. The proposed charge of \$187 for the Automated Meter Opt-Out Set-Up Fee has been
23 set assuming “other than usual operating procedures”. Changing the meter for an Opt-Out
24 customer, which entails setting a digital meter that does not transmit data wirelessly, does not
25 have to be done as a special event and can be scheduled during normal working hours.

⁸² Jones Direct 74:20

1 Therefore, the charge should be the proposed \$38 for Service Establishment,
2 Reestablishment or Reconnection of Service under usual operating procedures During
3 Regular Business Hours to reflect this situation.

4
5 *Buy-Through*

6 **Q. Please describe the Experimental Rider 14 “Buy-Through” proposal submitted by the**
7 **Company?**

8 A. The Company was required to introduce the “Buy-Through” as a result of a settlement during
9 the merger process,⁸³ but the Company does not support this tariff change.⁸⁴

10
11 **Q. What is the Staff position on the “Buy-Through”?**

12 A. Because the Company is not supporting this concept, there is no record describing the
13 benefits to non-participating customers. Staff does not object to a “Buy-Through”
14 mechanism if there are no adverse impacts and no costs to all other customers. Staff is
15 concerned that Buy-Through customers may return when the market becomes tight
16 (expensive) and thus impact customers that did not or could take advantage of the Buy-
17 Through provisions. Staff opposes recouping any allegedly lost Buy-Through revenue and
18 likewise opposes any deferral of allegedly lost Buy-Through revenue. This opposition to
19 recouping lost incremental revenues extends to the use of the LFCR for that purpose.⁸⁵

20
21 Staff looks forward to reviewing testimony in support of the “Buy-Through” by other parties.
22

⁸³ Jones Direct 61:18

⁸⁴ Jones Direct 61:23

⁸⁵ Jones Direct 80:4

1 *AMI Opt-Out*

2 **Q. What is the AMI Opt-Out?**

3 A. Some customers have raised concerns about the use of meters that transmit data wirelessly
4 back to the Company. These customers wish to retain their existing mechanical meters,
5 which would then require the Company to read the meter by travelling to the Opt-Out
6 customer's premise, which raises the costs of serving these customers compared to all other
7 customers.

8
9 **Q. Is the retention of mechanical meters for Opt-Out customers appropriate?**

10 A. No. All customers can benefit from the information provided by AMI meters that record
11 interval data. Mechanical meters cannot provide the data required for, and the potential
12 benefits of, new rate forms and the information that a customer can use to manage their
13 energy usage and intensity.

14
15 **Q. Is there an alternative that deals with the concerns and provides the interval data for
16 new rate forms?**

17 A. This issue was raised informally with the Company and it suggested a solid-state meter with
18 recording capabilities, which accumulates but does not transmit information.⁸⁶ The Company
19 would read the interval data by visiting the customer's premise monthly.

20
21 **Q. What is Staff's recommendation?**

22 A. If a customer decides to Opt-Out, the Company should install a non-transmitting recording
23 device and read that meter monthly. Because the number of Opt-Out customers is expected
24 to be small and geographically dispersed, the costs of the monthly meter reading should be
25 the Special Meter Reading Fee that requires a premise visit. The costs of the new meter

⁸⁶ Email from Brenda Pries dated 11/23/15 at 11:30 AM

1 installation should be recouped from the customer requesting this non-standard meter (at the
2 proposed \$38 for Service Establishment, Reestablishment or Reconnection of Service under
3 usual operating procedures During Regular Business Hours) along with the monthly reading
4 costs (at the proposed \$26 Special Meter Reading Fee). Staff will monitor the number of
5 special read customers to determine if the Special Meter Reading Fee remains appropriate as
6 the number of customers using the Opt-Out develops.

7
8 *Economic Development*

9 **Q. Please describe the economic development program proposed by the Company?**

10 A. The Company is proposing an Economic Development Rider 13 (“EDR”) for current or
11 potential commercial or industrial customers that meet certain economic development criteria
12 within the Company’s service area. The EDR will be available to customers with a projected
13 peak demand of 1,000 kW or more and a load factor of 75 percent or higher. Discounts
14 would decline over a five-year period. New load would be limited to 50 MW.⁸⁷

15
16 **Q. What reasons did the Company provide as support for the EDR program?**

17 A. The Company argues that its service territory has been slow to recover from the economic
18 downturn post 2007.⁸⁸

19
20 **Q. What are the specific qualifications to obtain the EDR?**

21 A. The EDR qualifications are linked to existing Arizona state tax credit programs, which appear
22 to be designed to create new in-state above median wage jobs with healthcare benefits.⁸⁹
23

⁸⁷ Dukes Direct 31:9

⁸⁸ Dukes Direct 30:3

⁸⁹ Dukes Direct 31:20

1 **Q. What levels of discount are offered?**

2 **A.** For economic development (requires the building of new facilities), the discount starts at 20
3 percent and declines to 2.5 percent. For economic redevelopment (occupying vacant
4 facilities), the discount starts at 30 percent and declines to 5 percent.⁹⁰

5
6 **Q. How will the discounts be recouped?**

7 **A.** The Company's proposal did not address this issue. Staff explored this question in a data
8 request. The Company responded that most of the revenues will reduce incremental
9 revenues between rate cases, and will not be included in a cost of service analysis. The
10 Company expects to include these additional customers and/or loads in any future rate
11 proceedings by applying the applicable retail rate when establishing test year adjusted
12 revenues. Therefore, no subsidy or discount will be allocated to any other customer or rate
13 class.⁹¹

14
15 **Q. Will existing customers be protected from the impact of new capital expenditures?**

16 **A.** The Company's proposal did not address this issue. Staff explored this question in a data
17 request. The Company responded that the present rules and regulations approved by the
18 Commission governing line extensions and new services would apply equally to these new
19 customers or incremental loads.⁹²

20
21 **Q. At present the Commission is encouraging energy efficiency so isn't the EDR**
22 **program the direct opposite because it will increase energy sales?**

23 **A.** Conceptually, electric energy efficiency programs have not focused on limiting the increase in
24 new customers but focused on increasing the efficiency of energy usage. Economic

⁹⁰ Dukes Direct 32:6

⁹¹ TEP Response to STF 1.17

⁹² TEP Response to STF 1.18

1 development rates can increase the number of employers, employees and maybe machinery
2 and are expected to provide economic benefits within the utility's service territory. The
3 Company's EDR program is geared towards the reuse of vacant facilities, which have some
4 existing unused (or underused) electrical distribution capacity. Although EDR customers are
5 proposed to be on a standard rate schedule with a discount, if the Commission is concerned
6 about load growth, requirements could be added, such as using only time-of-use rates and/or
7 interruptible service.

8
9 **Q. What is Staff's recommendation for the EDR?**

10 A. The proposed EDR has limits and is biased towards existing facilities. The Company should
11 address the potential impact of new energy requirements for the incremental load in its
12 rebuttal. Assuming that the energy costs are not significant, then Staff supports this limited
13 (volume and time) program to increase employment in the service territory. Staff's support
14 does not extend to any request for recoupment of the lost incremental revenues absent a
15 supporting record in some future proceeding.

16
17 **LOST FIXED COST RECOVERY**

18 **Q. What purpose does the LFCR mechanism serve?**

19 A. The LFCR mechanism, as approved by the Commission, serves to compensate the Company
20 between rate cases for the revenue lost by the Company's compliance with established
21 requirements for EE and DG.

22
23 **Q. What is your experience with the LFCR mechanism in Arizona?**

24 A. On behalf of Staff, I sponsored the LFCR mechanism in the Arizona Public Service ("APS")
25 rate case (Docket No. E-01345A-11-0224), the TEP rate case (Docket No. E-01933A-12-
26 0291) and the last UNSE rate case (Docket No. E-04204-12-0504).

1 **Q. What has been the impact of the LFCR mechanism on the Company's customers?**

2 A. "The combined EE and DG surcharge from the first TEP LFCR filing was approximately 0.7
3 percent and the 2015 LFCR filing resulted in approximately a 0.4 percent incremental
4 increase for a total adjustment of approximately 1.1 percent."⁹³

5
6 **Q. Please describe the Company's LFCR proposal in this proceeding.**

7 A. The Company's LFCR proposal is to change the established LFCR mechanism to increase
8 the revenue recovered due to the effects of energy efficiency and distributed generation.⁹⁴

9
10 **Q. What is the revenue impact of the Company's proposed changes to the LFCR
11 mechanism?**

12 A. The Company estimates the impact of the recovery of generation costs and 100 percent of
13 the demand costs to be approximately \$13,000,000.⁹⁵ "However, based on the data
14 supporting the 2015 LFCR filing, the Company estimates that the incremental LFCR increase
15 for including generation costs would have incrementally increased the total LFCR adjustment
16 by an additional 1.7 percent to a total adjustment of 2.8 percent."⁹⁶

17
18 **Q. What changes is the Company proposing that will affect the presentation on the
19 customer's bill?**

20 A. Presently, the utility is required to show the EE and DG components of the LFCR
21 mechanism on the bill as two separate items. The Company is proposing to combine the two
22 items into a single line item.⁹⁷

23

⁹³ Jones Direct 80:23

⁹⁴ Jones Direct 77:22

⁹⁵ Jones Direct 78:19

⁹⁶ Jones Direct 80:27

⁹⁷ Jones Direct 80:10

1 The Company is also asking for permission to no longer offer the Fixed Cost Option in the
2 LFCR mechanism.⁹⁸

3
4 **Q. What portions of the Company's proposal to modify the LFCR mechanism do you**
5 **recommend that the Commission accept?**

6 A. I support the Company's proposal to remove the Fixed Cost Option from the LFCR because
7 no customer has used that option at the Company⁹⁹ or at the Company's affiliate UNS¹⁰⁰.

8
9 **Q. What portions of the Company's proposal to modify the LFCR mechanism do you**
10 **recommend that the Commission not accept?**

11 A. The Commission should not accept the proposals that will increase the revenue impact on
12 customers including:

- 13
- 14 • Allowing the Company to receive recovery for generation costs
- 15 • Increasing the recovery for distribution demand costs from 50 percent to 100 percent
- 16 • Increasing the cap on recovered costs allowed for each year from 1 percent to 2
- 17 percent
- 18 • Using the LFCR to recoup lost revenues resulting from any Alternate Generation
- 19 Services ("Buy Through")
- 20

21 Further, the Commission should not accept the change proposed by the Company to
22 combine the EE and DG portions of the mechanism on the customer's bill as that provision
23 was originally implemented by the Commission¹⁰¹ and serves to highlight for the customer the
24 relative impacts of EE and DG, which affect different customer subclasses.

⁹⁸ Jones Direct 79:18

⁹⁹ Jones Direct 79:19

¹⁰⁰ UNS Filing 15-0142 Jones Direct 77:15

¹⁰¹ July 11, 2013, Open Meeting

1 **Q. Why should the Commission reject including generation and purchased power in the**
2 **LFCR mechanism?**

3 A. Purchased power is fungible and is not affected if energy is delivered to a new customer, an
4 existing customer using slightly more energy, an economic development customer or sold off-
5 system. Therefore, the Company has many opportunities to adjust its energy supply.
6 Further, the impact of this change would more than double the effect of the LFCR.

7
8 **Q. What is the Company's forecast for sales?**

9 A. The Company's Firm Load Obligations (System Coincident Peak Demand (MW)) shows
10 increasing requirements in Net Retail Demand (which is net of DG and EE).¹⁰² The load
11 forecast shows a trend of increasing total numbers of customers¹⁰³ and the reference case
12 (without the effects of EE and DG) shows increasing sales to retail customers.¹⁰⁴ The
13 Company's Firm Wholesale Requirements are also forecasted to increase starting in 2017.¹⁰⁵

14
15 The Company has released its 2016 Preliminary Integrated Resource Plan. The Preliminary
16 2016 IRP is forecasting continued increases in the number of customers.¹⁰⁶ The weather
17 normalized Retail Energy Forecast indicated "While use per customer is expected to remain
18 weak over the near term, the largest impact on near-term sales is the anticipated curtailment
19 of copper mining operations recently announced by TEP's largest retail customer." And
20 "After 2020, sales growth is dominated by residential and commercial sales but at a pace
21 below historical average."¹⁰⁷ "... [peak] demand is expected to drop in 2016. This is largely
22 attributed to the mining class. Afterward, TEP's retail peak demand is expected to grow over

¹⁰² TEP 2014 Integrated Resource Plan Table 4 (page 28)

¹⁰³ TEP 2014 Integrated Resource Plan Chart 10 (page 49)

¹⁰⁴ TEP 2012 Integrated Resource Plan Chart 12 (page 52)

¹⁰⁵ TEP 2014 Integrated Resource Plan Table 6 (page 56)

¹⁰⁶ TEP 2016 Preliminary Integrated Resource Plan Chart 3 (page 26)

¹⁰⁷ TEP 2016 Preliminary Integrated Resource Plan Chart 5 (page 28)

1 time.”¹⁰⁸ After a decrease from 2017 to 2018, firm wholesale requirements are expected to
2 rise through 2021.¹⁰⁹ Table 3, which includes the reductions in load due to the impact of
3 distributed generation and energy efficiency, indicates increasing Total Retail Customers,
4 Residential Sales Growth, Commercial Sales Growth, Retail Demand.¹¹⁰

5
6 **Q. Could the proposed EDR and the Company’s LFCR changes create a situation where**
7 **some generation could be double collected?**

8 A. Yes. The Company is proposing an economic development rate in this case that if successful
9 would increase energy sales, peak demand and revenue. In an unusual twist, if the Company’s
10 proposal to include generation in the LFCR mechanism is approved, the Company could bill
11 existing customers for the generation costs within the LFCR mechanism, redirect the
12 generation (energy and capacity) to a new customer attracted by the proposed economic
13 development rates and effectively double collect on that load.

14
15 **Q. Why should the Commission reject increasing from 50 percent to 100 percent the**
16 **distribution demand component in the LFCR mechanism?**

17 A. Distribution costs are not as fungible and some distribution assets cannot serve other
18 customers within the short term. Therefore, a reduction in per customer sales may result in a
19 shortfall in revenues to cover distribution fixed costs. The LFCR adopted by the
20 Commission provides a mechanism to recapture the portion of distribution costs that are
21 collected on a volumetric (per kWh) basis. Some of the Company’s rate schedules collect
22 distribution costs using demand charges, which will remain constant or change slower than a
23 straight volumetric rate.

24

¹⁰⁸ TEP 2016 Preliminary Integrated Resource Plan Chart 7 (page 29)

¹⁰⁹ TEP 2016 Preliminary Integrated Resource Plan Table 2 (page 30)

¹¹⁰ TEP 2016 Preliminary Integrated Resource Plan Table 3 (page 31)

1 **Q. Why should the Commission reject increasing from 1 percent to 2 percent the cap in**
2 **the LFCR mechanism?**

3 A. If the Commission does not accept the Company's proposed changes to the LFCR, then the
4 increase in the cap is not necessary.

5
6 **Q. Why should the Commission reject using the LFCR mechanism to recoup lost**
7 **revenues resulting from Alternate Generation Service ("Buy Through")?**

8 A. Alternate Generation Service is not available to all customers and it appears that the benefits
9 would flow through to those customers able to use "Buy Through". It would be
10 inappropriate to charge all customers for benefits that accrue primarily to a select few
11 customers.

12
13 **Q. Does this conclude your direct testimony?**

14 A. Yes, it does.

Direct Testimony of Howard Solganick
Docket No. E-01933A-15-0322
Exhibit HS-1

Testimony - Howard Solganick

Arizona Corporation Commission

Case – UNS Electric Docket No. E-00000J-14-00023 (February 2016)

Client - Staff of the Arizona Corporation Commission

Scope - Testimony covered the value and cost of distributed generation and other related issues.

Case – UNS Electric Docket No. E-04204A-15-0142 (November 2015 and December 2015)

Client - Staff of the Arizona Corporation Commission

Scope - Testimony covered cost of service, revenue allocation, rate design, revenue decoupling and other related issues.

Case – UNS Electric Docket No. E-04204A-12-0504 (June 2013 and July 2013)

Client - Staff of the Arizona Corporation Commission

Scope - Testimony covered revenue decoupling, cost of service, revenue allocation, rate design and other related issues.

Case – Tucson Electric Power Company Docket No. E-01933A-12-0291 (December 2012 and January 2013)

Client - Staff of the Arizona Corporation Commission

Scope - Testimony covered revenue decoupling, cost of service, revenue allocation, rate design and other related issues.

Case – Arizona Public Service Company Docket No. E-01345A-11-0224 (November and December 2011)

Client - Staff of the Arizona Corporation Commission

Scope - Testimony covered revenue decoupling, cost of service, revenue allocation, rate design and other related issues.

Public Service Commission of Delaware

Case - Delmarva Power & Light Company Docket No. 10-237 (October 2010)

Client - Staff of the Delaware Public Service Commission

Scope - Testimony covered cost of service, revenue allocation, rate design and other related issues including revenue stabilization and miscellaneous charges.

Case - Delmarva Power & Light Company Docket No. 09-414 (February 2010)

Client - Staff of the Delaware Public Service Commission

Scope - Testimony covered cost of service, revenue allocation, rate design and other related issues including revenue stabilization and weather normalization.

Case - Delmarva Power & Light Company Docket No. 09-277T (November 2009)

Client - Staff of the Delaware Public Service Commission

Scope - Testimony covered an analysis of a straight fixed variable rate design for small gas customers and implementation issues.

Case - Delmarva Power & Light Company Docket No. 06-284 (January 2007)

Client - Staff of the Delaware Public Service Commission

Scope - Testimony covered cost of service, revenue allocation, rate design and other related issues including revenue stabilization or normalization.

Direct Testimony of Howard Solganick
Docket No. E-01933A-15-0322
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Georgia Public Service Commission

Case – Atlanta Gas Light Company Docket No. 31647 (August 2010)

Client – Public Interest Advocacy Staff of the Georgia Public Service Commission

Scope - Testimony covered revenue forecast, cost of service, revenue allocation, rate design and other related issues.

Case – Atmos Energy Corporation Docket No. 27163 (July 2008)

Client – Public Interest Advocacy Staff of the Georgia Public Service Commission

Scope - Testimony covered rate design and other related issues.

Jamaica (West Indies) Office of Utility Regulation

Case - Electricity Appeals Tribunal (August 2007)

Client - Jamaica Public Service Company, Ltd.

Scope - “Witness Statement” on behalf of the Jamaica Public Service Company Limited. This Statement covered issues relating to recovery of expenses incurred due to Hurricane Ivan.

Maine Public Utilities Commission

Case - Northern Utilities, Accelerated Cast Iron Replacement Program Docket No. 2005-813 (2005)

Client - Public Advocate of the State of Maine

Scope - Testimony covered an analysis of the program’s economics and implementation.

Public Service Commission of Maryland

Case - Chesapeake Utilities Corporation Case No. 9062 (August 2006)

Client - Office of the Maryland People’s Counsel

Scope - Testimony covered cost of service, rate design and other related issues.

Case - Baltimore Gas & Electric’s (1993)

Client - As president of the Mid Atlantic Independent Power Producers

Scope - Testimony covered BG&E’s capacity procurement plans.

Michigan Public Service Commission

Case - Consumers Energy Company Case No. U-15245 (November 2007)

Client - Attorney General Michael A. Cox (Don Erickson, Esq.)

Scope - Testimony covered cost of service, rate design and revenue allocation.

Case - Consumers Energy Company Case No. U-15190 (July 2007)

Client - Attorney General Michael A. Cox (Don Erickson, Esq.)

Scope - Testimony covered issues related to Consumers Energy’s gas revenue decoupling proposal.

Case - Consumers Energy Company Case No. U-15001 (June 2007)

Client - Attorney General Michael A. Cox (Don Erickson, Esq.)

Scope - Testimony covered issues related to Consumers Energy and the MCV Partnership.

Case - Consumers Energy Company Case No. U-14981 (September 2006)

Client - Attorney General Michael A. Cox (Don Erickson, Esq.)

Scope - Testimony covered issues relating to the sale of Consumers interest in the Midland Cogeneration Venture.

Direct Testimony of Howard Solganick
Docket No. E-01933A-15-0322
Exhibit HS-1

Case - Consumers Energy Company Case No. U-14347 (June 2005)
Client - Attorney General Michael A. Cox (Don Erickson, Esq.)
Scope – Testimony covered cost of service and revenue allocation.

Missouri Public Service Commission

Case – AmerenUE Storm Adequacy Review (July 2008)
Client – KEMA/AmerenUE
Scope – Oral testimony covered KEMA’s review of AmerenUE’s system major storm restoration efforts.

Case – Veolia Energy Kansas City, Inc. File No. HR-2011-0241 (September 2011)
Client – City of Kansas City, Missouri
Scope – Testimony covered various aspects of the Company’s tariff provisions and the impact on the City of Kansas City.

New Jersey Board of Public Utilities

Case - Cogeneration and Alternate Energy Docket # 8010-687 (1981)
Case - PURPA Rate Design and Lifeline Docket # 8010-687 (1981)
Case - Atlantic Electric Rate Case - Phases I & II Docket # 822-116 (1982)
Case - Power Supply Contract Litigation – Wilmington Thermal Systems Docket # 2755-89 (1989)
Case - NJBPU Atlantic Electric Rate Case - Phase II (1980-81) Docket # 7911-951 (Before the Commissioners of the New Jersey Board of Public Utilities)
Client - Employer was Atlantic City Electric Company.
Scope - The cases listed above covered load forecasting, capacity planning, load research, cost of service, rate design and power procurement.

Public Utilities Commission of Ohio

Case - The Application of Ohio Edison Company, The Cleveland Electric Illuminating Company, and The Toledo Edison Company Case 07-551-EL-AIR (January 2008)
Client - Ohio Schools Council
Scope - Testimony covers issues related to rate treatment of schools.

Case - The Application of the Columbus Southern Power Company 08-917-EL-SSO and the Ohio Power Company Case 08-918-EL-SSO (October 2008)
Client - Ohio Hospital Association
Scope - Testimony covers issues related to rates for net metering and alternate feed service and related treatment of hospitals.

Pennsylvania Public Utilities Commission

Case - York Water Company Docket No. R-00061322 (July 2006)
Client - Pennsylvania Office of Consumer Advocate
Subject - Testimony covered cost of service, rate design and other related issues, also supported the settlement process.

Case – Pennsylvania- American Water Company Docket No. R-2008-232689 (August 2010)
Client – Municipal Sewer Group
Subject - Testimony covered capacity planning, construction, treatment of future load and associated revenue, cost of service, rate design, capacity fee and other related issues.

Direct Testimony of Howard Solganick
Docket No. E-01933A-15-0322
Exhibit HS-1

Case – Pennsylvania- American Water Company Docket No. R-2008-232689 (August 2008)
Client – Municipal Sewer Group
Subject - Testimony covered cost of service, rate design, capacity fee and other related issues, also supported the settlement process.

Public Utilities Commission of Texas

Case – Determination of Hurricane Restoration Costs Docket No. 36918 (April 2009)
Client – CenterPoint Energy Houston Electric, LLC
Subject – Testimony covered the reasonableness of the client's Hurricane Ike restoration process for an outage covering over two million customers and a restoration period of 18 days

LINE CCoSS Comparisons

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Exhibit HS-2
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	A	B	C	D	G
2015 CCoS Classes	TOTAL	RESIDENTIAL SERVICE	GENERAL SERVICE SMALL GENERAL SERVICE	LARGE GENERAL SERVICE LARGE GENERAL SERVICE	LIGHTING
2011 CCoS Classes	TOTAL	RESIDENTIAL SERVICE	GENERAL SERVICE SMALL GENERAL SERVICE	LARGE GENERAL SERVICE LARGE GENERAL SERVICE	LIGHTING
1 Total Intangible Plant					
2 2015 CCoS	\$160,246,771	\$92,285,178	\$33,712,632	\$16,278,713	\$1,437,572
3 % of Total 2015	1.000	0.576	0.210	0.102	0.009
4 2011 CCoS	\$95,706,208	\$46,410,743	\$19,856,966	\$11,432,151	\$4,926,836
5 % of TOTAL	1.000	0.485	0.207	0.119	0.051
6 % Change 2015 vs. 2011	67.4%	98.8%	69.8%	42.4%	-70.8%
7 Ratio 1					
8 Ratio 2					
9					
10 Accumulated Depreciation - Intangible Plant					
11 2015 CCoS	\$119,977,698	\$69,094,454	\$25,240,846	\$12,187,968	\$1,076,319
12 % of Total 2015	1.000	0.576	0.210	0.102	0.009
13 2011 CCoS	\$61,094,680	\$29,626,599	\$12,675,823	\$7,297,788	\$3,145,077
14 % of TOTAL	1.000	0.485	0.207	0.119	0.051
15 % Change 2015 vs. 2011	96.4%	133.2%	99.1%	67.0%	-65.8%
16 Ratio 1					
17 Ratio 2					
18					
19 Net Intangible Plant					
20 2015 CCoS	\$40,269,073	\$23,190,724	\$8,471,787	\$4,090,745	\$361,253
21 % of Total 2015	1.000	0.576	0.210	0.102	0.009
22 2011 CCoS	\$61,094,680	\$29,626,599	\$12,675,823	\$7,297,788	\$3,145,077
23 % of TOTAL	1.000	0.485	0.207	0.119	0.051
24 % Change 2015 vs. 2011	-34.1%	-21.7%	-33.2%	-43.9%	-88.5%
25 Ratio 1					
26 Ratio 2					
27					
28					
29					
30 Total Production Plant					
31 2015 CCoS	\$2,080,992,837	\$1,073,843,310	\$466,579,966	\$256,045,939	\$1,826,258
32 % of Total 2015	1.000	0.516	0.224	0.123	0.001
33 2011 CCoS	\$1,638,020,642	\$793,047,554	\$340,438,186	\$209,658,321	\$13,205,137
34 % of TOTAL 2011	1.000	0.484	0.208	0.128	0.008
35 % Change 2015 vs. 2011	27.0%	35.4%	37.1%	22.1%	-86.2%
36 Ratio 1					
37 Ratio 2					
38					
39 Accumulated Depreciation - Production Plant					
40 2015 CCoS	\$796,297,495	\$410,909,025	\$178,538,076	\$97,976,666	\$698,823
41 % of Total 2015	1.000	0.516	0.224	0.123	0.001
42 2011 CCoS	\$764,915,641	\$370,333,842	\$158,976,320	\$97,905,316	\$6,166,476
43 % of TOTAL	1.000	0.484	0.208	0.128	0.008
44 % Change 2015 vs. 2011	4.1%	11.0%	12.3%	0.1%	-88.7%
45 Ratio 1					
46 Ratio 2					
47					
48 Net Production Plant					
49 2015 CCoS	\$1,284,695,342	\$662,934,285	\$288,041,889	\$158,069,273	\$1,127,436
50 % of Total 2015	1.000	0.516	0.224	0.123	0.001
51 2011 CCoS	\$873,105,001	\$422,713,712	\$181,461,866	\$111,753,005	\$7,038,660
52 % of TOTAL	1.000	0.484	0.208	0.128	0.008
53 % Change 2015 vs. 2011	47.1%	56.8%	58.7%	41.4%	-84.0%
54 Ratio 1					
55 Ratio 2					
56					
57					
58					
59 Distribution					
60 Total Distribution Plant					
61 2015 CCoS	\$1,441,783,351	\$954,902,876	\$274,539,855	\$101,816,262	\$29,776,532
62 % of Total 2015	1.000	0.662	0.190	0.071	0.021
63 2011 CCoS	\$1,243,492,787	\$604,282,700	\$257,413,460	\$134,539,804	\$135,131,561
64 % of TOTAL	1.000	0.486	0.207	0.108	0.109
65 % Change 2015 vs. 2011	15.9%	58.0%	6.7%	-24.3%	-78.0%
66 Ratio 1					
67 Ratio 2					
68					
69 Accumulated Depreciation- Distribution					
70 2015 CCoS	\$579,194,987	\$382,375,665	\$108,264,696	\$42,054,468	\$13,376,247
71 % of Total 2015	1.000	0.660	0.187	0.073	0.023
72 2011 CCoS	\$524,017,237	\$252,347,477	\$109,006,084	\$57,438,334	\$57,969,714
73 % of TOTAL	1.000	0.482	0.208	0.110	0.111
74 % Change 2015 vs. 2011	10.5%	51.5%	-0.7%	-26.8%	-76.9%
75 Ratio 1					
76 Ratio 2					
77					
78 Net Distribution Plant					
79 2015 CCoS	\$862,588,364	\$572,527,211	\$166,275,158	\$59,761,794	\$16,400,285
80 % of Total 2015	1.000	0.664	0.193	0.069	0.019
81 2011 CCoS	\$719,475,551	\$351,935,222	\$148,407,376	\$77,101,470	\$77,161,847
82 % of TOTAL	1.000	0.489	0.206	0.107	0.107
83 % Change 2015 vs. 2011	19.9%	62.7%	12.0%	-22.5%	-78.7%
84 Ratio 1					
85 Ratio 2					
86					

LINE CCoSS Comparisons

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Exhibit HS-2
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	A	B	C	D	G
		RESIDENTIAL	GENERAL	LARGE	
2015 CCoS Classes	TOTAL	SERVICE	SERVICE	GENERAL	LIGHTING
		RESIDENTIAL	SMALL	LARGE	
2011 CCoS Classes	TOTAL	SERVICE	GENERAL	GENERAL	LIGHTING
		SERVICE	SERVICE	SERVICE	
87 Total General Plant					
88 2015 CCoS	\$314,077,737	\$180,875,530	\$66,075,511	\$31,905,674	\$2,817,588
89 % of Total 2015	1.000	0.576	0.210	0.102	0.009
90 2011 CCoS	\$222,233,554	\$107,767,559	\$46,108,651	\$26,545,902	\$11,440,305
91 % of TOTAL	1.000	0.485	0.207	0.119	0.051
92 % Change 2015 vs. 2011	41.3%	67.8%	43.3%	20.2%	-75.4%
93 Ratio 1					
94 Ratio 2					
95					
96 Accumulated Depreciation - General Plant					
97 2015 CCoS	\$86,548,234	\$49,842,621	\$18,207,972	\$8,792,027	\$776,423
98 % of Total 2015	1.000	0.576	0.210	0.102	0.009
99 2011 CCoS	\$61,611,122	\$29,877,037	\$12,782,974	\$7,359,477	\$3,171,663
100 % of TOTAL	1.000	0.485	0.207	0.119	0.051
101 % Change 2015 vs. 2011	40.5%	66.8%	42.4%	19.5%	-75.5%
102 Ratio 1					
103 Ratio 2					
104					
105 Net General Plant					
106 2015 CCoS	\$227,529,503	\$131,032,909	\$47,867,538	\$23,113,648	\$2,041,165
107 % of Total 2015	1.000	0.576	0.210	0.102	0.009
108 2011 CCoS	\$160,622,433	\$77,890,522	\$33,325,677	\$19,186,425	\$8,268,641
109 % of TOTAL	1.000	0.485	0.207	0.119	0.051
110 % Change 2015 vs. 2011	41.7%	68.2%	43.6%	20.5%	-75.3%
111 Ratio 1					
112 Ratio 2					
113					
114					
115					
116 Total Electric Plant In Service					
117 2015 CCoS	\$3,997,100,696	\$2,301,906,895	\$840,907,964	\$406,046,589	\$35,857,951
118 % of Total 2015	1.000	0.576	0.210	0.102	0.009
119 2011 CCoS	\$3,199,453,192	\$1,551,508,556	\$663,817,262	\$382,176,178	\$164,703,838
120 % of TOTAL	1.000	0.485	0.207	0.119	0.051
121 % Change 2015 vs. 2011	24.9%	48.4%	26.7%	6.2%	-78.2%
122 Ratio 1					
123 Ratio 2					
124					
125					
126 Total Accumulated Depreciation					
127 2015 CCoS	\$1,582,018,414	\$912,221,765	\$330,251,591	\$161,011,129	\$15,927,812
128 % of Total 2015	1.000	0.577	0.209	0.102	0.010
129 2011 CCoS	\$1,411,638,679	\$682,184,956	\$293,441,200	\$170,000,916	\$70,452,931
130 % of TOTAL	1.000	0.483	0.208	0.120	0.050
131 % Change 2015 vs. 2011	12.1%	33.7%	12.5%	-5.3%	-77.4%
132 Ratio 1					
133 Ratio 2					
134					
135					
136 Total Net Plant In Service					
137 2015 CCoS	\$2,415,082,282	\$1,389,685,129	\$510,656,373	\$245,035,460	\$19,930,139
138 % of Total 2015	1.000	0.575	0.211	0.101	0.008
139 2011 CCoS	\$1,787,814,513	\$869,323,600	\$370,376,062	\$212,175,262	\$94,250,907
140 % of TOTAL	1.000	0.486	0.207	0.119	0.053
141 % Change 2015 vs. 2011	35.1%	59.9%	37.9%	15.5%	-78.9%
142 Ratio 1					
143 Ratio 2					
144					

LINE CCoSS Comparisons

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Exhibit HS-2
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	A	B	C	D	G
		RESIDENTIAL	GENERAL	LARGE	
2015 CCoS Classes	TOTAL	SERVICE	SERVICE	GENERAL	LIGHTING
		RESIDENTIAL	SMALL	LARGE	
2011 CCoS Classes	TOTAL	SERVICE	GENERAL	GENERAL	LIGHTING
		SERVICE	SERVICE	SERVICE	
145 Expenses					
146 Total Production Expense					
147 2015 CCoS	\$421,678,184	\$189,441,644	\$91,112,246	\$65,231,386	\$1,459,547
148 % of Total 2015	1.000	0.449	0.216	0.155	0.003
149 2011 CCoS	\$475,802,168	209,998,747	107,228,213	63,736,243	2,665,042
150 % of TOTAL	1.000	0.441	0.225	0.134	0.006
151 % Change 2015 vs. 2011	-11.4%	-9.8%	-15.0%	2.3%	-45.2%
152 Ratio 1					
153 Ratio 2					
154 Transmission					
155 2015 CCoS	\$95,464,952	\$49,262,255	\$21,404,223	\$11,746,034	\$83,779
156 % of Total 2015	1.000	0.516	0.224	0.123	0.001
157 2011 CCoS	\$90,028,056	\$43,587,075	\$18,710,990	\$11,523,134	\$725,774
158 % of TOTAL	1.000	0.484	0.208	0.128	0.008
159 % Change 2015 vs. 2011	6.0%	13.0%	14.4%	1.9%	-88.5%
160 Ratio 1					
161 Ratio 2					
162 Total Distribution Expenses					
163 2015 CCoS	\$24,085,317	\$16,319,423	\$4,409,813	\$1,553,987	\$568,559
164 % of Total 2015	1.000	0.678	0.183	0.065	0.024
165 2011 CCoS	\$22,965,413	\$10,697,159	\$5,009,944	\$2,507,307	\$2,656,260
166 % of TOTAL	1.000	0.466	0.218	0.109	0.116
167 % Change 2015 vs. 2011	4.9%	52.6%	-12.0%	-38.0%	-78.6%
168 Ratio 1					
169 Ratio 2					
170 Total Customer Account Expense					
171 2015 CCoS	\$21,874,552	\$18,486,473	\$2,354,053	\$256,909	\$725,774
172 % of Total 2015	1.000	0.845	0.108	0.012	0.033
173 2011 CCoS	\$19,452,377	\$16,352,738	\$2,201,896	\$289,630	\$314,063
174 % of TOTAL	1.000	0.841	0.113	0.015	0.016
175 % Change 2015 vs. 2011	12.5%	13.0%	6.9%	-11.3%	131.1%
176 Ratio 1					
177 Ratio 2					
178 Administration and General Expense					
179 2015 CCoS	\$75,722,484	\$66,049,810	\$6,582,497	\$126,620	\$2,960,302
180 % of Total 2015	1.000	0.872	0.087	0.002	0.039
181 2011 CCoS	\$65,884,580	\$32,766,584	\$13,479,222	\$8,081,864	\$881,638
182 % of TOTAL	1.000	0.497	0.205	0.123	0.013
183 % Change 2015 vs. 2011	14.9%	101.6%	-51.2%	-98.4%	235.8%
184 Ratio 1					
185 Ratio 2					
186 Total Operations & Maintenance Expense					
187 2015 CCoS	\$638,825,490	\$339,559,606	\$125,862,831	\$78,914,936	\$5,797,960
188 % of Total 2015	1.000	0.532	0.197	0.124	0.009
189 2011 CCoS	\$674,132,594	\$313,402,303	\$146,630,266	\$86,138,178	\$7,242,777
190 % of TOTAL	1.000	0.465	0.218	0.128	0.011
191 % Change 2015 vs. 2011	-5.2%	8.3%	-14.2%	-8.4%	-19.9%
192 Ratio 1					
193 Ratio 2					
194 501 - FUEL PPFAC Eligible					
195 2015 CCoS	\$303,925,690	128,678,471	64,710,927	50,743,086	1,356,208
196 % of Total 2015	1.000	0.423	0.213	0.167	0.004
197 2011 CCoS	\$292,189,698	121,102,785	69,067,097	40,234,780	1,184,824
198 % of TOTAL	1.000	0.414	0.236	0.138	0.004
199 % Change 2015 vs. 2011	4.0%	6.3%	-6.3%	26.1%	14.5%
200 Ratio 1					
201 Ratio 2					

CCoS Comparisons

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Exhibit HS-2
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	A	B	C	D		G
	TOTAL	RESIDENTIAL SERVICE	GENERAL SERVICE SMALL GENERAL SERVICE	LARGE GENERAL SERVICE LARGE GENERAL SERVICE		LIGHTING
2015 CCoS Classes						
2011 CCoS Classes	TOTAL	RESIDENTIAL SERVICE	GENERAL SERVICE	LARGE GENERAL SERVICE		LIGHTING
210 Sales (kWh) G-2						
211 2015 CCoS	9,020,707,871	3,651,120,932	1,839,512,456	1,477,690,240		38,940,096
212 % of Total 2015	1.000	0.405	0.204	0.164		0.004
213 2011 CCoS	9,332,107,047	3,887,303,965	2,179,138,260	1,222,821,614		37,430,790
214 % of TOTAL	1.000	0.417	0.234	0.131		0.004
215 % Change 2015 vs. 2011	-3.3%	-6.1%	-15.6%	20.8%		4.0%
216 Ratio 1						
217 Ratio 2						
218						
219 Service Charges (G-2)						
220 2015 CCoS	5,301,752	4,624,515	460,877	8,865		207,267
221 % of Total 2015	1.000	0.872	0.087	0.002		0.039
222 2011 CCoS	5,112,747	4,423,307	446,993	7,446		234,787
223 % of TOTAL	1.000	0.865	0.087	0.001		0.046
224 % Change 2015 vs. 2011	3.7%	4.5%	3.1%	19.1%		-11.7%
225 Ratio 1						
226 Ratio 2						
227						
228 Usage per Customer (month)						
229 2015 CCoS		790	3,991	166,688		188
230 % of Total 2015						
231 2011 CCoS		879	4,875	164,225		159
232 % of TOTAL						
233 % Change 2015 vs. 2011		-10.2%	-18.1%	1.5%		17.9%
234 Ratio 1						
235 Ratio 2						

LINE	CCoS Comparisons	A	B	C	D	CONFIDENTIAL	G
	2015 CCoS Classes REVISED (Exhibit G-1)	TOTAL	RESIDENTIAL SERVICE	GENERAL SERVICE	LARGE GENERAL SERVICE		LIGHTING
1	Total Ratebase	\$2,104,677,691	\$1,205,895,803	\$444,808,100	\$214,240,229		\$17,302,998
2	% of Total Ratebase		57.3%	21.1%	10.2%		0.8%
3							
4	Total Operating Revenue	\$958,869,144	\$431,971,346	\$269,010,674	\$114,103,130		\$4,966,796
5	% of Total Sales		45.1%	28.1%	11.9%		0.5%
6							
7	Total Operating Expenses	\$842,650,381	\$455,187,352	\$169,373,777	\$100,248,300		\$7,321,251
8	% of Operating Expenses		54.0%	20.1%	11.9%		0.9%
9							
10	Operating Income	\$116,218,763	-\$23,216,006	\$99,636,897	\$13,854,830		-\$2,354,455
11							
12	Rate of Return	5.52%	-1.93%	22.40%	6.47%		-13.61%
13	UROR		-0.349	4.057	1.171		-2.464
14							
15	kWh Sales	9,020,707,874	3,651,120,932	2,132,332,869	1,177,162,108		38,940,096
16	% of Sales		40.5%	23.6%	13.0%		0.4%
17							
18	Test Year Adjusted Customers	441,808.67	385,376.25	38,564.58	577.58		17,272.25
19							
20	Sales per Customer		9,474	55,293	2,038,082		
21							
22							
23							
24						CONFIDENTIAL	
25	2011 CCoS Classes (Exhibit G-1)	TOTAL	RESIDENTIAL SERVICE	SMALL GENERAL SERVICE	LARGE GENERAL SERVICE		LIGHTING
26							
27	Total Ratebase	\$1,519,073,362	\$738,869,476	\$307,503,874	\$182,758,071		\$82,433,877
28	% of Total Ratebase		48.6%	20.2%	12.0%		5.4%
29							
30	Total Operating Revenue	\$842,583,379	\$379,166,672	\$238,207,819	\$103,539,944		\$4,056,085
31	% of Total Sales		45.0%	28.3%	12.3%		0.5%
32							
33	Total Operating Expenses	\$813,648,717	\$382,116,983	\$175,393,746	\$102,595,530		\$13,480,786
34	% of Operating Expenses		47.0%	21.6%	12.6%		1.7%
35							
36	Operating Income	\$28,934,662	-\$2,950,311	\$62,814,073	\$944,414		-\$9,424,701
37							
38	Rate of Return	1.90%	-0.40%	20.43%	0.52%		-11.43%
39	UROR		-0.210	10.724	0.271		-6.002
40							
41	kWh Sales	9,332,107,047	3,887,303,965	2,179,138,260	1,222,821,614		37,430,790
42	% of Sales		41.7%	23.4%	13.1%		0.4%
43							
44	Test Year Adjusted Customers	426,062.25	368,608.92	37,249.42	620.50		19,566.42
45							
46	Sales per Customer		10,546	58,501	1,970,704		
47							
48							
49							
50	2015 vs 2011						
51	Increase in Class Ratebase	38.6%	63.2%	44.7%	17.2%		-79.0%
52							
53	Increase in Revenue	13.8%	13.9%	12.9%	10.2%		22.5%
54							
55	Increase in Operating Expenses	3.6%	19.1%	-3.4%	-2.3%		-45.7%
56							
57	Increase in kWh Sales	-3.3%	-6.1%	-2.1%	-3.7%		4.0%
58							
59	Increase in Test Year Adjusted Customers	3.7%	4.5%	3.5%	-6.9%		-11.7%
60							
61	Increase in Sales per Customer		-10.2%	-5.5%	3.4%		

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	TOTAL (A)	RESIDENTIAL SERVICE (B)	GENERAL SERVICE (C)	LARGE GENERAL SERVICE (E)	LIGHTING (H)
TEP G-1 REVISED					
1 TOTAL OPERATING REVENUE	\$958,869,144	\$431,971,346	\$269,010,674	\$114,103,130	\$4,966,796
2 TOTAL OPERATING EXPENSES	\$842,650,381	\$455,187,352	\$169,373,777	\$100,248,300	\$7,321,251
3 OPERATING INCOME	\$116,218,763	(\$23,216,006)	\$99,636,897	\$13,854,830	(\$2,354,455)
4					
5 TOTAL RATE BASE	\$2,104,677,691	\$1,205,895,803	\$444,808,100	\$214,240,229	\$17,302,998
6					
7 RATE OF RETURN ON RATE BASE	5.52%	-1.93%	22.40%	6.47%	-13.61%
8 (ORIGINAL COST RATE BASE)		-0.349	4.057	1.171	-2.464
9					
10 TEST YEAR ADJUSTED SALES (kWh)	9,020,707,874	3,651,120,932	2,132,332,869	1,177,162,108	38,940,096
11 TEST YEAR ADJUSTED MARGIN REVENUES	605,398,982	275,887,975	184,448,887	68,460,569	3,298,783
12 TEST YEAR ADJUSTED FUEL REVENUES	321,741,284	135,724,786	78,695,943	43,017,444	1,459,034
13 TEST YEAR ADJUSTED SERVICE CHARGES	5,301,705	4,624,515	462,775	6,931	207,267
14					
15 All UROR = 1.000					
16 Rate of Return on Rate Base	6.12%	6.12%	6.12%	6.12%	6.12%
17 UROR	1.000	1.000	1.000	1.000	1.000
18					
19 Proposed Sales Revenue	\$958,724,672	\$519,431,996	\$194,741,644	\$112,679,505	\$8,326,352
20					
21 Change in Margin Revenue	\$49,400,000	\$114,865,550	(\$54,418,170)	(\$6,524,150)	\$3,671,360
22 % Change in Margin Revenue	8.2%	41.6%	-29.5%	-9.5%	111.3%
23 % of the Class Change in Margin Revenue	100.0%	232.5%	-110.2%	-13.2%	7.4%
24					
25					
26 Change in Total Revenue	\$31,584,406	\$107,819,235	(\$68,403,187)	\$1,201,492	\$3,568,534
27 % Change in Total Revenue	3.4%	26.2%	-26.0%	1.1%	75.0%
28 % Class Change in Total Revenue	100.0%	341.4%	-216.6%	3.8%	11.3%
29					
30 37.5% to UROR = 1.000					
31 Rate of Return on Rate Base	6.12%	0.17%	18.91%	9.72%	-7.14%
32 UROR	1.000	0.028	3.089	1.587	-1.166
33					
34 Proposed Sales Revenue	\$958,724,672	\$447,641,027	\$251,625,319	\$120,383,208	\$6,031,752
35					
36 Change in Margin Revenue	\$49,400,000	\$43,074,581	\$2,465,505	\$1,179,553	\$1,376,760
37 % Change in Margin Revenue	8.2%	15.6%	1.3%	1.7%	41.7%
38 % of the Class Change in Margin Revenue	100.0%	87.2%	5.0%	2.4%	2.8%
39					
40					
41 Change in Total Revenue	\$31,584,406	\$36,028,266	(\$11,519,512)	\$8,905,195	\$1,273,934
42 % Change in Total Revenue	3.4%	8.8%	-4.4%	8.0%	26.8%
43 % Class Change in Total Revenue	100.0%	114.1%	-36.5%	28.2%	4.0%

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	TOTAL (A)	RESIDENTIAL SERVICE (B)	GENERAL SERVICE (C)	LARGE GENERAL SERVICE (E)	LIGHTING (H)
50% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	1.36%	17.25%	8.07%	-4.49%
UROR	1.000	0.222	2.818	1.318	-0.733
Proposed Sales Revenue	\$958,724,672	\$461,999,221	\$244,243,184	\$116,851,429	\$6,490,672
Change in Margin Revenue	\$49,400,000	\$57,432,775	(\$4,916,630)	(\$2,352,226)	\$1,835,680
% Change in Margin Revenue	8.2%	20.8%	-2.7%	-3.4%	55.6%
% of the Class Change in Margin Revenue	100.0%	116.3%	-10.0%	-4.8%	3.7%
Change in Total Revenue	\$31,584,406	\$50,386,460	(\$18,901,646)	\$5,373,416	\$1,732,854
% Change in Total Revenue	3.4%	12.2%	-7.2%	4.8%	36.4%
% Class Change in Total Revenue	100.0%	159.5%	-59.8%	17.0%	5.5%
45% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	0.88%	17.91%	8.73%	-5.55%
UROR	1.000	0.144	2.926	1.426	-0.906
Proposed Sales Revenue	\$958,724,672	\$456,255,944	\$247,196,038	\$118,264,141	\$6,307,104
Change in Margin Revenue	\$49,400,000	\$51,689,498	(\$1,963,776)	(\$939,515)	\$1,652,112
% Change in Margin Revenue	8.2%	18.7%	-1.1%	-1.4%	50.1%
% of the Class Change in Margin Revenue	100.0%	104.6%	-4.0%	-1.9%	3.3%
Change in Total Revenue	\$31,584,406	\$44,643,182	(\$15,948,792)	\$6,786,128	\$1,549,286
% Change in Total Revenue	3.4%	10.8%	-6.1%	6.1%	32.6%
% Class Change in Total Revenue	100.0%	141.3%	-50.5%	21.5%	4.9%
40% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	0.41%	18.58%	9.39%	-6.61%
UROR	1.000	0.066	3.035	1.534	-1.080
Proposed Sales Revenue	\$958,724,672	\$450,512,666	\$250,148,892	\$119,676,852	\$6,123,536
Change in Margin Revenue	\$49,400,000	\$45,946,220	\$989,078	\$473,197	\$1,468,544
% Change in Margin Revenue	8.2%	16.7%	0.5%	0.7%	44.5%
% of the Class Change in Margin Revenue	100.0%	93.0%	2.0%	1.0%	3.0%
Change in Total Revenue	\$31,584,406	\$38,899,905	(\$12,995,939)	\$8,198,839	\$1,365,718
% Change in Total Revenue	3.4%	9.5%	-4.9%	7.4%	28.7%
% Class Change in Total Revenue	100.0%	123.2%	-41.1%	26.0%	4.3%

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	TOTAL (A)	RESIDENTIAL SERVICE (B)	GENERAL SERVICE (C)	LARGE GENERAL SERVICE (E)	LIGHTING (H)
35% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	-0.07%	19.24%	10.05%	-7.67%
UROR	1.000	-0.011	3.143	1.641	-1.253
Proposed Sales Revenue	\$958,724,672	\$444,769,389	\$253,101,746	\$121,089,564	\$5,939,968
Change in Margin Revenue	\$49,400,000	\$40,202,943	\$3,941,932	\$1,885,909	\$1,284,976
% Change in Margin Revenue	8.2%	14.6%	2.1%	2.8%	39.0%
% of the Class Change in Margin Revenue	100.0%	81.4%	8.0%	3.8%	2.6%
Change in Total Revenue	\$31,584,406	\$33,156,627	(\$10,043,085)	\$9,611,551	\$1,182,150
% Change in Total Revenue	3.4%	8.1%	-3.8%	8.6%	24.8%
% Class Change in Total Revenue	100.0%	105.0%	-31.8%	30.4%	3.7%
33.33% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	-0.23%	19.46%	10.27%	-8.02%
UROR	1.000	-0.037	3.179	1.677	-1.311
Proposed Sales Revenue	\$958,724,672	\$442,854,963	\$254,086,030	\$121,560,468	\$5,878,778
Change in Margin Revenue	\$49,400,000	\$38,288,517	\$4,926,216	\$2,356,813	\$1,223,787
% Change in Margin Revenue	8.2%	13.9%	2.7%	3.4%	37.1%
% of the Class Change in Margin Revenue	100.0%	77.5%	10.0%	4.8%	2.5%
Change in Total Revenue	\$31,584,406	\$31,242,202	(\$9,058,800)	\$10,082,455	\$1,120,961
% Change in Total Revenue	3.4%	7.8%	-3.4%	9.0%	23.6%
% Class Change in Total Revenue	100.0%	98.9%	-28.7%	31.9%	3.5%
30% to UROR = 1.000					
Rate of Return on Rate Base	6.12%	-0.55%	19.91%	10.71%	-8.73%
UROR	1.000	-0.089	3.252	1.749	-1.426
Proposed Sales Revenue	\$958,724,672	\$439,026,111	\$256,054,599	\$122,502,276	\$5,756,400
Change in Margin Revenue	\$49,400,000	\$34,459,665	\$6,894,785	\$3,298,620	\$1,101,408
% Change in Margin Revenue	8.2%	12.5%	3.7%	4.8%	33.4%
% of the Class Change in Margin Revenue	100.0%	69.8%	14.0%	6.7%	2.2%
Change in Total Revenue	\$31,584,406	\$27,413,350	(\$7,090,231)	\$11,024,263	\$998,582
% Change in Total Revenue	3.4%	6.7%	-2.7%	9.9%	21.0%
% Class Change in Total Revenue	100.0%	86.8%	-22.4%	34.9%	3.2%

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	TOTAL (A)	RESIDENTIAL SERVICE (B)	GENERAL SERVICE (C)	LARGE GENERAL SERVICE (E)	LIGHTING (H)
TEP G-2					
Rate of Return on Rate Base	7.88%	0.92%	19.06%	25.81%	-8.99%
UROR	1.000	0.117	2.418	3.274	-1.141
Proposed Sales Revenue	\$1,018,858,790	\$469,968,858	\$257,179,598	\$157,210,163	\$5,900,901
Change in Margin Revenue	\$109,534,118	\$65,402,412	\$8,019,784	\$38,006,508	\$1,245,909
% Change in Margin Revenue	18.1%	23.7%	4.3%	55.5%	37.8%
% of the Class Change in Margin Revenue	100.0%	59.7%	7.3%	34.7%	1.1%
Change in Total Revenue	\$91,718,524	\$58,356,097	(\$5,965,232)	\$45,732,150	\$1,143,083
% Change in Total Revenue	9.9%	14.2%	-2.3%	41.0%	24.0%
% Class Change in Total Revenue	100.0%	63.6%	-6.5%	49.9%	1.2%
37.5% to UROR = 1.000 (LGS=0.0)					
Rate of Return on Rate Base	6.12%	0.17%	19.08%	9.17%	-7.14%
UROR	1.000	0.028	3.117	1.497	(1.166)
Proposed Sales Revenue	\$958,724,672	\$447,641,027	\$252,396,906	\$119,203,655	\$6,031,752
Change in Margin Revenue	\$49,400,000	\$43,074,581	\$3,237,092	\$0	\$1,376,760
% Change in Margin Revenue	8.2%	15.6%	1.8%	0.0%	41.7%
% of the Class Change in Margin Revenue	100.0%	87.2%	6.6%	0.0%	2.8%
Change in Total Revenue	\$31,584,406	\$36,028,266	(\$10,747,925)	\$7,725,642	\$1,273,934
% Change in Total Revenue	3.4%	8.8%	-4.1%	6.9%	26.8%
% Class Change in Total Revenue	100.0%	114.1%	-34.0%	24.5%	4.0%
Equal Percentage					
Rate of Return on Rate Base	6.12%	-1.58%	21.40%	12.19%	-13.63%
UROR	1.000	-0.258	3.496	1.981	-2.227
Proposed Sales Revenue	\$958,724,672	\$426,544,935	\$262,695,678	\$125,679,517	\$4,907,879
Change in Margin Revenue	\$49,400,000	\$21,978,489	\$13,535,864	\$6,475,861	\$252,887
% Change in Margin Revenue	8.2%	8.0%	7.3%	9.5%	7.7%
% of the Class Change in Margin Revenue	100.0%	44.5%	27.4%	13.1%	0.5%
Change in Total Revenue	\$31,584,406	\$14,932,174	(\$449,153)	\$14,201,504	\$150,061
% Change in Total Revenue	3.4%	3.6%	-0.2%	12.7%	3.2%
% Class Change in Total Revenue	100.0%	47.3%	-1.4%	45.0%	0.5%
Change in Total Revenue	-1.9%	-1.7%	-5.3%	6.9%	-2.2%
% Class Change in Total Revenue	100.0%	39.6%	78.5%	-43.4%	0.6%

RESIDENTIAL SERVICE RATE R-01

WINTER

BILL IMPACTS CURRENT RATES													
kWh	Delivery (kWh) TIERS				Basic Service Charge	Delivery				Base Fuel	PPFAC	Net Bill	
	500	1000	3500	>3500		500	1000	3500	>3500				
					\$10.00	\$0.05620	\$0.06520	\$0.07810	\$0.08710	\$0.031532	\$0.00682		
Small	520	500	20	0	\$10.00	\$28.10	\$1.30	\$0.00	\$0.00	\$16.40	\$3.55	\$59.35	
Medium	840	500	340	0	\$10.00	\$28.10	\$22.17	\$0.00	\$0.00	\$26.49	\$5.73	\$92.49	
Large	1,250	500	500	250	\$10.00	\$28.10	\$32.60	\$19.53	\$0.00	\$39.42	\$8.53	\$138.18	
XLg	1,564	500	500	564	\$10.00	\$28.10	\$32.60	\$44.05	\$0.00	\$49.32	\$10.67	\$174.74	
AnnAvg	785	500	285	0	\$10.00	\$28.10	\$18.58	\$0.00	\$0.00	\$24.75	\$5.35	\$86.78	
ResAvg	785	500	285	0	\$10.00	\$28.10	\$18.58	\$0.00	\$0.00	\$24.75	\$5.35	\$86.78	

BILL IMPACTS PROPOSED RATES													
kWh	Delivery (kWh) TIERS				Basic Service Charge	Delivery				Base Fuel	PPFAC	Net Bill	
	500	1000	>1000			500	1000	>1000					
					\$17.00	\$0.05669	\$0.07670	\$0.07670		\$0.033801	0.0000%		
												\$ Change	% Change
Small	520	500	20	0	\$17.00	\$28.35	\$1.53	\$0.00		\$17.58	\$0.00	\$64.46	\$5.11 8.6%
Medium	840	500	340	0	\$17.00	\$28.35	\$26.08	\$0.00		\$28.39	\$0.00	\$99.82	\$7.33 7.9%
Large	1,250	500	500	250	\$17.00	\$28.35	\$38.35	\$19.18		\$42.25	\$0.00	\$145.13	\$6.95 5.0%
XLg	1,564	500	500	564	\$17.00	\$28.35	\$38.35	\$43.26		\$52.86	\$0.00	\$179.82	\$5.08 2.9%
AnnAvg	785	500	285	0	\$17.00	\$28.35	\$21.86	\$0.00		\$26.53	\$0.00	\$93.74	\$6.96 8.0%
ResAvg	785	500	285	0	\$17.00	\$28.35	\$21.86	\$0.00		\$26.53	\$0.00	\$93.74	\$6.96 8.0%

RESIDENTIAL SERVICE RATE R-01

Summer

BILL IMPACTS CURRENT RATES													
kWh	Delivery (kWh) TIERS				Basic Service Charge	Delivery				Base Fuel	PPFAC	Net Bill	
	500	1000	3500	>3500		500	1000	3500	>3500				
					\$10.00	\$0.05620	\$0.06720	\$0.07980	\$0.08820	\$0.035111	\$0.00682		
Small	822	500	322	0	\$10.00	\$28.10	\$21.64	\$0.00	\$0.00	\$28.86	\$5.61	\$94.21	
Medium	1,384	500	500	384	\$10.00	\$28.10	\$33.60	\$30.64	\$0.00	\$48.59	\$9.44	\$160.37	
Large	1,997	500	500	997	\$10.00	\$28.10	\$33.60	\$79.56	\$0.00	\$70.12	\$13.62	\$235.00	
XLg	2,430	500	500	1,430	\$10.00	\$28.10	\$33.60	\$114.11	\$0.00	\$85.32	\$16.57	\$287.70	
AnnAvg	785	500	285	0	\$10.00	\$28.10	\$19.15	\$0.00	\$0.00	\$27.56	\$5.35	\$90.16	
ResAvg	1,150	500	500	150	\$10.00	\$28.10	\$33.60	\$11.97	\$0.00	\$40.38	\$7.84	\$131.89	

BILL IMPACTS PROPOSED RATES													
kWh	Delivery (kWh) TIERS				Basic Service Charge	Delivery				Base Fuel	PPFAC	Net Bill	
	500	1000	>1000			500	1000	>1000					
					\$17.00	\$0.05669	\$0.07670	\$0.07670		\$0.037325	0.0000%		
												\$ Change	% Change
Small	822	500	322	0	\$17.00	\$28.35	\$24.70	\$0.00		\$30.68	\$0.00	\$100.73	\$6.52 6.9%
Medium	1,384	500	500	384	\$17.00	\$28.35	\$38.35	\$29.45		\$51.66	\$0.00	\$164.81	\$4.44 2.8%
Large	1,997	500	500	997	\$17.00	\$28.35	\$38.35	\$76.47		\$74.54	\$0.00	\$234.71	-\$0.29 -0.1%
XLg	2,430	500	500	1,430	\$17.00	\$28.35	\$38.35	\$109.68		\$90.70	\$0.00	\$284.08	-\$3.62 -1.3%
AnnAvg	785	500	285	0	\$17.00	\$28.35	\$21.86	\$0.00		\$29.30	\$0.00	\$96.51	\$6.35 7.0%
ResAvg	1,150	500	500	150	\$17.00	\$28.35	\$38.35	\$11.51		\$42.92	\$0.00	\$138.13	\$6.24 4.7%

Small General Service RATE GS-10

WINTER

BILL IMPACTS CURRENT RATES									
	kWh	Delivery (kWh) TIERS		Basic Service Charge	Delivery		Base Fuel	PPFAC	Net Bill
		500	>500		500	>500			
				\$15.50	\$0.05700	\$0.07900	\$0.031532	\$0.00682	
Xsm	190	190	0	\$15.50	\$10.83	\$0.00	\$5.99	\$1.30	\$33.62
Small	687	500	187	\$15.50	\$28.50	\$14.77	\$21.66	\$4.69	\$85.12
Medium	1,744	500	1,244	\$15.50	\$28.50	\$98.28	\$54.99	\$11.89	\$209.16
Large	3,680	500	3,180	\$15.50	\$28.50	\$251.22	\$116.04	\$25.10	\$436.36
XLg	5,157	500	4,657	\$15.50	\$28.50	\$367.90	\$162.61	\$35.17	\$609.68
AnnAvg	1,568	500	1,068	\$15.50	\$28.50	\$84.37	\$49.44	\$10.69	\$188.50
SGSAvg	1,340	500	840	\$15.50	\$28.50	\$66.36	\$42.25	\$9.14	\$161.75

BILL IMPACTS PROPOSED RATES											
	kWh	Delivery (kWh) TIERS		Basic Service Charge	Delivery		Base Fuel	PPFAC	Net Bill		
		500	>500		500	>500					
				\$26.80	\$0.06200	\$0.08300	\$0.033801	0.0000%		\$ Change	% Change
Xsm	190	190	0	\$26.80	\$11.78	\$0.00	\$6.42	\$0.00	\$45.00	\$11.38	33.8%
Small	687	500	187	\$26.80	\$31.00	\$15.52	\$23.22	\$0.00	\$96.54	\$11.42	13.4%
Medium	1,744	500	1,244	\$26.80	\$31.00	\$103.25	\$58.95	\$0.00	\$220.00	\$10.84	5.2%
Large	3,680	500	3,180	\$26.80	\$31.00	\$263.94	\$124.39	\$0.00	\$446.13	\$9.77	2.2%
XLg	5,157	500	4,657	\$26.80	\$31.00	\$386.53	\$174.31	\$0.00	\$618.64	\$8.96	1.5%
AnnAvg	1,568	500	1,068	\$26.80	\$31.00	\$88.64	\$53.00	\$0.00	\$199.44	\$10.94	5.8%
SGSAvg	1,340	500	840	\$26.80	\$31.00	\$69.72	\$45.29	\$0.00	\$172.81	\$11.06	6.8%

Small General Service RATE GS-10

SUMMER

BILL IMPACTS CURRENT RATES									
	kWh	Delivery (kWh) TIERS		Basic Service Charge	Delivery		Base Fuel	PPFAC	Net Bill
		500	>500		500	>500			
				\$15.50	\$0.07700	\$0.09780	\$0.035111	\$0.00682	
Xsm	216	216	0	\$15.50	\$16.63	\$0.00	\$7.58	\$1.47	\$41.18
Small	882	500	382	\$15.50	\$38.50	\$37.36	\$30.97	\$6.02	\$128.35
Medium	2,354	500	1,854	\$15.50	\$38.50	\$181.32	\$82.65	\$16.05	\$334.02
Large	4,820	500	4,320	\$15.50	\$38.50	\$422.50	\$169.24	\$32.87	\$678.61
XLg	6,690	500	6,190	\$15.50	\$38.50	\$605.38	\$234.89	\$45.63	\$939.90
AnnAvg	1,568	500	1,068	\$15.50	\$38.50	\$104.45	\$55.05	\$10.69	\$224.19
SGSAvg	1,886	500	1,386	\$15.50	\$38.50	\$135.51	\$66.21	\$12.86	\$268.58

BILL IMPACTS PROPOSED RATES											
	kWh	Delivery (kWh) TIERS		Basic Service Charge	Delivery		Base Fuel	PPFAC	Net Bill		
		500	>500		500	>500					
				\$26.80	\$0.07700	\$0.09800	\$0.037325	0.0000%		\$ Change	% Change
Xsm	216	216	0	\$26.80	\$16.63	\$0.00	\$8.06	\$0.00	\$51.49	\$10.31	25.0%
Small	882	500	382	\$26.80	\$38.50	\$37.44	\$32.92	\$0.00	\$135.66	\$7.31	5.7%
Medium	2,354	500	1,854	\$26.80	\$38.50	\$181.69	\$87.86	\$0.00	\$334.85	\$0.83	0.2%
Large	4,820	500	4,320	\$26.80	\$38.50	\$423.36	\$179.91	\$0.00	\$668.57	-\$10.04	-1.5%
XLg	6,690	500	6,190	\$26.80	\$38.50	\$606.62	\$249.70	\$0.00	\$921.62	-\$18.28	-1.9%
AnnAvg	1,568	500	1,068	\$26.80	\$38.50	\$104.67	\$58.53	\$0.00	\$228.50	\$4.31	1.9%
SGSAvg	1,886	500	1,386	\$26.80	\$38.50	\$135.79	\$70.38	\$0.00	\$271.47	\$2.89	1.1%

BEFORE THE ARIZONA CORPORATION COMMISSION

DOUG LITTLE
Chairman
BOB STUMP
Commissioner
BOB BURNS
Commissioner
TOM FORESE
Commissioner
ANDY TOBIN
Commissioner

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
APPROVAL OF ITS 2016 RENEWABLE
ENERGY STANDARD AND TARIFF
IMPLEMENTATION PLAN.

DOCKET NO. E-01933A-15-0239

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
THE ESTABLISHMENT OF JUST AND
REASONABLE RATES AND CHARGES
DESIGNED TO REALIZE A REASONABLE
RATE OF RETURN ON THE FAIR VALUE OF
THE PROPERTIES OF TUCSON ELECTRIC
POWER COMPANY DEVOTED TO ITS
OPERATIONS THROUGHOUT THE STATE OF
ARIZONA AND FOR RELATED APPROVALS

DOCKET NO. E-01933A-15-0322

DIRECT
RATE DESIGN TESTIMONY
OF
MICHAEL J. MCGARRY, SR.
ON BEHALF OF THE
UTILITIES DIVISION STAFF
ARIZONA CORPORATION COMMISSION

JUNE 24, 2016

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EXECUTIVE SUMMARY
TUCSON ELECTRIC POWER COMPANY
DOCKET NO. E-01933A-15-0322

The Purchase Power and Fuel Adjustment Clause ("PPFAC") Rate Design Direct Testimony of Michael J. McGarry, Sr., of Blue Ridge Consulting Services, Inc. ("Blue Ridge"), provides Staff recommendations concerning two specific rate design proposals proffered by Tucson Electric Power Company ("TEP" or "Company") related to the Company's PPFAC. The first TEP proposed modification seeks to change the PPFAC adjustment to a twelve-month historical average versus the forward-looking methodology currently approved by the Commission. The second proposed modification targets change to the expression of the PPFAC adjustment from cents per kWh to a percentage of the base cost of fuel rate, included in base rates as approved by the Commission in this case.

Based on his analysis, Mr. McGarry finds that the Company has failed to show how these proposals benefit customers, and he believes that implementing the proposals might cause confusion and/or potential cross-subsidization. Staff recommends that the Arizona Corporation Commission ("Commission") reject both the Company's proposed changes to the PPFAC until TEP provides sufficient evidence that these proposals would indeed be beneficial to customers and would not cause confusion or any potential cross-subsidization. Specifically, Staff also recommends that the Commission (1) reject TEP's proposal to change from an annual determination of the PPFAC rate with its forward and true-up components to a twelve-month historical rolling average, and (2) reject TEP's proposal to alter the expression of the PPFAC adjustment to a percentage change of the base cost of fuel rate from the current expression as cents per kWh appearing on customer bills (which is consistent with Staff's position in the UNS Electric, Inc. ("UNS") case, Docket No. E-04204A-15-0142).

1 **INTRODUCTION**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is Michael J. McGarry, Sr. I am Senior Technical Consultant with Blue Ridge
4 Consulting Services, Inc. My business address is 114 Knights Ridge Road, Travelers Rest,
5 South Carolina 29690.

6
7 **BACKGROUND AND QUALIFICATIONS**

8 **Q. Are you the same Michael J. McGarry Sr. that proffered testimony in the revenue**
9 **requirements portion of this case?**

10 A. Yes. My testimony was filed with the Commission on June 3, 2016.

11
12 **Q. Are your background and qualifications the same here as offered in that filing?**

13 A. Yes. Exhibit MJM-1 attached to that submission is applicable here as well.

14
15 **Q. Just to reiterate, have you previously testified before the Arizona Corporation**
16 **Commission ("Commission")?**

17 A. Yes. I have testified in Docket Nos. E-01345A-11-0224, E-04204A-12-0504, and E-01933A-
18 12-0291.

19
20 **PURPOSE OF TESTIMONY**

21 **Q. On whose behalf are you testifying?**

22 A. I am appearing on behalf of the Commission Utilities Division Staff ("Staff").
23

1 **Q. What is the purpose of the testimony you are presenting?**

2 A. I present the Staff's position with respect to the proposals of Tucson Electric Power
3 Company ("TEP" or "Company") concerning modification of the Purchase Power and Fuel
4 Adjustment Clause ("PPFAC").
5

6 **Q. Was this testimony and the supporting analyses prepared by you or under your direct
7 supervision?**

8 A. Yes.
9

10 **Q. Please briefly describe the information you reviewed in preparation for your
11 testimony.**

12 A. I have reviewed the Company's testimony, exhibits, and data request responses provided by
13 the Company to the various parties to this proceeding.
14

15 **CONTENT OF ATTACHMENTS TO TESTIMONY**

16 **Q. Have you attached any exhibits to your testimony?**

17 A. No.
18

19 **PURCHASED POWER AND FUEL ADJUSTMENT CLAUSE**

20 **Q. Is the Company proposing any changes to the PPFAC?**

21 A. Yes. TEP is requesting a major modification to the PPFAC to (1) implement a monthly
22 change in the rate (which is currently recalculated only annually) and (2) allocate these
23 monthly adjustments to the PPFAC costs on the same percentage basis to all rate classes. As
24 Company Witness Jones states, "The PPFAC charge will be a single percentage adjustment

1 applied to all base rates for all customer classes.”¹ In addition, Company Witness Sheehan
2 discusses the Company’s proposed change to make the PPFAC a rolling average.

3
4 **Q. Please briefly explain the PPFAC’s current structure in regard to the elements for**
5 **which modification is proposed.**

6 A. The Company’s current PPFAC includes a component called the *base cost of fuel rate* that is
7 established in a base rate case and, therefore, will be set in this case. This *base cost of fuel rate* is
8 fixed until changed by approval of the Commission in a subsequent base rate case.

9
10 The current PPFAC also includes two components that are established outside a base rate
11 case: the *forward component* and the *true-up component*. The *forward component* is set annually in a
12 PPFAC filing made by the Company and as ordered by the Commission. The last PPFAC
13 filed by TEP was February 1, 2016. This *forward component* is a projection of fuel and
14 purchased power costs for the upcoming 12-month period, during which the forward
15 component is expected to be in effect. It is calculated using a sophisticated production-
16 modeling program called AuroraXMP.

17
18 The *true-up component* is, as its designation suggests, the difference between the previous 12-
19 month *forecast component* and the *actual* purchased power and fuel costs the Company incurred
20 during that previous 12-month period.

21
22 Through this PPFAC structure that has been in place, the Company is currently allowed to
23 recover the following purchased power and fuel-related costs from customers:

¹ Direct Testimony of Craig A. Jones at page 77, lines 3-8.

Component	Authorized Recovery (¢ per kWh) ²
Base Cost of Fuel	3.2335
Forward Component	0.2782
True-up	(0.1281)
Average Total Rate	3.3836

TEP Proposal 1: PPFAC Frequency Change

Q. Please explain the details of the Company's proposal.

A. As mentioned, the first of the Company's PPFAC proposals is to alter the frequency by which the PPFAC rate is changed. The frequency change is from annually to monthly. This change would remove the forward component's 12-month projection of costs in favor of calculating a historical 12-month rolling average. Company Witness Sheehan states in his testimony,

TEP is proposing to modify its PPFAC to consist of a base rate and a PPFAC percentage rate. The sum of the base rate and the PPFAC percentage rate will be derived by using the prior twelve month's weighted average fuel costs, net of short-term wholesale revenues. Each month the calculation will fluctuate based upon actual net costs of the prior 12-monthly period.³

Witness Sheehan then states that the base rate of fuel costs will remain fixed and only the PPFAC percentage will change each month.

Q. Does the Company provide justification for this change?

A. In my view, the Company offers only limited and insufficient justification for this major change. The Company states that the reason for the proposed change is to smooth the volatility of fuel costs for customers.⁴ Witness Sheehan notes that this type of rolling average

² TEP PPFAC filing dated February 1, 2016. Approved by Commission Order dated April 22, 2016. Rates effective May 1, 2016.

³ Direct Testimony of Michael Sheehan – page 42, Lines 8-13.

⁴ Ibid. at page 42, lines 25-26.

1 is utilized in TEP's sister companies, UNS Electric and UNS Gas. He also notes that TEP is
2 moving toward a more natural gas-based generation mix and away from coal, costs of which
3 have traditionally been very stable. He states as justification that the annual reset of PPFAC
4 rate has created a couple of instances of "significant bill impact."⁵ Witness Sheehan proposes
5 that the transition to the twelve-month rolling average combined with effective hedging will
6 lower PPFAC volatility and smooth potential bill impacts.⁶

7
8 **Q. Does the Company provide recast comparison of previous fuel costs to show what the**
9 **impact of its proposal would have been during the test year (or any other period)?**

10 A. No. The Company provides no additional analysis or comparisons whatsoever. It merely
11 states without substantiation that volatility will decrease.

12
13 **Q. Are there any other factors to consider in the frequency change?**

14 A. Yes. The current 12-month projection may anticipate expected changes that may not be part
15 of the historical trend. Therefore, if the PPFAC rate ignores any forecast and takes into
16 account only historical trend, volatility may still be a factor. This is particularly true if the
17 Commission were to adopt the 12 month rolling average as proposed. Customers would be
18 used to a single rate change each April/May and now that change is monthly. This potentially
19 could cause customer to question why rates are changing frequently.

20
21 **Q. What is your opinion of the Company's proposal to go from an annual rate to monthly**
22 **rolling average?**

23 A. The Company has not satisfactorily demonstrated its presumed reduction of volatility, and
24 potential unintended consequences of changing the methodology on customers. There is
25 insufficient analysis to determine whether moving to a monthly rolling average would be

⁵ Direct testimony of Michael Sheehan at page 43, lines 1-3

⁶ Ibid at lines 3-5

1 beneficial to customers or create additional confusion. Therefore, until the Company can
2 demonstrate its claims regarding volatility reduction with the proposed change and impacts
3 on customers, it is my opinion that the Commission should reject the Company's proposal.
4

5 *TEP Proposal 2: PPFAC Allocation Change*

6 **Q. Please describe the Company's other proposed PPFAC change to allocation of**
7 **PPFAC rate from an incremental increase/decrease in cents per kWh to a percentage-**
8 **based increase/decrease to each customer class?**

9 A. As I mentioned previously, the Company intends to modify the allocation of the increase or
10 decrease to the monthly recalculated PPFAC rate from cents per kWh to a single percentage
11 basis across all customer classes. Company Witness Jones provides one short statement
12 explaining the Company's position.⁷ As an example, if the PPFAC were calculated resulting
13 in a 0.5 percent increase, compared to the existing cost of fuel base rate approved in this case,
14 then each customer class (i.e., residential, small commercial, and LPS) would see the same 0.5
15 percent adjustment as a PPFAC adder.⁸ As explained earlier, the PPFAC adder is currently
16 calculated on a cents per kWh basis and then added to the customer's bill. Witness Jones
17 states that the percentage method "better aligns the changes in fuel costs with each rate class'
18 base fuel costs."⁹
19

20 **Q. Beyond the Company's testimony, was there any analysis provided that supported the**
21 **Company's claim or showed how customers would benefit from the proposed rate**
22 **design allocation change?**

23 A. No. The Company's statement was left unsubstantiated
24

⁷ Direct Testimony of Craig Jones at page 77, lines 10-18.

⁸ Ibid at lines 17-18

⁹ Ibid at line 12-13

1 **Q. Do you have an opinion concerning this proposal?**

2 A. Yes. Consistent with Staff's position in the UNS case, Docket No. E-04204A-15-0142, I
3 recommend that the PPFAC remain as a calculation of cents per kWh. There is no evidence
4 to suggest that customers would benefit from changing to the Company's proposed plan.
5

6 **Q. Please summarize Staff's rate design recommendations for the PPFAC?**

7 A. Staff recommends that the Commission reject the Company's proposed changes to PPFAC
8 until such time that the Company provides sufficient evidence that these proposals would be
9 beneficial to customers and not cause confusion or any potential cross-subsidization.
10 Specifically, Staff recommends that the Commission reject the Company's proposal:
11

- 12 • To move from an annual determination of the PPFAC rate, with its forward and true-
13 up components, to a twelve-month historical rolling average, and
- 14 • To change how these monthly adjustments to the PPFAC are expressed from a cents
15 per kWh basis on customer bills to a percentage change that would be applied equally
16 to all customer classes.

17
18 **Q. Does this conclude your PPFAC Rate Design Testimony?**

19 A. Yes. It does.

BEFORE THE ARIZONA CORPORATION COMMISSION

DOUG LITTLE
Chairman
BOB STUMP
Commissioner
BOB BURNS
Commissioner
TOM FORESE
Commissioner
ANDY TOBIN
Commissioner

IN THE MATTER OF THE APPLICATION OF) DOCKET NO. E-01933A-15-0322
TUCSON ELECTRIC POWER COMPANY)
THE ESTABLISHMENT OF JUST AND)
REASONABLE RATES AND CHARGES)
DESIGNED TO REALIZE A REASONABLE)
RATE OF RETURN ON THE FAIR VALUE)
OF THE PROPERTIES OF TUCSON)
ELECTRIC POWER COMPANY DEVOTED)
TO ITS OPERATIONS THROUGHOUT THE)
STATE OF ARIZONA AND FOR RELATED)
APPROVALS.)

IN THE MATTER OF THE APPLICATION OF) DOCKET NO. E-01933A-15-0239
TUCSON ELECTRIC POWER COMPANY)
FOR APPROVAL OF ITS 2016 RENEWABLE)
ENERGY STANDARD AND TARIFF)
IMPLEMENTATION PLAN.)

DIRECT

TESTIMONY

OF

ROBERT G. GRAY

PUBLIC UTILITIES MANAGER

UTILITIES DIVISION

ARIZONA CORPORATION COMMISSION

JUNE 24, 2016

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**EXECUTIVE SUMMARY
TUCSON ELECTRIC POWER COMPANY
DOCKET NOS. E-01933A-15-0322, E-01933A-15-0239**

My testimony addresses Tucson Electric Power Company's ("TEP" or "Company") proposed Residential Community Solar program ("RCS").

INTRODUCTION

Q. Please state your name, occupation, and business address.

A. My name is Robert G. Gray. I am a Public Utilities Manager employed by the Arizona Corporation Commission (“ACC” or “Commission”) in the Utilities Division (“Staff”). My business address is 1200 West Washington Street, Phoenix, Arizona 85007.

Q. Briefly describe your responsibilities as a Public Utilities Manager.

A. In my capacity as a Public Utilities Manager, I conduct analysis and provide recommendations to the Commission on a variety of electricity, natural gas, and water/wastewater matters as well as fulfilling supervisory responsibilities. A copy of my resume is attached as Exhibit RGG-1.

Q. Are you the same Robert G. Gray who filed Direct Testimony on March 11, 2016 and Responsive Testimony on March 28, 2016 in Docket No. E-01933A-15-0239 as well as prepared the Staff Report filed on April 19, 2016 regarding Tucson Electric Power Company’s (“TEP”) proposed 2016 REST plan?

A. Yes. The Direct and Responsive Testimony were filed to address the TEP-Owned Residential Solar (“TORS”) program and the Residential Community Solar (“RCS”) program as well as the question of whether the RCS program, where generation is not sited on a given customer’s premise, should be considered distributed generation. I also testified in regard to these matters at the hearing on April 7, 2016 at the Commission’s Tucson office. The Staff Report addressed the balance of TEP’s 2016 REST plan proposal and the recommendations contained therein were approved by the Commission in Decision No. 75560 (May 13, 2016).

1 **Q. What is the scope of your testimony in this case?**

2 A. Via the April 6, 2016 Procedural Order, the Docket addressing TEP's proposed 2016 REST
3 plan, E-01933A-15-0239, was consolidated with TEP's general rate case docket, E-01933A-
4 15-0322. The April 6, 2016 Procedural Order indicated that the consolidation would preserve
5 the ability to set the RCS tariff and rate in the rate case. It is Staff's general understanding
6 that the April hearing on these programs and the pending order resulting from that hearing
7 will address whether the programs are in the public interest. To the extent that the programs
8 are deemed in the public interest the tariff and rates would then be set in the rate case
9 proceeding. My testimony introduces the issue of setting the RCS tariff and rate in the rate
10 case proceeding and discusses related issues.

11
12 **RESIDENTIAL COMMUNITY SOLAR PROGRAM**

13 **Q. Did Staff recommend approval of the RCS program?**

14 A. Yes. Staff recommended approval of the RCS program, subject to a number of conditions.
15

16 **Q. What recommendations did Staff make in your Direct and Responsive Testimony and**
17 **at the hearing regarding setting the RCS tariff and rate?**

18 A. Staff made the following recommendations regarding the RCS tariff and rate:
19

- 20 1. Staff recommended that the RCS program include a third party owned component
21 where TEP would solicit the same amount of generation capacity from a third party
22 owned supplier at the same time as TEP implements utility-owned generation for the
23 RCS program.
24

- 1 2. Staff further recommended that rather than having the 15 percent provision for the
- 2 RCS program, TEP adjust the customer's charge each following year for any
- 3 movement in the customer's average monthly usage higher or lower in the previous.
- 4
- 5 3. Staff further recommends that the RCS rate be cost-of-service based to specifically
- 6 reflect the cost of serving the customers on the RCS program.
- 7
- 8 4. Staff further recommended that the solar generation facilities built to serve RCS
- 9 program demand be newly constructed for the RCS program and not a repurposing
- 10 of existing solar generation.
- 11

12 **Q. Has a cost-of-service based rate to the RCS program been identified with sufficient**
13 **specificity at this time?**

14 A. No. At this time TEP has not provided a detailed cost-of-service analysis specific to RCS
15 customers would be. Attached as Exhibit RGG-2 are three data request responses from TEP
16 giving indications that the facility to serve RCS customers is still early in development and
17 that costs in general are only estimates at this time. Staff is still reviewing information
18 provided by TEP and intends to recommend a rate as part of Staff's surrebuttal testimony in
19 this proceeding. Staff encourages TEP to provide a detailed cost-of-service analysis and
20 resulting rate for RCS customers in its Rebuttal Testimony. Staff is willing to consider a
21 weighted average cost from a recent vintage of TEP's utility owned PV solar facilities as a
22 proxy in lieu of the specific facility dedicated to RSC if its costs are not known in time for this
23 rate case. That information was discussed at length by TEP and Staff in the hearing in
24 Docket No. E-00000j-14-0023

1 **Q. Does this conclude Staff's direct testimony?**

2 **A. Yes, it does.**

RESUME

ROBERT G. GRAY

Employment History

Arizona Corporation Commission, Utilities Division, Phoenix, Arizona: Public Utility Manager (February 2016 – present), Executive Consultant, Manager (December 2015 – February 2016), Executive Consultant III (November 2007 – December 2015), Public Utility Analyst V (October 2001 – November 2007), Senior Economist (August 1997 – October 2001), Economist II (June 1991 - July 1997), Economist I (June 1990 - June 1991). Conduct economic and policy analyses on a variety of natural gas issues in Arizona, including gas procurement, rate design, interstate pipeline issues, revenue decoupling, energy conservation, low income issues, customer services issues, special contracts, various tariff matters, and other natural gas issues. Conduct economic and policy analyses on a variety of electricity issues in Arizona, including power plant and transmission line siting cases, energy efficiency, renewable energy standards, rate design, time-of-use service, and low income issues. Conduct economic and policy analysis on water and wastewater issues. Supervise assigned Staff to ensure timely completion of assigned tasks. Prepare recommendations and present written and oral testimony before the Commission and organize workshops and other proceedings on various utility industry issues. Represent the ACC in natural gas and electric proceedings at various state of Arizona proceedings, the Federal Energy Regulatory Commission, the North American Energy Standards Board, and on the National Association of Regulatory Utility Commissioners' Staff Subcommittee on Gas, including serving as a past Vice-Chair and Chair of the NARUC Staff Subcommittee on Gas.

Testimony

Resource Planning for Electric Utilities, (Docket No. 0000-90-088), Arizona Corporation Commission, 1990.

Citizens Utilities Company, Electric Rate Case (Docket No. E-1032-92-073), Arizona Corporation Commission, 1993.

Resource Planning for Electric Utilities, (Docket No. 0000-93-052), Arizona Corporation Commission, 1993.

Arizona Public Service Company, Rate Settlement (Docket No. E-1345-94-120), Arizona Corporation Commission, 1994.

U S West Communications, Rate Case (Docket No. E-1051-93-183), Arizona Corporation Commission, 1995.

Citizens Utilities Company, Electric Rate Case (Docket No. E-1032-95-433), Arizona Corporation Commission, 1996.

Resource Planning for Electric Utilities (Docket No. U-000-95-506), Arizona Corporation Commission, 1996.

Southwest Gas Corporation, Natural Gas Rate Case (Docket No. U-1551-96-596), Arizona Corporation Commission, 1997.

Black Mountain Gas Company - Northern States Power Company, Merger (Docket Nos. G-03493A-98-0017, G-01970A-98-0017), Arizona Corporation Commission, 1998.

Black Mountain Gas Company – Page Division Rate Case (Docket Nos. G-03493A-98-0695, G-03493A-98-0705), Arizona Corporation Commission, 1999.

Graham County Utilities Company Rate Case (Docket No. G-02527A-00-0378), Arizona Corporation Commission, 2000.

Black Mountain Gas Company – Cave Creek Division Rate Case (Docket No. G-03703A-00-0283), Arizona Corporation Commission, 2000.

Southwest Gas Corporation, Natural Gas Rate Case (Docket No. G-01551A-00-0309), Arizona Corporation Commission, 2000.

Black Mountain Gas Company – Page Division Rate Case (Docket Nos. G-03493A-01-0263), Arizona Corporation Commission, 2001.

Duncan Rural Services – Natural Gas Rate Case (Docket No. G-02528A-01-0561), Arizona Corporation Commission, 2001.

Toltec Generating Facility Application Before the Arizona Power Plant and Line Siting Committee (Docket No. L-00000Y-01-0112), September 2001.

Lap Paz Generating Facility Application Before the Arizona Power Plant and Line Siting Committee (Docket No. L-00000AA-01-0116), December 2001.

Bowie Generating Facility Application Before the Arizona Power Plant and Line Siting Committee (Docket No. L-00000BB-01-0118), December 2001.

Southwest Gas Corporation, Acquisition of Black Mountain Gas Company (Docket No. G-01551A-02-0425), Arizona Corporation Commission, 2002.

Wellton-Mohawk Generating Facility Application Before the Arizona Power Plant and Line Siting Committee (Docket No. L-00000Z-01-0114), February 2003.

Arizona Public Service Company, Rate Proceeding (Docket No. E-01345A-03-0437), Arizona Corporation Commission, 2004.

Graham County Utilities Company Rate Case (Docket No. G-02527A-04-0301), Arizona Corporation Commission, 2004.

Southwest Gas Corporation, Rate Proceeding (Docket No. G-01551A-04-0876), Arizona Corporation Commission, 2004.

Southern California Edison, Devers – Palo Verde 2 Transmission Line Application before the Arizona Power Plant and Line Siting Committee, (L-00000A-06-0295-00130), 2006.

Semstream Arizona Propane Acquisition of Energy West (Docket G-02696A-06-0515), Arizona Corporation Commission, 2006.

UNS Gas Inc., Rate Proceeding (Docket No. G-04204A-06-0463), Arizona Corporation Commission, 2007.

Semstream Arizona Propane Acquisition of Black Mountain Gas Company – Page Division (Docket G-03703A-06-0694), Arizona Corporation Commission, 2007.

Northern Arizona Energy, LLC, Northern Arizona Energy Project Application before the Arizona Power Plant and Line Siting Committee, (L-00000FF-07-0134-00133), 2007.

Arizona Public Service, Palo Verde Hub to North Gila 500 kV Transmission Lint Project Application before the Arizona Power Plant and Line Siting Committee, (L-00000D-07-0566-00135), 2007.

Southwest Gas Corporation, Rate Proceeding (Docket No. G-01551A-07-0504), Arizona Corporation Commission, 2008.

Arizona Solar One, LLC, Solana Generating Station and Gen-Tie Application before the Arizona Power Plant and Line Siting Committee, (L-00000GG-08-0407-00139 and L-00000GG-08-0408-00140), 2008.

Coolidge Power Corporation, Coolidge Power Project Application before the Arizona Power Plant and Line Siting Committee, (L-00000HH-08-0422-00141), 2008.

UNS Gas Inc., Rate Proceeding (Docket No. G-04204A-08-0571), Arizona Corporation Commission, 2009.

El Paso Natural Gas Company, Rate Proceeding (Docket No. RP08-426), Federal Energy Regulatory Commission, 2009.

Arizona Water/Global Water CC&N Extension/Acquisition Proceeding (Docket Nos. W-01445A-06-0199, etc.), Arizona Corporation Commission, 2009.

Graham County Utilities Company Rate Proceeding (Docket No. G-02527A-09-0088), Arizona Corporation Commission, 2009.

Southwest Gas Corporation Rate Proceeding (Docket No. G-01551A-10-0458), Arizona Corporation Commission, 2010.

UNS Gas Inc., Rate Proceeding (Docket No. G-04204A-11-0158), Arizona Corporation Commission, 2011.

Semstream Arizona Propane, LLC Rate Proceeding, (Docket No. G-20471A-11-0150), Arizona Corporation Commission, 2011.

El Paso Natural Gas Company, Rate Proceeding, (Docket No. RP10-1398), Federal Energy Regulatory Commission, 2011.

Graham County Utilities Company Rate Proceeding (Docket No. G-02527A-12-0321), Arizona Corporation Commission, 2013.

ACC Track and Record Renewable Energy Proceeding (Docket Nos. E-01345A-10-0394, E-01345A-12-0290, E-01933A-12-0296, and E-04204A-12-0297), Arizona Corporation Commission, 2013.

Johnson Utilities Application for Approval of the Sale and Transfer of Assets and Conditional Cancellation of its Certificate of Convenience and Necessity (Docket No. WS-02987-13-0477), Arizona Corporation Commission, 2014.

Richard Gayer, Complainant V. Southwest Gas Corporation, Respondent (Docket No. G-01551A-13-0327), Arizona Corporation Commission, 2014.

Epcor Water Arizona, Inc. Application for Approval of a Certificate of Convenience and Necessity to Provide Wastewater Utility Service in Maricopa County, Arizona (Docket No. WS-01303A-15-0018), Arizona Corporation Commission, 2015.

SunZia Transmission, LLC, Application for a Certificate of Environmental Compatibility Authorizing the SunZia Southwest Transmission Project, before the Arizona Power Plant and Line Siting Committee (Docket No. L-00000YY-15-0318-00171), 2015.

Arizona Joint Legislative Review Committee on Carbon Emissions, Presentations at 9/24/2015 and 1/22/2016 sessions.

Tucson Electric Power Application for Approval of its 2016 Renewable Energy Standard and Tariff Implementation Plan (Docket No. E-01933A-15-0239), 2016.

Publications

(with David Berry, Kim Clark, Lewis Gale, Barbara Keene, and Harry Sauthoff) Staff Report on Resource Planning. (Docket No. U-0000-90-088) Arizona Corporation Commission, 1990.

(with Prem Bahl) "Transmission Access Issues: Present and Future," October, 1991.

(with David Berry) Substitution of Photovoltaics for Line Extensions: Creating Consumer Choices. Arizona Corporation Commission, 1992.

(with Barbara Keene and Kim Clark) Report of the Task Force on the Feasibility of Implementing Sliding Scale Hookup Fees, December, 1992.

(with Mike Kuby) "The Hub and Network Design Problem With Stopovers and Feeders: The Case of Federal Express," Transportation Research A., Vol. 27A, 1993, pp. 1-12.

(with David Berry) Staff Guidelines on Photovoltaics Versus Line Extensions. Arizona Corporation Commission, January 28, 1993.

(with Ray Williamson, Robert Hammond, Frank Mancini, and James Arwood) The Solar Electric Option (Instead of Power Line Extension). A joint publication of the Arizona Corporation Commission and the Arizona Department of Commerce Energy Office, August, 1993.

(with David Berry, Kim Clark, Barbara Keene, Jesse Tsao, Ray Williamson, Randall Sable, Roni Washington, Wilfred Shand, and Prem Bahl) Staff Report on Resource Planning. (Docket No. U-0000-93-052) Arizona Corporation Commission, 1993.

Staff Report On Rural Local Calling Areas. (Docket No. E-1051-93-183) Arizona Corporation Commission, March, 1994.

(with David Berry, Kim Clark, Barbara Keene, Glenn Shippee, Julia Tsao, and Ray Williamson)
Staff Report on Resource Planning. (Docket No. U-000-95-506) Arizona Corporation Commission, 1996.

(with Barbara Keene) "Customer Selection Issues," NRRI Quarterly Bulletin, Vol. 19, No. 1, Spring 1998, National Regulatory Research Institute.

Staff Report on Purchased Gas Adjustor Mechanisms, (Docket No. G-00000C-98-0568) Arizona Corporation Commission, October 19, 1998.

Staff Report on the Rolling Average PGA Mechanism, (Docket No. G-00000C-98-0568), Arizona Corporation Commission, September 6, 2000.

Staff Report on the Use of a Circuit-Breaker in Adjustor Mechanisms, Arizona Corporation Commission, September 3, 2003.

Staff Report on Southwest Gas Filing for Pre-Approval of Cost Recovery for Participation in the Kinder Morgan Silver Canyon Pipeline Project, (Docket No. G-01551A-04-0192), Arizona Corporation Commission, June 2, 2004.

Staff Report on Arizona Public Service Company Filing for Pre-Approval of Cost Recovery for Participation in the Kinder Morgan Silver Canyon Pipeline Project, (Docket No. E-01345A-04-0273), Arizona Corporation Commission, August 16, 2004.

Staff Report on Arizona Public Service Company Filing for Pre-Approval of Cost Recovery for Participation in the Transwestern Pipeline Phoenix Project, (Docket No. E-01345A-05-0895), Arizona Corporation Commission, March 2, 2006.

Staff Report on Southwest Gas Filing for Pre-Approval of Cost Recovery for Participation in the Transwestern Pipeline Phoenix Project, (Docket No. G-01551A-06-0107), Arizona Corporation Commission, May 16, 2006.

Staff Report on UNS Gas Filing for Pre-Approval of Cost Recovery for Participation in the Transwestern Pipeline Phoenix Project, (Docket No. G-04204A-06-0627), Arizona Corporation Commission, January 30, 2007.

Staff Review of UNS Electric 2008 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-07-0593), Arizona Corporation Commission, March 25, 2008.

Staff Report on Semstream Arizona Propane, Payson Division Bankruptcy, Reorganization, and other issues, Arizona Corporation Commission, June 6, 2008.

Staff Review of UNS Electric 2009 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-07-0593), Arizona Corporation Commission, November 26, 2008.

Staff Review of Tucson Electric Power 2009 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-07-0594), Arizona Corporation Commission, November 26, 2008.

Staff Report for Arizona Water Company and Global Water Resources LLC's Consolidated Docket Addressing Numerous Requests for Extensions of Certificates of Convenience and Necessity for Water and Wastewater Service as Well as the Transfer of Assets, (Docket No. W01445A-06-0199, etc.), Arizona Corporation Commission, May 10, 2009.

Staff Review of UNS Electric 2010 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-09-0347), Arizona Corporation Commission, January 5, 2010.

Staff Review of Tucson Electric Power 2010 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-09-0340), Arizona Corporation Commission, January 5, 2010.

Staff Review of UNS Electric 2011 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-10-0265), Arizona Corporation Commission, November 8, 2010.

Staff Review of Tucson Electric Power 2011 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-10-0266), Arizona Corporation Commission, November 9, 2010.

Staff Review of UNS Electric 2012 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-11-0267), Arizona Corporation Commission, October 25, 2011.

Staff Review of Tucson Electric Power 2012 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-11-0269), Arizona Corporation Commission, October 25, 2011.

Staff Review of UNS Electric 2013 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-12-0297), Arizona Corporation Commission, October 18, 2012.

Staff Review of Tucson Electric Power 2013 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-12-0296), Arizona Corporation Commission, October 18, 2012.

Staff Review of UNS Electric 2014 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-13-0225), Arizona Corporation Commission, September 30, 2013.

Staff Review of Tucson Electric Power 2014 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-13-0224), Arizona Corporation Commission, September 30, 2013.

Staff Review of UNS Electric 2015 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-14-0249), November 3, 2014.

Staff Review of Tucson Electric Power 2015 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-14-0248), November 3, 2014.

Renewable Energy Standard and Tariff Rulemaking (Docket No. RE-00000C-14-0112), Arizona Corporation Commission, 2014.

(with other Staff members) Arizona Corporation Commission Comments on the Draft Clean Power Plan, United States Environmental Protection Agency, (EPA Docket Number EPA-HQ-OAR-2013-0602), December 1, 2014.

Staff Review of UNS Electric 2016 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-04204A-15-0233), November 24, 2015.

(with other Staff members) Arizona Corporation Commission Comments on the Clean Power Plan Federal Plan, Model Rules, and Clean Energy Incentive Program, United States Environmental Protection Agency, (EPA Docket Number EPA-HQ-OAR-2015-0199), January 21, 2016.

Staff Review of Tucson Electric Power 2016 Renewable Energy Standard Tariff and Implementation Plan, (Docket No. E-01933A-15-0239), March 11, 2016.

Education

B.A. Geography, University of Minnesota-Duluth (1988)

M.A. Geography, Arizona State University (1990) Thesis: *A Model for Optimizing the Federal Express Overnight Delivery Aircraft Network*.

Additional Training

1990	Seminars on Regulatory Economics
1993	PURTI course on Public Utilities and the Environment
1996	Center for Public Utilities Workshop on Gas Unbundling and Retail Competition
1997, 1998	NARUC Annual Natural Gas Conference
1998	Local Distribution Company Restructuring and Retail Access and Competition Conference

1999 – 2007, 2010, 2012 NARUC Summer Committee Meetings
2001 Center for Public Utilities Workshop on Risk Management in Gas Purchasing
2003-2008 NARUC Winter Committee Meetings
2004-2007 NARUC Annual Convention

Memberships

NARUC – Staff Subcommittee on Gas – member, 1998 - present
NARUC – Staff Subcommittee on Gas – Vice-Chair - 2002 - 2004
NARUC – Staff Subcommittee on Gas – Chair - 2005 - 2007
Michigan State Institute for Public Utilities – NARUC Advisory Committee – 2005-2007
NARUC – North American Energy Standards Board Advisory Council – 2006 - present
NARUC – DOE LNG Partnership – 2003 – present
North American Energy Standards Board – Board of Directors – 2014 - present
North American Energy Standards Board – Executive Committee, Retail Energy Quadrant, Retail
Electric End Users/Public Agencies Segment – 2014 - present

**TUCSON ELECTRIC POWER COMPANY'S RESPONSE TO STAFF'S TWENTY-FIFTH SET OF DATA REQUESTS REGARDING THE 2015 TEP RATE CASE
DOCKET NO. E-01933A-15-0322**

June 10, 2016

EXHIBIT RGG-2

STF 25.5

RCS Program: The following questions refer to the proposed residential community solar program in TEP's 2016 REST plan.

- a. Has a site been selected for the 5 MW facility for this program?
- b. If yes, has any design, permitting, or construction begun?
- c. What is the expected completion date?

RESPONSE:

- a. No, although several sites are under consideration.
- b. N/A
- c. The expected COD will be approximately 12 months after approval of the program.

RESPONDENT:

Carmine Tilghman

WITNESS:

Carmine Tilghman

**TUCSON ELECTRIC POWER COMPANY'S RESPONSE TO STAFF'S TWENTY-FIFTH SET OF DATA REQUESTS REGARDING THE 2015 TEP RATE CASE
DOCKET NO. E-01933A-15-0322**

June 10, 2016

STF 25.7

RCS Program: In response to Staff 3.6(c), TEP indicated that the \$10,000,000 cost was an estimate based on 5 MW at \$2.00 per watt.

- a. Does TEP have actual cost data to support the \$2.00 per watt cost?
- b. If so, please break down that cost into components for the land, equipment, and installation.
- c. In the TEP 2016 REST docket, TEP indicated the cost for this program is expected to be approximately \$1.60 per watt. Is the actual cost closer to the \$1.60 per watt or \$2.00 per watt or some other number?

RESPONSE:

- a./c. The \$10,000,000 estimate is a budgeting estimate, not an actual cost of development estimate. Similar to engineering and design for renewable substation construction, the Company provides for contingencies for internal budgeting purposes only. This is to ensure that the Company has sufficient capital available in the event of an unforeseen development expense.

The Company's actual experience with utility scale development remains around \$1.60 per watt. This is consistent with the Company's response to Staff's 1st set of data requests in the Company's 2016 REST Plan filing, dated August 24, 2015.

- b. All values are approximate and subject to change depending on market conditions.

Modules - \$0.65/watt

Inverters - \$0.25/watt

Labor - \$0.30/watt

Balance of System - \$0.25/watt

Land/Prep - \$0.15/watt

- c. See part a, above.

RESPONDENT:

Carmine Tilghman

WITNESS:

Carmine Tilghman

**TUCSON ELECTRIC POWER COMPANY'S RESPONSE TO STAFF'S TWENTY-FIFTH SET OF DATA REQUESTS REGARDING THE 2015 TEP RATE CASE
DOCKET NO. E-01933A-15-0322**

June 10, 2016

STF 25.8

RCS Program: In the TEP 2016 REST Plan, TEP proposed Rider R-17 detailing the rates for the RCS Program.

- a. What is the proposed tariff rate per kW (from the TEP 2016 REST Plan) based on?
- b. How did TEP arrive at that tariff rate?
- c. Is the rate based on actual cost of service data specific to the proposed program?
 - i. If not, what would the rate be if based on cost of service data specific to the proposed program?
 - ii. If cost of service data specific to the proposed program is not available at this time, when would such data be available?

RESPONSE:

- a.-b. Consistent with the Company's response to Staff data request STF 1.35 for the Company's REST Implementation Plan, the tariff rate is based on the previously approved \$16.50 per watt per month rate for the residential (rooftop) program, plus an adder of \$1.00 per watt per month to further reduce the cost shift to non-participating customers. The \$1.00 per kW adder represents approximately \$6.00 per month and approximates the cost a consumer would pay for increased homeowners insurance, as well as possible increases in future property taxes and necessary roof repairs to participate in the customer-sited program.
- c. The Company used the traditional cost of service study to identify the revenue associated with a conventional residential customer. Previously that revenue requirement was around \$93 per month for a customer that consumed 11,400 kWh annually. This customer's equivalent "net-zero" solar system would be 6 kW, and therefore a rate of \$16.50 per kW per month was calculated for the tariff rate. As stated above in STF 25.3, depending on the final revenue requirement approved in this case, based on the cost of service studies, will most likely result in a final tariff rate between \$18.50-\$19.50 per kW per month. This rate will be recalculated to be consistent with the final approved rates.

RESPONDENT:

Carmine Tilghman

WITNESS:

Carmine Tilghman

BEFORE THE ARIZONA CORPORATION COMMISSION

DOUG LITTLE

Chairman

BOB STUMP

Commissioner

BOB BURNS

Commissioner

TOM FORESE

Commissioner

ANDY TOBIN

Commissioner

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
APPROVAL OF ITS 2016 RENEWABLE
ENERGY STANDARD AND TARIFF
IMPLEMENTATION PLAN.

DOCKET NO. E-01933A-15-0239

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
THE ESTABLISHMENT OF JUST AND
REASONABLE RATES AND CHARGES
DESIGNED TO REALIZE A REASONABLE
RATE OF RETURN ON THE FAIR VALUE OF
THE PROPERTIES OF TUCSON ELECTRIC
POWER COMPANY DEVOTED TO ITS
OPERATIONS THROUGHOUT THE STATE OF
ARIZONA AND FOR RELATED APPROVALS

DOCKET NO. E-01933A-15-0322

DIRECT RATE DESIGN

TESTIMONY

OF

MATT CONNOLLY

EXECUTIVE CONSULTANT II

UTILITIES DIVISION

ARIZONA CORPORATION COMMISSION

JUNE 24, 2016

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EXECUTIVE SUMMARY
TUCSON ELECTRIC POWER COMPANY
DOCKET NOS. E-01933A-15-0322 AND E-01933A-15-0239

Staff's testimony contains analysis and recommendations regarding Tucson Electric Power Company's ("TEP") request for the implementation of an optional Prepay Metering Program and its request for the elimination of certain compliance requirements.

Regarding TEP's proposed Prepay Metering Program, the Arizona Corporation Commission Utilities Division ("Staff") recommends the following:

- The Program be approved as a Pilot Program for at least twenty-four months.
- The Program exclude customers relying on an electrical device for medical survival.
- The Program not be included in TEP's Energy Efficiency portfolio.
- TEP receive a waiver from providing a written disconnect notice as required under the Arizona Administrative Code ("A.A.C.") § R14-2-211(D) for the purposes of this Program.
- TEP Lifeline customers be allowed to participate in the Program.
- TEP modify its Prepay Service Agreement in accordance with Staff's recommendations and file it with Staff for analysis, review and approval prior to the implementation of the Program.
- The rates and charges may need to be revised, pending Staff review.

Regarding TEP's request to be relieved of certain compliance requirements, Staff recommends the following:

- The following Retail Electric Competition Rules be suspended until further order of the Commission:
 - Systems Benefit Charge Filing (R14-2-1608 (A))
 - Annual Electric Competition Filing (R14-2-1613 (A) and (B))
 - Annual Consumer Information Label (R14-2-1617 (A), (C), (D) and (G))
 - Annual Disclosure Report (R14-2-1617 (G) and (E))
- TEP continue to file an Annual Update to its Electric Load Curtailment Plan as required by Decision No. 66034.
- TEP be relieved of the requirement that it file a report every (5) five years listing potential improvements to Springerville Units 1 and 2 that reduce emissions and costs associated with the improvements as ordered by Decision No. 65347, dated November 1, 2002.
- TEP be relieved of the requirement that it file an Annual Cost Containment Report required initially by Decision No. 59594.
- TEP continue to file an Annual Estimated First or Final Bill Report as required by Decision No. 64180.

- TEP be relieved of the requirement that it file a Full Decoupling Report in connection with its Lost Fixed Cost Recovery ("LFCR") annual adjustment as required by Decision No. 73912.
- TEP be relieved of the requirement that it file an Annual Letter of TEP's Code of Conduct as required by Decision No. 62767.
- TEP be relieved of the requirement that it file an Annual Summer Preparedness Report for the Cyprus Sierrita substation Certificate of Environmental Compatibility ("CEC") as required by Decision No. 69680.
- TEP be relieved of the requirement that it file an Annual Sign Replacement Report for the Cyprus Sierrita substation CEC as required by Decision No. 69680.
- UNS Electric continue to file an Annual Self-Certification Letter identifying progress made with the conditions set out in the CEC for the Vail substation to the Valencia substation as required by Decision No. 71282.
- TEP be relieved of the requirement that it file an Annual Self-Certification Letter identifying which conditions have been met in the CEC authorizing construction of a double circuit, 345 kV transmission line running from TEP's South 345 kV Substation to a proposed TEP Gateway Substation in Nogales, Arizona in Santa Cruz County with a 115 kV interconnection to the 115 kV Valencia Substation and 345 kV line to the international border as required by Decision No. 64536.
- TEP be relieved of the requirement to develop a data base of existing renewable energy resources within its service area within six months from the effective date (June 1, 1994) of Decision No. 58643, revise it annually and submit to Staff each year as part of the historical data filings required under Integrated Resource Planning rules (R14-2-703 (A) and (B)).

1 **INTRODUCTION**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is Matt Connolly. I am an Executive Consultant II employed by the Arizona
4 Corporation Commission (“ACC” or “Commission”) in the Utilities Division (“Staff”). My
5 business address is 1200 West Washington Street, Phoenix, Arizona 85007.

6
7 **Q. Briefly describe your responsibilities as an Executive Consultant II.**

8 A. I provide information, analysis and support to Staff on utility-related filings, applications and
9 a variety of other utility-related matters.

10
11 **Q. Please describe your educational background and professional experience.**

12 A. I received a Bachelor of Arts Degree in History from Westminster College in Fulton,
13 Missouri.

14
15 Since joining the Commission in June of 2014, I have participated in numerous cases and
16 regulatory proceedings involving electric, gas, water, and telecommunication utilities. I have
17 testified on matters involving telecommunications applications for Certificates of
18 Convenience and Necessity and a Rulemaking. Additionally, I have attended utility-related
19 seminars sponsored by the National Association of Regulatory Utility Commissioners
20 (“NARUC”) and the National Regulatory Research Institute (“NRRI”) on a variety of utility
21 regulation matters.

22
23 **Q. As part of your employment responsibilities, were you assigned to review matters**
24 **contained in Docket No. E-01933A-15-0322?**

25 A. Yes.
26

1 **Q. What is the scope of your testimony in this case?**

2 A. I am presenting Staff's analysis and recommendations in response to Tucson Electric Power
3 Company's ("TEP") request for the implementation of an optional Prepay Metering Program
4 ("Program"). I am also presenting Staff's analysis and recommendations in response to
5 TEP's request to be relieved of a number of compliance items.
6

7 **THE COMPANY REQUESTED PREPAY PROGRAM**

8 **Q. Please describe TEP's proposed Prepay Program.**

9 A. TEP is proposing to offer an optional Prepay Metering Program as a permanent service
10 offering for customers who want to pay in advance for their electrical service. As described
11 in the filed testimony of TEP's witness, Ms. Denise Smith, the TEP Program will be available
12 to all residential customers as a stand-alone tariff except for those who are dependent upon
13 electrical devices for health-related reasons. It proposes to offer the benefits of waivers of a
14 service security deposit and reconnection/disconnection field service charges; no late
15 payment fees for non-payment; access to daily energy use information in order to understand
16 and control energy usage; TEP-provided energy efficiency tips and educational materials, and
17 access to customizable low balance alerts to aid in the assistance of energy use management
18 and payment scheduling.
19

20 TEP states in the testimony of Mr. Craig Jones, the Prepay rate is a blended per kWh rate that
21 is based on the weighted average of the two energy rate tiers for the Residential Electric
22 Service Tariff (R-01). The first rate of \$0.064000 will be assessed for the first twenty (20)
23 kWh per day both in summer and winter and a second rate of \$0.079000 will be applied to
24 kWh over 20.¹ The Program will also have a \$20 monthly basic service charge plus a \$2 fee to

¹ In response to Staff DRs STF 17.30 and 17.31, TEP explains that the second Prepay tier was created as residential customers who use over 600 kWh per month on the Program would have a lower monthly bill if just a single Prepay tier were in place. The TEP Residential R-01 tariff indicates an energy rate of \$0.079100 for over 500 kWhs per month.

1 cover the cost of the new cellular system required by the meter to facilitate on demand
2 disconnection and reconnection, a \$1 fee for the partial recovery of the cost of the required
3 customer premise meter and a \$2 fee for the cost of upgrading the data management system
4 and billing interface required to provide the Prepay service. A total charge of \$25.00 divided
5 by a thirty day period results in an approximate per day service charge of \$0.84. According to
6 the proposed Prepay Service Agreement and in response to Staff DR STF 17.53, a customer
7 will be required to pay at least \$20.00 to establish a Program balance.

8
9 In addition, TEP proposes to adopt the following customer protections: TEP will provide all
10 Program customers a Prepay Service Agreement and Welcome Packet that includes
11 information about energy efficiency opportunities; will not enroll any customer who has not
12 acknowledged they have read the Prepay Service Agreement²; will not enroll in Prepay any
13 customers who have significant medical issues or require the assistance of electrically powered
14 medical devices; will deliver low balance/disconnect alerts via phone, text or email; will only
15 disconnect a customer after a four (4) hour grace period following a disconnect alert³; will not
16 disconnect a customer during an extreme weather event or during non-business hours⁴; and
17 will document disconnections and provide documentation of disconnection history to
18 limited-income customers to support bill assistance applications.

19
20 TEP will also include in the Program a 75/25 payment option which will enable a Prepay
21 customer the opportunity to pay off an outstanding balance. For customers who select this
22 option, 75 percent of their payment will be applied to their prepaid energy balance and 25

² In response to Staff DR STF 17.21, TEP indicated that acknowledgement will occur consistent with the selected enrollment channel. Customers enrolling via the web-based access will be prompted to select and click an acknowledgment prompt after being presented with an electronic copy of the terms and conditions. Customers enrolling over the telephone will be read an abridged version of the terms and conditions and asked for a verbal acknowledgement which will be documented by the customer service representative. In all cases a customer will receive a mailed copy delivered to their service address.

³ In response to Staff DR STF 17.52, TEP indicates the Company is in the bid process for a payment solutions vendor and anticipates most payment options to be posted within 30 minutes of receipt.

⁴ In response to Staff DR STF 17.24, TEP defines an extreme weather event as a day when the high temperature is expected to hit 110 degrees or, in cold climates, not to exceed 32 degrees.

1 percent will be applied to the reduction of the outstanding balance. For example, as
2 described in the response to Data Request (“DR”) STF 17.18, a customer who has an average
3 \$2.50 daily energy use will be required to pay an additional \$0.83 daily which would be applied
4 toward the outstanding balance. Any customer who has an outstanding balance and who
5 wishes to select the Program will either have to enroll in this option or pay off their
6 outstanding balance in full before they can be admitted to the Program.

7
8 As described in response to Staff DR STF 17.34, in order for a customer to participate in the
9 Program, TEP must install a special meter with 2-way communication capability that includes
10 the ability for remote disconnect and reconnect.⁵ TEP also plans to enhance and upgrade the
11 interface between its Meter Data Management (“MDM”) hub and its Customer Care and
12 Billing (“CC&B”) system in order to provide customers with daily energy usage and account
13 balance data. In response to DR STF 17.19, TEP stated that several of the upgrades required
14 for the MDM system are slated for completion in late first quarter of 2017. Customizations
15 of the CC&B system unique to the Program will only take place upon Commission approval
16 of the Program which will take approximately twelve (12) months to complete. TEP also
17 plans to introduce a new mobile application to allow customers to manage payments, receive
18 outage notifications and view past and present usage. However, as described in the response
19 to Staff DR STF 17.20, a customer without a smartphone will, in the alternative, be able to
20 make prepayments and access information via TEP’s online account manager or via
21 telephonic Interactive Voice Response (“IVR”) or at a participating retail location (the latter
22 subject to a transaction fee).

23

⁵ In response to Staff DR STF 17.33, if the customer resides in a single unit of a multi-unit dwelling serviced by a single meter, the customer would not be eligible for the Program.

1 **Q. TEP is proposing to offer its Program as a permanent service offering. Does Staff**
2 **agree with this decision?**

3 A. No. Staff believes the Program should be offered as a Pilot. TEP is proposing a third-party
4 evaluation of the Program not less than 24 months after (i) the launch of customer
5 enrollment, and (ii) two successive “high bill” seasons. In response to Staff DR STF 17.26,
6 TEP will use the following criteria to judge the success of the Program when filtered for the
7 impacts of disconnection and participation in other Energy Efficiency (“EE”) programs:
8 does the program result in a customer reduction of energy consumption; are participating
9 customers satisfied with their experience and whether customers report a feeling of
10 empowerment and in control of their energy usage and spending when assessed against other
11 customers not in the Program. While Staff has no issues with the proposed criteria, Staff is
12 of the opinion that measurement using these criteria would be better served to discover the
13 value and interest in the program before it becomes permanent. Additionally, in response to
14 Staff DR STF 17.37, TEP is projecting up to 20 percent of its customers may elect to
15 participate in the Program and is a “popular option for many customers with satisfaction
16 typically very high.” However, as TEP admits it is relying on the experience of other utilities,
17 introducing its own Program as a pilot will provide the opportunity to validate these
18 assumptions. Finally, while the rates and charges for this Program are based on calculations
19 derived from the TEP Residential R-01 offering, they are not derived from the actual
20 experience for a TEP Prepay program. Twenty-four months of Pilot time will serve to help
21 ground rates and charges in reality and, as this is not an option TEP is considering now with
22 the Program, perhaps help TEP to broaden the availability of the Program to such other
23 options as Time of Use customers.

24

1 **Q. Does Staff believe it is appropriate to exclude customers from the Program who are**
2 **dependent upon electrical devices for health-related reasons?**

3 A. Yes. TEP stated in its response to DR STF 17.16 that it lacks the medical expertise to
4 evaluate on a case-by-case basis the appropriateness of the Program for customers in this
5 situation. Staff believes a customer relying on an electrical device for medical survival should
6 not be subject to possible disconnect due to a zero bank balance.
7

8 **Q. TEP has indicated it will be including the Program as part of its portfolio of EE**
9 **programs to encourage customer energy conservation and count the Program towards**
10 **meeting the EE Standard. Does Staff believe such inclusion is appropriate?**

11 A. No. In response to Staff Data Request STF 17.145, TEP states that prepay programs in other
12 jurisdictions have demonstrated reduction in energy consumption by participants such as Salt
13 River Project's M-Power program which recorded a 12 percent effect and Arizona Public
14 Service's prepay pilot program which saw a 7.16 percent energy savings. Staff is not
15 convinced any program that is designed to cut off power due to the customer's inability to
16 pay is in accordance with the Arizona Administrative Code ("A.A.C.") § R14-2-2401(17)
17 definition of EE which means "the production or delivery of an equivalent level and quality
18 of end-use electric service using less energy, or the conservation of energy by end-use
19 customers." While TEP has indicated it will provide EE tips and a Welcome Packet with
20 educational information about EE opportunities, this does not mean that a customer will
21 implement any of the provided ideas.
22

23 Further, the Program is simply a billing option. Any reduction in energy use is an ancillary
24 result and entirely in question at this time. Additionally, a Demand Side Management
25 ("DSM") program must be shown to be cost effective and costs associated with a DSM
26 program can be collected through the Demand Side Management Adjustment Charge

1 ("DSMAC"). This Program has not been shown to be cost effective and TEP is planning to
2 collect the costs for this proposed Program from those customers who participate in the
3 Program.

4
5 **Q. TEP is requesting a waiver from A.C.C. R14-2-211 as part of its Program. Does Staff**
6 **believe such a request is appropriate?**

7 A. Yes. R14-2-211 rules address Termination of Service. Specifically, TEP is requesting that a
8 Prepay customer not receive a written disconnect notice as required under R14-2-211(D).
9 TEP is requesting that in lieu of a written notice, customers would receive a No Credit
10 Disconnect alert via their choice of communications (phone, email or text) no less than four
11 hours before the actual disconnection. Designed as such, TEP's proposed Program will
12 function in "real time". R14-2-211(E)(1) requires a written notice to be given to the customer
13 at least five days in advance of termination. Clearly, this is not functional under the proposed
14 Program. As TEP is not requesting to eliminate customer notices but simply to replace them
15 with a notice type more in line with the technological tools proposed for this Program, Staff
16 recommends the Commission grant TEP's waiver request in this instance.

17
18 **Q. In response to Staff DR STF 17.38, TEP provided a copy of its proposed Prepay**
19 **Service Agreement ("Agreement"). After review of this document, does Staff have any**
20 **requested changes?**

21 A. Yes. Staff believes the following modifications to the Agreement should be made by TEP for
22 the following section numbers:

23
24 9. Eliminate this section. Staff believes TEP should allow Lifeline customers to
25 participate in its Program.
26

1 13. TEP indicates in testimony that it will deliver balance alerts to customers at customer-
2 selected thresholds and a daily alert when a prefunded energy balance falls to \$19 and
3 below. This information should be added to this section to help clarify when an alert
4 will be delivered.

5
6 20. Eliminate this section. A Prepay account closed to nonpayment is an account with no
7 balance of funds. Therefore, there will be no outstanding balance.

8
9 Factoring in Staff's suggested changes to the Agreement, along with a number of typos and
10 grammatical errors in the proposed Agreement, Staff requests that prior to the
11 implementation of the Program, TEP submit its Agreement to Staff for final analysis, review
12 and approval.

13
14 **Q. In Section 3 of the Agreement, TEP indicates that to “activate a Prepay account, the**
15 **customer must pay a required nonrefundable Service Establishment Fee”. Does Staff**
16 **believe this is appropriate?**

17 **A. Not at this time. Staff is concerned the “required nonrefundable Service Establishment Fee”**
18 **may be a possible substitute for a service security deposit. Staff also notes there is no value**
19 **assigned to this fee, it does not appear to be listed in the proposed Tariff nor is there any cost**
20 **explanation for why this fee would be assessed on Prepay customers.**
21

1 **Q. While the initial testimony of Ms. Denise Smith stated “The Prepay tariff is a stand-**
2 **alone tariff exclusive of certain other pricing options”, TEP has indicated to Staff that**
3 **it would be willing to create a Prepay tariff that would include Lifeline customers by**
4 **dividing the Lifeline rate by (30) thirty days. Does Staff agree with this proposal?**

5 A. Yes. Prepay programs across all industries are often selected by low-income end users as a
6 convenient way to avoid security deposits. TEP customers receiving a Lifeline credit should
7 have the opportunity to use the Program without having to move off the Lifeline program.
8

9 **Q. Is Staff in agreement with the rates and charges included in TEP’s proposed Prepay**
10 **tariff?**

11 A. No. Staff cannot support the proposed rates and charges at this time. Staff is still reviewing
12 the rates and charges and reserves the right to address them in surrebuttal testimony.
13

14 **Q. TEP has indicated in its response to Staff DR STF 17.20 that it has requested, in this**
15 **Rate Case, the “partial socialization of credit and convenience fees to achieve a \$1 per**
16 **transaction fee for the payments rate for credit card transactions and the convenience**
17 **of local retail channels.” Does Staff agree with this effort in regards to its effect on**
18 **Prepay customers?**

19 A. No. Staff’s response to the socialization request is clearly spelled out on pages 33 and 34 of
20 the Redacted Direct Testimony of Donna H. Mullinax, filed June 3, 2016. However, as a
21 \$3.50 per transaction fee can be excessive and a burden on a Prepay customer, Staff believes
22 TEP should clearly indicate in its Prepay Service Agreement that a customer could be subject
23 to an additional per payment fee of up to whatever the highest convenience fee is in place.
24 The Agreement should be periodically updated to reflect this amount as it, or if it, changes.
25

COMPANY REQUESTED COMPLIANCE ITEMS TO BE ELIMINATED

Q. TEP has requested to be relieved of compliance with certain Retail Electric Competition Rules. Does Staff believe TEP should be granted this request?

A. Yes. TEP has requested to be relieved of compliance with the following Retail Electric Competition Rules:

- Systems Benefit Charge Filing (R14-2-1608 (A))
- Annual Electric Competition Filing (R14-2-1613 (A) and (B))
- Annual Consumer Information Label (R14-2-1617 (A), (C), (D) and (G))
- Annual Disclosure Report (R14-2-1617 (G) and (E))

TEP based its request on the fact that these rules are not relevant as there is no electric competition in Arizona at this time and significant portions of the ACC Retail Electric Competition Rules were vacated by the “Phelps Dodge decision”:⁶

Staff recommends that the requirements for the filings listed above be suspended for TEP until further order of the Commission.

Q. TEP has requested to be relieved of the requirement that it file an Annual Update to its Electric Load Curtailment Plan as required by Decision No. 66034, dated July 3, 2003. Does Staff believe TEP should be granted this request?

A. No. TEP states this filing should not be necessary unless the Plan is being modified. An Electric Load Curtailment Plan is set in place by Commission Rule R14-2-208(E) in order for the Commission to stay informed of an electric utility’s procedures for handling severe supply shortages or service curtailments in the event of an emergency. While Staff has no reason to

⁶Phelps Dodge Corp v. Arizona Electric Power Cooperative, No. 1 CA-CV 01-0068, 2004 WL 117253 (Ariz. Ct. App. 27, 2004)

1 doubt that TEP, as it indicated to Staff, would file an update in the event of a change to its
2 Plan, Staff is of the opinion that the Commission should always be in a position to be able to
3 refer to the latest information in the event of an emergency, even if that information has not
4 recently changed significantly.

5
6 However, during its analysis of this TEP request, Staff noted that TEP was filing an annual
7 report indicating that no curtailments had occurred in the previous year. In Decision No.
8 66034, TEP was ordered to file a detailed curtailment report the next business day after a
9 curtailment had occurred and not annually. Once Staff brought this to the attention of TEP,
10 TEP indicated it would discontinue such annual filings. Staff believes this is appropriate.

11
12 **Q. TEP has requested to be relieved of the requirement that it file a report every (5) five**
13 **years listing potential improvements to Springerville Unit 4 that reduce emissions and**
14 **costs associated with the improvements as ordered by Decision No. 65347, dated**
15 **November 1, 2002. Does Staff believe TEP should be granted this request?**

16 **A.** TEP stated this filing should not be necessary as Unit 4 is an unregulated, non-jurisdictional
17 asset. Staff's analysis revealed that in Decision No. 65347, at Finding of Fact No. 66, the
18 requirement described was for Units 1 and 2, not 4. In response to a Staff Data Request,
19 TEP stated the request for elimination of this report should have been for Units 1 and 2.
20 Staff then queried TEP as to whether or not the reason stated in the original request
21 remained the same or if that reason had changed. TEP responded that: "Since the adoption
22 of Decision No. 65347 (November 1, 2002), there has been substantial activity at the federal
23 level regarding various emission standards, including the adoption of the Clean Power Plan.
24 As a result, there is increased scrutiny of coal-fired power plant emissions at the federal level.
25 Preparing the report is a costly endeavor". In addition, TEP now has an Environmental
26 Compliance Adjustor through which for the Commission can track and review certain

1 environmental compliance investments by TEP each year. Staff agrees that the requirement
2 to file a report every five years, pursuant to Decision No. 65347, is no longer needed.

3
4 **Q. TEP has requested to be relieved of the requirement that it file an Annual Cost**
5 **Containment Report required initially by Decision No. 59594, dated March 29, 1996.**
6 **Does Staff believe TEP should be granted this request?**

7 A. Yes. TEP states the prudence of TEP costs is reviewed by the Commission in rate cases.
8 Since TEP has had some rate cases since Decision No. 59594, the Annual Cost Containment
9 Report is no longer needed.

10
11 **Q. TEP has requested to be relieved of the requirement that it file an Annual Estimated**
12 **First or Final Bill Report as required by Decision No. 64180, dated October 30, 2001.**
13 **Does Staff believe TEP should be granted this request?**

14 A. No. TEP states that this compliance requirement involves tracking a waiver of A.A.C. R14-2-
15 210 which has been in place for years without incident and has been reported as part of the
16 Commission's Electric Competition Rules reporting requirements. In Decision No. 64180,
17 TEP was granted a waiver from A.A.C. R14-2-210-(A)(5)(b) and (c) which, respectively, state
18 that a utility or billing entity may not render a bill based on estimated usage if the bill would
19 be the customer's first or final bill for service or the customer is a direct-access customer
20 requiring load data. Contingent on receiving these waivers, TEP was ordered to file an
21 Annual Estimated First or Final Bill Report indicating the number of customers who received
22 a bill based on estimated reads of this nature along with the reason why an actual read could
23 not be obtained. Staff believes TEP wants to keep these waivers so, as a result, does not
24 recommend granting this TEP request.

1 **Q. TEP has requested to be relieved of the requirement that it file a Full Decoupling**
2 **Report in connection with its Lost Fixed Cost Recovery (“LFCR”) annual adjustment**
3 **as required by Decision No. 73912, dated June 27, 2013. Does Staff believe TEP**
4 **should be granted this request?**

5 A. TEP states that the Commission has approved a partial decoupling mechanism for TEP (the
6 LFCR), should consider information related to full decoupling and other rate design issues in
7 a rate case at which time TEP can then provide the information, and the current requirement
8 is unnecessary and increases workload for TEP. Staff is generally in support of this request.
9 If TEP has no intention of asking for full decoupling, Staff recommends the Commission
10 eliminate this reporting requirement for TEP.

11
12 **Q. TEP has requested to be relieved of the requirement that it file an Annual Letter of**
13 **TEP’s Code of Conduct as required by Decision No. 62767, dated August 2, 2000.**
14 **Does Staff believe TEP should be granted this request?**

15 A. Yes. TEP states this requirement was related to electric competition and has been superseded
16 by TEP’s new Code of Conduct, which was approved in Decision No. 75033, dated April 23,
17 2015. Decision No. 75033 approved a UNS Energy Corporation Code of Conduct. This
18 Code of Conduct is applicable to the affiliates of UNS Energy Corporation, one of which is
19 TEP. Finding of Fact No. 1 indicates this approved Code of Conduct “updates UNS
20 Energy’s previously approved Code of Conduct”. As this updated Code of Conduct does not
21 include Reporting Requirements, it is reasonable to conclude the Reporting Requirement
22 requiring TEP to file an Annual Report listing all “Extraordinary Circumstances excusing
23 TEP’s compliance” with the Code of Conduct approved by Decision No. 62767 is no longer
24 in effect.

1 **Q. TEP has requested to be relieved of the requirement that it file an Annual Summer**
2 **Preparedness Report for the Cyprus Sierrita substation Certificate of Environmental**
3 **Compatibility ("CEC") as required by Decision No. 69680, dated June 28, 2007. Does**
4 **Staff believe TEP should be granted this request?**

5 A. Yes. In Decision No. 69680, TEP was ordered to submit annually a summer preparedness
6 report that documented the ability of TEP's Green Valley area 46 kV system to timely restore
7 service to all customers served from the Green Valley substation and Canoa Ranch
8 Substation following outage of the 138 kV South to the Green Valley line outage (Condition
9 4(a)). This condition was to remain in effect until a new 138 kV transmission line built by
10 TEP from South Substation to Cyprus Sierrita Substation with an interim interconnection at
11 Green Valley Substation become operational. On June 27, 2013, in Docket No. L-00000C-
12 95-0084, TEP filed a Notice of Completion of Certificated Project in which it stated that the
13 construction of the 138 kV transmission line had been completed in its entirety and energized
14 as of June 25, 2013. Staff believes that given the construction of the line has been completed,
15 the reporting requirement is no longer in effect and TEP's relief request in this instance
16 should be granted.

17
18 **Q. TEP has requested to be relieved of the requirement that it file an Annual Sign**
19 **Replacement Report for the Cyprus Sierrita substation CEC as required by Decision**
20 **No. 69680, dated June 28, 2007. Does Staff believe TEP should be granted this**
21 **request?**

22 A. Yes. In Decision No. 69680, TEP was ordered to submit annually a Sign Placement report
23 that documented the location of signs in public rights-of-way giving notice of the
24 construction of the 138 kV transmission line built by TEP from South Substation to Cyprus
25 Sierrita Substation in what was referred to as the "Phase Two" corridor in the CEC. On June
26 27, 2013, in Docket No. L-00000C-95-0084, TEP filed a Notice of Completion of

1 Certificated Project in which it stated that the construction of the 138 kV transmission line
2 had been completed in its entirety and energized as of June 25, 2013. Staff believes that given
3 the construction of the line has been completed, the reporting requirement is no longer
4 needed and TEP's relief request in this instance should be granted.

5
6 **Q. TEP has requested that UNS Electric, Inc. be relieved of the requirement that it file**
7 **an Annual Self-Certification Letter identifying progress made with the conditions set**
8 **out in the CEC for the Vail substation to the Valencia substation as required by**
9 **Decision No. 71282. Does Staff believe TEP should be granted this request?**

10 **A. No. As this requirement pertains to UNS Electric, not TEP, Staff believes this request**
11 **should be made by UNS Electric.**

12
13 **Q. TEP has requested to be relieved of the requirement that it file an Annual Self-**
14 **Certification Letter identifying which conditions have been met in the CEC**
15 **authorizing construction of a double circuit, 345 kV transmission line running from**
16 **TEP's South 345 kV Substation to a proposed TEP Gateway Substation in Nogales,**
17 **Arizona in Santa Cruz County with a 115 kV interconnection to the 115 kV Valencia**
18 **Substation and 345 kV line to the international border as required by Decision No.**
19 **64536, dated January 15, 2002. Does Staff believe TEP should be granted this request?**

20 **A. Yes. In Decision No. 73625, dated December 12, 2011, issued in response to the Seventh**
21 **Biennial Transmission Assessment, the Staff recommendation to suspend efforts to upgrade**
22 **the reliability to a continuity of service and new transmission construction for Santa Cruz**
23 **County due to the high cost of capital upgrades was adopted in the ordering language.**
24 **Therefore, TEP's relief request in this instance should be granted.**

25

1 **Q. TEP has requested that it be relieved of the requirement to develop a data base of**
2 **existing renewable energy resources within its service area within six months from the**
3 **effective date (June 1, 1994) of Decision No. 58643, revise it annually and submit to**
4 **Staff each year as part of the historical data filings required under Integrated**
5 **Resource Planning (“IRP”) rules (R14-2-703 (A) and (B)). Does Staff believe TEP**
6 **should be granted this request?**

7 **A.** Yes. TEP states that this requirement is moot as it derives from a 1993 Decision based on
8 the previous version of the IRP rules which were subsequently suspended and then
9 superseded in 2010. Additionally, similar information is being provided in accordance with
10 current IRP rules. TEP’s Renewable Energy Resources are detailed in its most recent IRP
11 Plan filing, dated April 1, 2014, in Docket No. E-00000V-13-0070.

12
13 **SUMMARY OF RECOMMENDATIONS**

14 **Q. What are Staff’s Recommendations in the testimony presented here?**

15 **A.** Regarding TEP’s proposed Prepay Metering Program, Staff recommends the following:

- 16
- 17 • The Program be approved as a Pilot Program for at least twenty-four months.
 - 18 • The Program exclude customers relying on an electrical device for medical survival.
 - 19 • The Program not be included in TEP’s Energy Efficiency portfolio.
 - 20 • TEP receive a waiver from providing a written disconnect notice as required under
21 R14-2-211(D) for the purposes of this Program.
 - 22 • TEP Lifeline customers be allowed to participate in the Program.
 - 23 • TEP modify its Prepay Service Agreement in accordance with Staff’s
24 recommendations and file it with Staff for analysis, review and approval prior to the
25 implementation of the Program.
 - 26 • The rates and charges may need to be revised, pending Staff review.

1 Regarding TEP's request to be relieved of certain compliance requirements, Staff
2 recommends the following:

- 3
4 • The following Retail Electric Competition Rules be suspended until further order of
5 the Commission:
 - 6 ○ Systems Benefit Charge Filing (R14-2-1608 (A))
 - 7 ○ Annual Electric Competition Filing (R14-2-1613 (A) and (B))
 - 8 ○ Annual Consumer Information Label (R14-2-1617 (A), (C), (D) and (G))
 - 9 ○ Annual Disclosure Report (R14-2-1617 (G) and (E))
- 10
11 • TEP continue to file an Annual Update to its Electric Load Curtailment Plan as
12 required by Decision No. 66034.
- 13
14 • TEP be relieved of the requirement that it file a report every (5) five years listing
15 potential improvements to Springerville Units 1 and 2 that reduce emissions and costs
16 associated with the improvements as ordered by Decision No. 65347, dated
17 November 1, 2002.
- 18
19 • TEP be relieved of the requirement that it file an Annual Cost Containment Report
20 required initially by Decision No. 59594.
- 21
22 • TEP continue to file an Annual Estimated First or Final Bill Report as required by
23 Decision No. 64180.
- 24
25 • TEP be relieved of the requirement that it file a Full Decoupling Report in
26 connection with its LFCR annual adjustment as required by Decision No. 73912.

- 1
2 • TEP be relieved of the requirement that it file an Annual Letter of TEP's Code of
3 Conduct as required by Decision No. 62767.
- 4
5 • TEP be relieved of the requirement that it file an Annual Summer Preparedness
6 Report for the Cyprus Sierrita substation CEC as required by Decision No. 69680.
- 7
8 • TEP be relieved of the requirement that it file an Annual Sign Replacement Report
9 for the Cyprus Sierrita substation CEC as required by Decision No. 69680.
- 10
11 • UNS Electric not be relieved of the requirement that it file an Annual Self-
12 Certification Letter identifying progress made with the conditions set out in the CEC
13 for the Vail substation to the Valencia substation as required by Decision No. 71282.
- 14
15 • TEP be relieved of the requirement that it file an Annual Self-Certification Letter
16 identifying which conditions have been met in the CEC authorizing construction of a
17 double circuit, 345 kV transmission line running from TEP's South 345 kV
18 Substation to a proposed TEP Gateway Substation in Nogales, Arizona in Santa Cruz
19 County with a 115 kV interconnection to the 115 kV Valencia Substation and 345 kV
20 line to the international border as required by Decision No. 64536.
- 21
22 • TEP be relieved of the requirement to develop a data base of existing renewable
23 energy resources within its service area within six months from the effective date
24 (June 1, 1994) of Decision No. 58643, revise it annually and submit to Staff each year
25 as part of the historical data filings required under IRP rules (R14-2-703 (A) and (B)).
26

1 **Q. Does this conclude Staff's direct testimony?**

2 **A. Yes, it does.**

BEFORE THE ARIZONA CORPORATION COMMISSION

DOUG LITTLE
Chairman
BOB STUMP
Commissioner
BOB BURNS
Commissioner
TOM FORESE
Commissioner
ANDY TOBIN
Commissioner

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
APPROVAL OF ITS 2016 RENEWABLE
ENERGY STANDARD AND TARIFF
IMPLEMENTATION PLAN.

DOCKET NO. E-01933A-15-0239

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY FOR
THE ESTABLISHMENT OF JUST AND
REASONABLE RATES AND CHARGES
DESIGNED TO REALIZE A REASONABLE
RATE OF RETURN ON THE FAIR VALUE OF
THE PROPERTIES OF TUCSON ELECTRIC
POWER COMPANY DEVOTED TO ITS
OPERATIONS THROUGHOUT THE STATE OF
ARIZONA AND FOR RELATED APPROVALS

DOCKET NO. E-01933A-15-0322

DIRECT

RATE DESIGN

TESTIMONY

OF

ERIC VAN EPPS

EXECUTIVE CONSULTANT

UTILITIES DIVISION

ARIZONA CORPORATION COMMISSION

JUNE 24, 2016

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**EXECUTIVE SUMMARY
TUCSON ELECTRIC POWER COMPANY
DOCKET NOS. E-01933A-15-0322 ET AL.**

This testimony addresses the proposed Rate Design Recommendations for the Environmental Compliance Adjustor ("ECA"), Demand-side Management ("DSM"), and Renewable Energy Standard and Tariff ("REST") adjustors.

Tucson Electric Power Company ("TEP") has proposed changes to its ECA and DSM adjustors. For its ECA, TEP has requested an increase in the cap from 0.25 percent of prior test-year annual revenues to 0.50 percent of annual revenues year-over-year. TEP has also requested to convert the collection of the ECA from an energy-based charge to a percent-based charge.

For its DSM adjustor, TEP is also requesting a change to the way the adjustor is collected, from an energy-based charge to a percentage-based charge.

Staff's rate design recommendations are summarized below:

1. Staff recommends that in TEP's next DSM Plan, TEP reassess its billing charge so that all customers, both residential and non-residential are billed based on an energy-based charge.
2. Staff recommends that the Company update its DSM Plan of Administration ("POA") so that it is consistent with all existing decisions.
3. Staff recommends that the Company file a POA for its REST adjustor consistent with the POA filed for UNS Electric, Inc. Staff further recommends that the POA incorporate all existing pertinent Commission decisions.

1 **INTRODUCTION**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is Eric Van Epps. I am an Executive Consultant employed by the Arizona
4 Corporation Commission ("Commission") in the Utilities Division ("Staff"). My business
5 address is 1200 West Washington Street, Phoenix, Arizona 85007.

6
7 **Q. Briefly describe your responsibilities as an Executive Consultant.**

8 A. As an Executive Consultant, I provide recommendations to the Commission on matters
9 involving electric and gas utilities. I also perform studies on ancillary issues pertaining to
10 matters concerning the electric industry.

11
12 **Q. Please describe your educational background and professional experience.**

13 A. I have a bachelor's degree in Business Administration and Political Science, specializing in
14 international business and international politics from Arizona State University. I also
15 graduated with a degree in Sustainability with a focus on alternative energy and resources
16 from Arizona State University. I have been employed with the Commission since January of
17 2013.

18
19 **Q. Have you previously filed testimony in this docket?**

20 A. Yes, I previously provided direct testimony addressing pro-forma adjustments for the
21 Environmental Compliance Adjustor ("ECA"), Demand-side Management ("DSM") and
22 Renewable Energy Standard and Tariff ("REST") for Tucson Electric Power Company.
23 ("TEP" or "Company"). This rate design testimony addresses other aspects of the adjustors.

24

1 **Q. Have you reviewed the testimony submitted by the Company in this case?**

2 A. Yes. I reviewed the testimony of Company witness, Mr. Craig A. Jones, specifically regarding
3 adjustments to the ECA and DSM adjustors. Mr. Jones is proposing a change to the way both
4 adjustors are collected; the proposal would change the collection of the adjustors from a per
5 kWh charge to a percentage charge. Additionally, the Company is requesting that the cap on
6 the ECA be increased to allow the Company to more quickly recover costs associated with
7 environmental compliance projects.

8
9 **ENVIRONMENTAL COMPLIANCE ADJUSTOR**

10 **Q. What is the ECA?**

11 A. The ECA is an adjustor mechanism that allows the Company to recover capital project
12 carrying costs and incremental O&M costs related to environmental investments made by
13 TEP and not already included in rate base or recovered through another Commission
14 approved adjustment.

15
16 **Q. Has the Company requested any changes to the ECA in this case?**

17 A. Yes. The Company is requesting to increase the ECA cap from 0.25 percent of prior test-
18 year annual revenues to 0.50 percent of annual revenues year-over-year, as well as convert the
19 collection of the ECA from an energy-based charge to a percent-based charge.

20
21 **Q. Does Staff have any concerns with the proposed year-over-year cap?**

22 A. Yes. Staff feels that the Company did not fully explain how a year-over-year cap would
23 function with regard to the ECA, further Staff does not believe the Company adequately
24 explained why a year-over-year cap is necessary for the ECA. Staff would appreciate more
25 evidence in the record to indicate just how this year-over-year cap would operate and what if
26 any effect it would have on the prospective rate payer.

1 **Q. Does Staff believe there is any justification for increasing the current cap on the ECA?**

2 A. Yes. Currently the Company's ECA adjustor charge is at the cap, which is \$0.00025 per kWh.
3 The Company's ECA will reset to zero at the conclusion of this case; however, given the
4 Company's aging coal fleet and the uncertainty with many environmental regulations
5 currently before the federal government, it is conceivable that TEP could see an influx of
6 environmental compliance capital costs after the rate case. Many of these environmental
7 capital projects are quite costly and may very quickly increase the ECA from zero back to the
8 cap of \$0.00025 per kWh. The Company has indicated that going forward, it expects eligible
9 carrying costs related to environmental compliance to be at, or above, \$4,000,000 per year.
10 Under the current cap the Company could recover, through the ECA, roughly \$2,000,000 in
11 capital carrying costs per year based on Total Company Retail Sales.
12

13 **Q. Does Staff believe it is reasonable to increase the cap for the ECA?**

14 A. Yes. Staff believes that costs associated with environmental compliance are typically in the
15 best interest of the rate payer and for the most part are unavoidable due to federal mandates.
16 Staff believes that the Company should be able to recover costs associated with these
17 environmental compliance projects and believes it's reasonable to increase the cap to
18 \$0.00050 per kWh. This increase in the Cap would allow the Company to recover roughly
19 \$4,000,000 in capital carrying costs annually, based on Total Company Retail Sales. Which is
20 consistent with the Company's expected eligible carrying costs of \$4 million.
21

22 **Q. Did the Company provide justification for why the ECA should be converted from an**
23 **energy-based charge to a percent-based charge?**

24 A. No.
25

1 **Q. Does Staff have a position on percent-based charges vs. energy-based charges?**

2 A. Yes. Staff believes that there are positive and negative aspects associated with both recovery
3 methodologies; however, Staff currently favors energy-based charges. Staff believes energy-
4 based charges are more transparent. Under a percent-based charge, collections would
5 fluctuate based on ancillary rate changes (i.e. changes to adjustors, taxes, base rates, etc.).
6 With an energy-based charge what you see is what you get, there are essentially only two
7 variables, the kWh charge and the kWh sales volumes, and because there are fewer variables
8 collections are more easily predicted and tracked throughout the year.

9
10 **Q. Does Staff accept the Company's proposal to convert the charge associated with the**
11 **ECA to a percent-based charge?**

12 A. No.

13
14 **Q. Did the Company provide a revised Plan of Administration ("POA") for the ECA in**
15 **this case?**

16 A. Yes. The proposed ECA POA in this case is Exhibit CAJ-6.

17
18 **Q. Does Staff accept the changes to the ECA POA provided in Exhibit CAJ-6?**

19 A. No. Currently, there is misunderstanding between Staff and the Company as to which POA
20 for the ECA is in fact the current POA. Staff will be working with the Company to determine
21 which POA provides the appropriate template to work from.

22
23 **Q. Are there any other items associated with the ECA that you wish to address?**

24 A. No.

25

DEMAND-SIDE MANAGEMENT

Q. What is the DSM Adjustor?

A. The DSM adjustor is an adjustor which allows the Company to collect monies associated with its Energy Efficiency program and budget.

Q. Has the Company requested any changes to the DSM Adjustor in this case?

A. Yes, the Company has requested a change to the way the adjustor is billed. The Company is proposing to apply the charge as a percentage-based adjustment to all classes with an effective date of its next DSM filing.

Q. Are there currently any customer classes receiving a percentage-based charge for the DSM adjustor?

A. Yes, pursuant to Decision No. 73912, June 27, 2013, the DSM Surcharge rate for non-residential customers is a percent of the total bill (before RES, LFCR, assessments and taxes).

Q. Does Staff have a position on percent-based charges vs. energy-based charges?

A. Yes. Staff currently favors energy-based charges. Staff believes energy-based charges are more transparent. Under a percent-based charge, collections would fluctuate based on ancillary rate changes (i.e. changes to adjustors, taxes, base rates, etc.). Further, under a percent-based charge there could be some segments of the customer base that are disproportionately charged.

1 **Q. Why are non-residential customers in TEP's service territory currently billed a**
2 **percentage-based charge while residential customers are billed an energy-based**
3 **charge?**

4 A. As part of the settlement agreement in the 2012 rate case, parties agreed to sign on as
5 signatories as long as it was agreed upon that non-residential customers would be charged a
6 percentage-based charge for DSM rather than an energy-based charge.
7

8 **Q. Does Staff support billing non-residential customers a percentage-based charge?**

9 A. No. Staff believes that when a percentage-based charge is applied broadly to all non-
10 residential customers, small general service customers are unduly burdened.
11

12 **Q. What is Staff's recommendation for the DSM adjustor charge?**

13 A. Staff recommends that in TEP's next DSM Plan, TEP reassess its billing charge so that all
14 customers, both residential and non-residential are billed based on an energy-based charge.
15

16 **Q. Does Staff have any other DSM recommendations?**

17 A. Yes. Staff recommends that the Company update its DSM POA so that it is consistent with
18 all existing Commission decisions.
19

20 **RENEWABLE ENERGY STANDARD AND TARIFF**

21 **Q. Has the Company requested any changes to its REST adjustor?**

22 A. No.
23

24 **Q. Does the Company have a POA for its REST Adjustor?**

25 A. No.
26

1 **Q. Does Staff have any recommendations pertaining to the REST Adjustor?**

2 A. Yes, Staff recommends that the Company file a POA for its REST adjustor consistent with
3 the POA filed for UNS Electric, Inc. Staff further recommends that the POA incorporate all
4 existing pertinent Commission decisions.
5

6 **SUMMARY OF TESTIMONY AND RECOMMENDATIONS**

7 **Q. Please summarize Staff's rate design recommendations.**

8 A. Staff's rate design recommendations are summarized below:
9

10 1. Staff recommends that in TEP's next DSM Plan, TEP reassess its billing charge so
11 that all customers, both residential and non-residential, are billed based on an energy-
12 based charge.
13

14 2. Staff recommends that the Company update its DSM POA so that it is consistent
15 with all existing Commission decisions.
16

17 3. Staff recommends that the Company file a POA for its REST adjustor consistent with
18 the POA filed for UNS Electric, Inc. Staff further recommends that the POA
19 incorporate all existing pertinent Commission decisions.
20

21 **Q. Does this conclude your direct Rate Design testimony?**

22 A. Yes, it does.